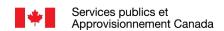


Green and Clean Technology Procurement Overview for the CIPMM Mentorship Program



Sept 2024

Francine Berry
Environmental Analyst
Green & Clean Technology Procurement Technical Team
Social and Environmental Procurement Policy Directorate
Strategic Policy Sector
Acquisitions Branch
Public Services and Procurement Canada





Class Outline & Learning Outcomes



- Introductions
- What is Green Procurement really?
- How do we know if it's Green?
- How do we include "Green" in Procurement?
- **Conclusion & Questions**

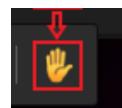


Welcome! Bienvenue!



➤ Introductions & Housekeeping









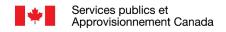














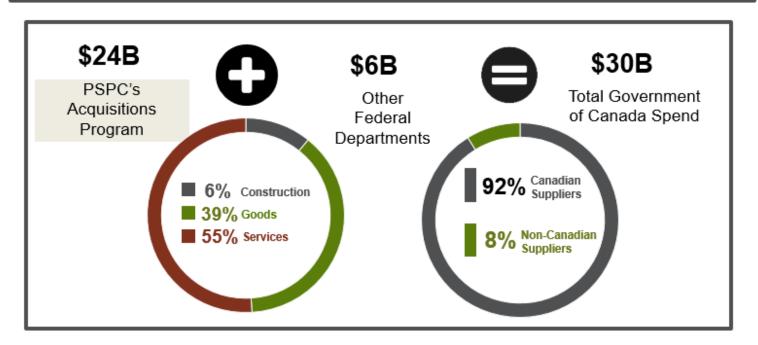
Who We Are - PSPC

• **PSPC** is the central federal purchasing agent and real property manager for the Government of Canada

Vision: to excel in government operations

Mission: to deliver high-quality, central programs and services that ensure sound stewardship on behalf of Canadians and meet the program needs of federal institutions

Average Annual Value of Federal Procurement over 3 Fiscal Years: 2019-2020 to 2020-2021



Source: PSPC Business Analytics Services Directorate 2023



Who We Are: Acquisitions Branch Green and Clean Technology Procurement team

 Strategic Policy Sector (SPS) provides policy development, interpretation and advice



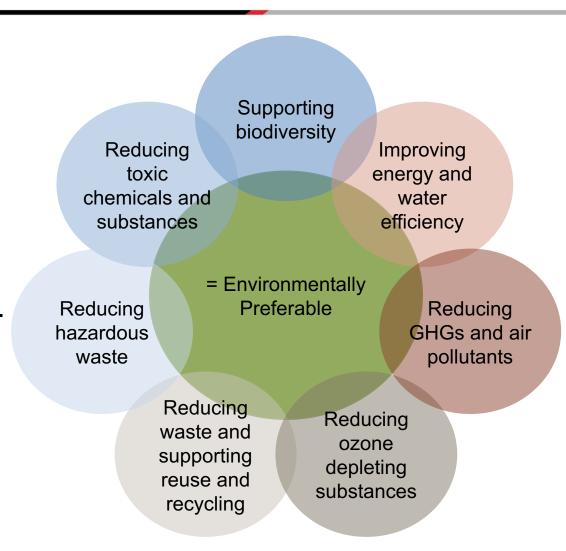
- ✓ Procurement instruments -Standing
 Offers and Supply Arrangements
 (SOSAs), policy manuals and legal
 clauses for solicitations and contracts
- ✓ Tools: electronic procurement system (EPS-SAP-Ariba), carbon footprint calculators (LCCP), and green product databases (green products search tool)
- ✓ Support: technical and policy advice on certifications and eco-labels, market readiness, specifications and evaluation criteria

What is Green Procurement?

