



The Government of Canada Financial and Material (GCFM) Solution Project

CIPMM National Workshop



*“I want to say one thing about technology in the public service when I started my career years ago: back then, when you left your home and went to work for the federal government, **the cool technology was at the office.....***

*.....It is very clear now that **you leave your cool technology at home when you go to the office.”***

- Clerk of the Privy Council and Secretary to Cabinet
May 2017



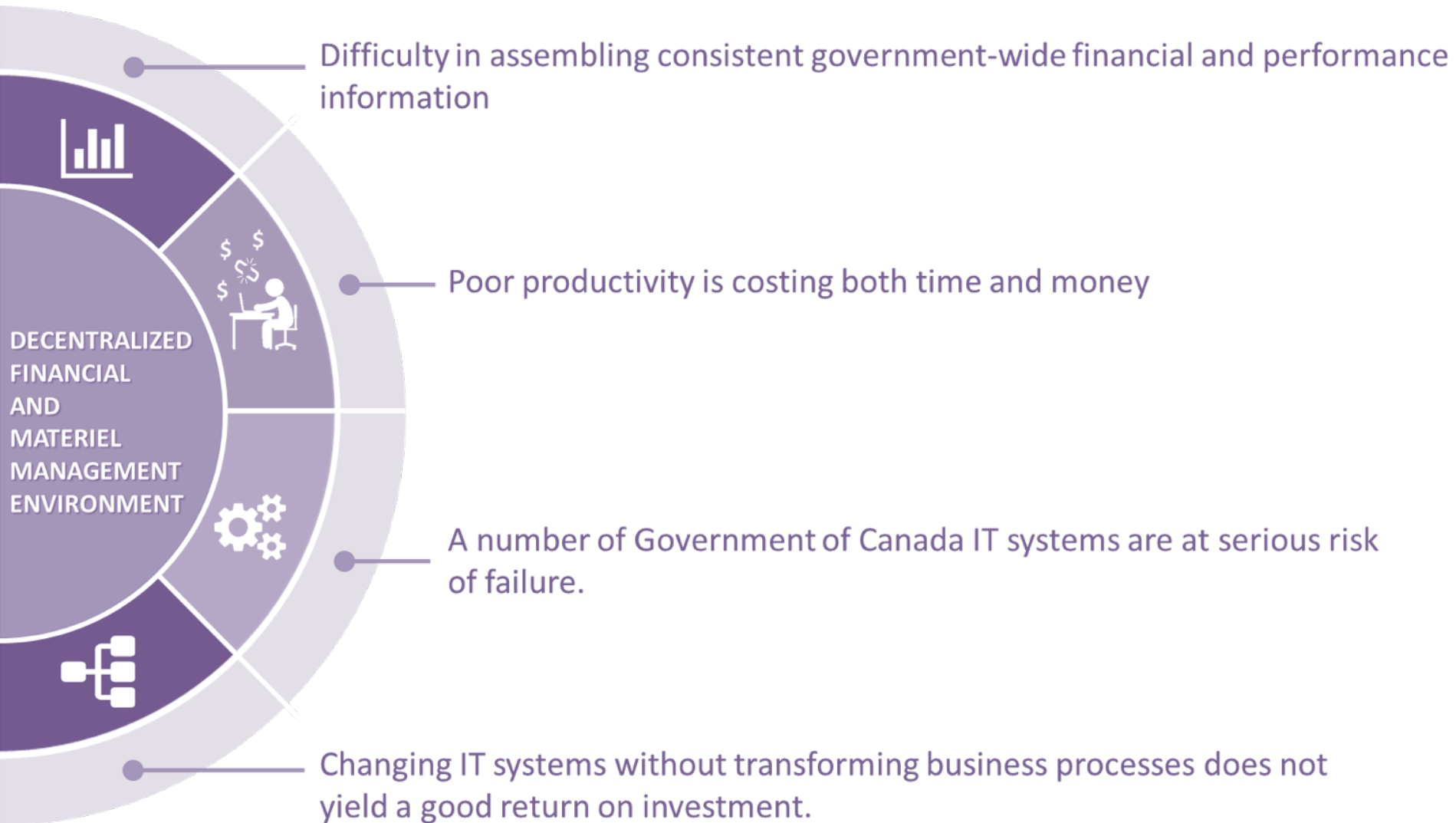
***We can't have a Blockbuster government
serving a Netflix citizenry.***

- The Honourable Scott Brison
President of the Treasury Board Cabinet
June 26 2017



What does **financial management transformation**
have to do with **procurement**?

What problem are we trying to solve?



Why now?



To deliver on the GC's objectives



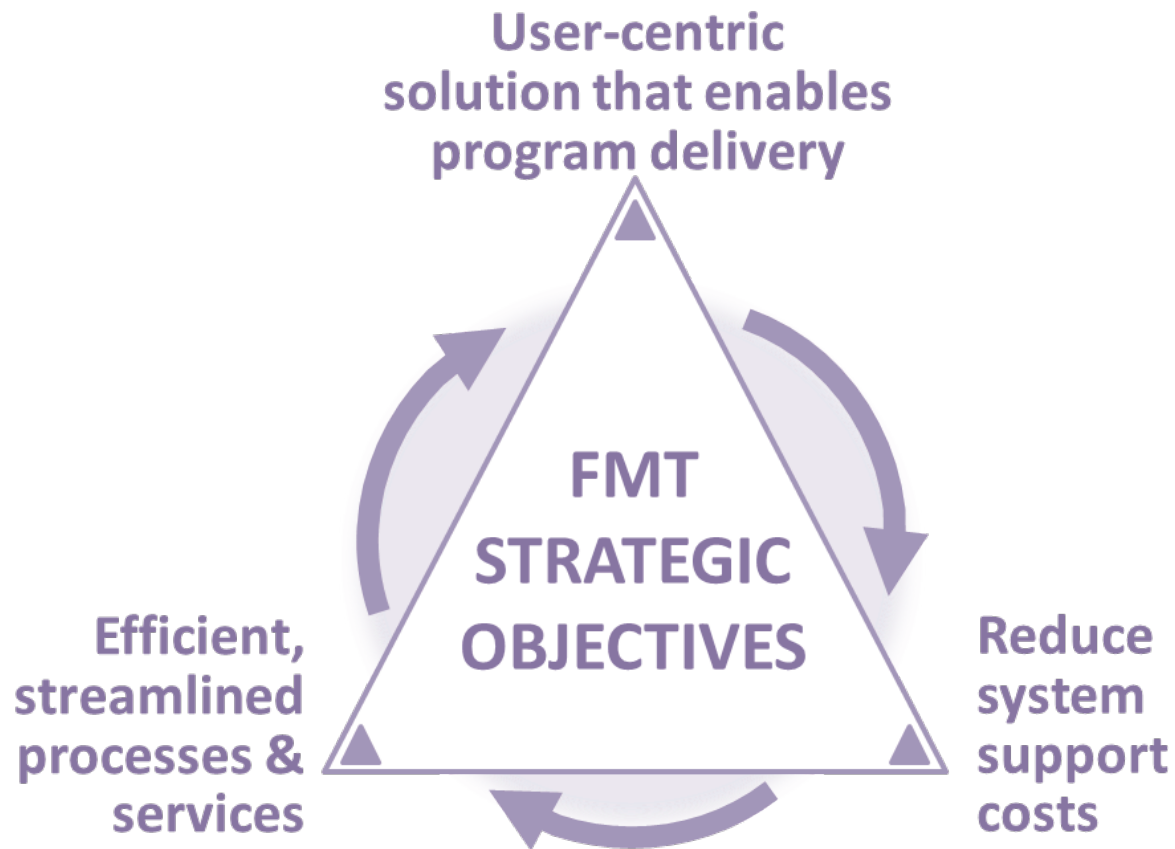
To prevent critical failures



To take advantage of modern technology



To take a GC-wide approach



Initial focus on developing a solution for departments/agencies using the

FreeBalance financial management system

Longer-term vision of a streamlined, standardized, and consolidated

enterprise system for finance and materiel management



GCfm



Designed

Blueprint design completed and approved.



Built

20% of GCFM Solution build complete.



Connected

Cloud environment in place with secure connection to the GC network.



Engaged

Benefits realization framework and change management strategy and toolkit ready to deploy.

Focus



Change management



Project management



Sr. leadership engagement

GCFM Solution Project Approach

- ▶ Address people and organizational side of change by providing departments with the tools to implement change management within their own organizations:
 - ▶ training strategy - integrating new business processes and policies with system training;
 - ▶ business transition workshops; and
 - ▶ clear and consistent communications.
- ▶ Gated, common-sense phased approach - not 'big bang'.
- ▶ Each onboarding organization = a unique project.
- ▶ Strong program management and governance.
- ▶ Speed/deadlines not primary driver - focus on benefits.
- ▶ Project sponsor: single, accountable and active executive business sponsor.
- ▶ Strong, ongoing stakeholder engagement.
- ▶ Dedicated senior level leadership and support.