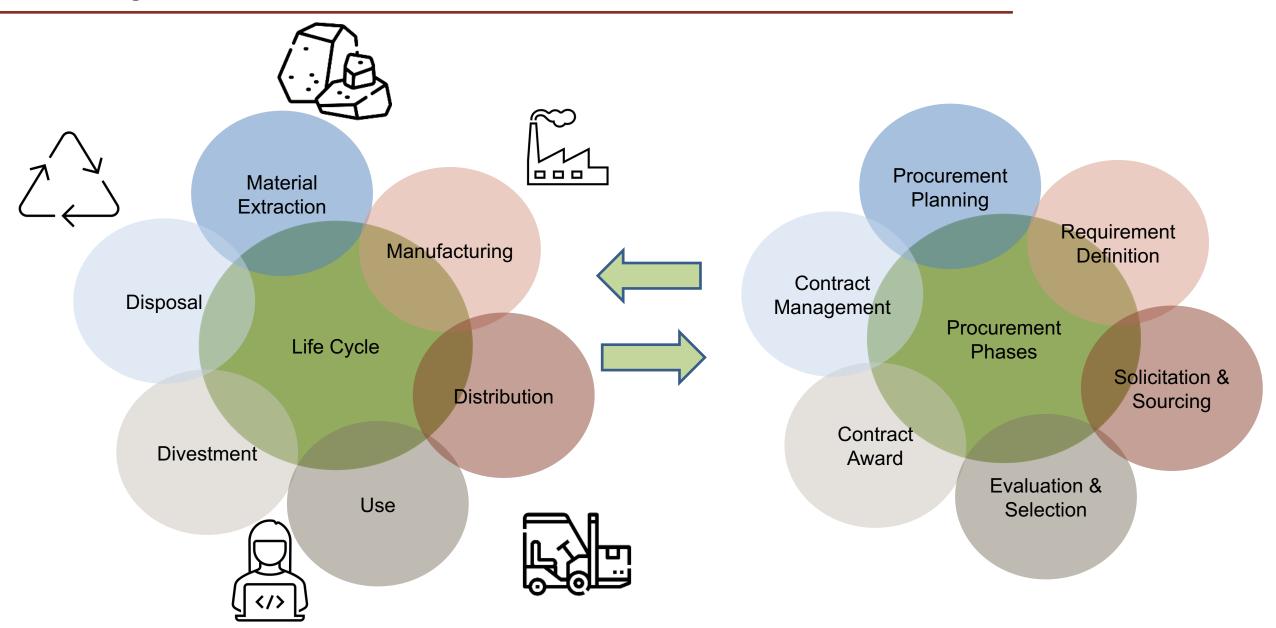


What is "Green" Procurement?

- Purchasing environmentally preferable goods and services
 - lesser or reduced impact on the environment over the life cycle of the good or service
 - when compared with competing goods or services serving the same purpose
- Can be defined using many different impact categories, and Life Cycle Assessment can include many of these.
- Life Cycle Assessment (LCA) is a scientific method to assess environmental impacts at each stage of the life cycle of a good or service, including manufacturing, transportation, use, and divestment/disposal



Life Cycle Assessment and Procurement Phases



Procurement planning

- · Re-thinking needs
- Market research into environmental impacts and relevant standards and ecolabels, supplier readiness

Requirement Definition

- Environmental specifications, technical standards and ecolabel criteria
- · Performance and functional requirements and life cycle costing approach
- Consider any new production and process methods

Evaluation

- Apply Life-cycle costing calculation to bid evaluation
- Environmental Evaluation criteria
- Incentive-based weighted scoring

Contract Management

- Working with Suppliers to improve sustainability performance
- Using environmental contract performance clause
- Leverage contract amendment(s) to add or update environmental considerations

"High Impact Categories" (HICATs)





Packaging

Construction & Real Property

Electronics & Electrical, Office Machines, Appliances

Furniture

Office Supplies

Fleet

Defense

Medical Supplies

Lab Supplies

Vehicles and Defense

Energy (electricity and fuels)

Relocation Services

Real Property Services

Professional Services

Construction

Drugs & Biologicals

Contaminated Sites

IT Hardware & Software

Green Procurement Policy Framework

• Policy on Green Procurement

- Inclusion of environmental considerations into the procurement process
- <u>Standard on Embodied Carbon in Construction</u> effective December 31, 2022 (**Appendix A**)
- Standard on the Disclosure of Greenhouse Gas
 Emissions and the Setting of Reduction Targets
 effective April 1, 2023 (Appendix B)
- Federal Sustainable Development Strategy
 - Green Procurement Departmental targets and reporting
- Greening Government Strategy
 - Supporting the transition to a low-carbon economy through green procurement and clean technology
 - Integrating life-cycle analysis
 - the Government of Canada's operations (including procurement) will be net-zero emissions by 2050
 - Includes Scope 3 emissions!

- Directive on the Management of Procurement
 - 3.2.1 Procurements are managed operational outcomes, sound stewardship, best value, socioeconomic and environmental objectives
 - 4.2.7.2 Include environmental considerations in specifications in accordance with the Policy on Green Procurement
 - 4.5.6 Collaborate with business owners to ensure that socio-economic and environmental requirements are achievable and measurable.
- Code of Conduct for Procurement
 - Requires suppliers and sub-contractors to conduct activities in a socially and environmentally responsible manner.
 - 6. Environmental protection
- Ocean Plastic Charter
- Pan-Canadian Framework on Clean Growth and Climate Change

Standard on the Disclosure of Greenhouse Gas Emissions



Reduce GHG Emissions

Include an incentive or requirement for suppliers to disclose their greenhouse gas emissions and set reduction targets through Canada's Net-Zero Challenge or another equivalent initiative

Application

- For procurements >\$25M initiated on or after April 1, 2023
- Not applicable to amendments; contractual arrangements; procurements using emergency contracting authorities; or procurements established through Foreign Military Sales (FMS)

PN-157

- PN-157 Standard on the Disclosure of Greenhouse Gas Emissions and the Setting of Reduction Targets
- Includes 4 implementation pathways
 & 7 approved SACC manual clauses
 + FAQ
- Alto course launched December 2023
- Carbon footprint calculator will be available for suppliers to conduct a GHG inventory

Applicable to ALL Departments in S.2 of the *Financial Administration Act*. TBS implementation guide includes:

- information on application, roles and responsibilities
- examples of evaluation criteria and contract clauses
- a decision tree and a reporting template

Link to the GCPedia page on green procurement



PSPC Standard Language on Environmentally Preferable Packaging



Reduce Plastic Waste

PSPC is incorporating the notions of circular economy and is also prioritizing the procurement of sustainable plastics and promoting standard language to require sustainable plastic alternatives.



Procurement Language on Environmentally Preferable Packaging

 Supports Greening Government Strategy commitments and PSPC's mandate letter commitment to strengthen federal procurement practices to prioritize reusable and recyclable products in support of our goal of zero plastic waste



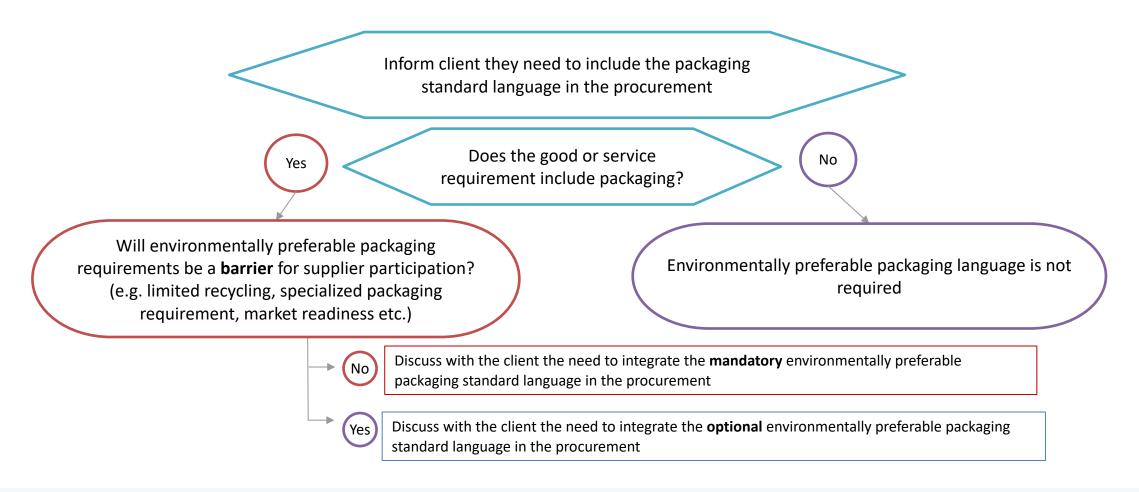
Policy Notification 158 on Environmentally Preferable Packaging

- PN-158 came into effect on September 7, 2023:
- "Public Works and Government Services Canada (PWGSC) Acquisitions Program (AP) contracting officers will include mandatory or optional Standard language for environmentally preferable packaging (the standard language) to reduce plastic waste generated during the procurement process by requiring suppliers to package their goods in packaging that is reusable, returnable, or recyclable, as per the commitments in the Greening Government Strategy: A Government of Canada Directive."



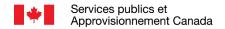
- 4 new SACC clauses to be used depending on business context & market readiness
- Exceptions

Integration of Standard Language on Environmentally Preferable Packaging in Procurements



- Mandatory language does **not** apply when:
 - o the goods require specialized packaging; or
 - o remote areas with limited recycling options; or
 - if environmentally preferable packaging presents a significant barrier to adequate supplier participation, accessibility for persons with disabilities, or a risk to health, safety or national security.

How Do We Know If It's Green?





How Do We Know If It's "Green"?

Type I (ISO 14024)

Environmental labelling (eco-label)



Self-declared Environmental claims



Environmental Product Declaration



Performance Standards

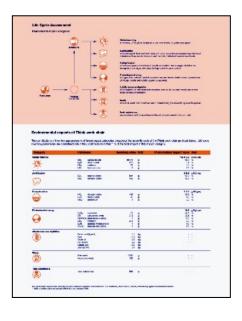




















How Do We Know If It's "Green" cont'd

- Goods Eco-label, EPD
- Services Eco-label, LCA
 - LCPP (more on that later!)
 - Focus on supplier operations: corporate level sustainability programs, initiatives and standards.
 - Examples:
 - ISO 14001 Environmental Management Systems
 - Framework for companies to improve environmental performance
 - CDP
 - Publishes graded assessments for companies on sustainability with respect to Climate,
 Forests and Water (including plastics).
 - Net-Zero Challenge

How Do We Know If It's Green: Construction & Buildings

- Standard on Embodied Carbon in Construction
- Green building policies, regulations and standards







Green Key Eco-Rating

How Do We Know If It's "Green" cont'd

- How can we find out what eco-labels, EPDs, PCRs, certifications or standards apply to a specific good, service or construction?
 - ➤ Market research
 - ➤ Industry consultations
 - ➤ PSPC Acquisitions Branch Engagement Guide
 - Green Product Search Tool





Green Product Search Tool



\$2.1M is being invested over three years from the TBS Greening Government Fund to customize an existing Product Search tool (US based SFTool)

Project Goal

- Develop a product search tool comprised of certified environmentally preferable goods available for purchase in Canada
- Help PSPC contracting officers provide environmentally preferable options to client departments, and increase the purchase of greener products

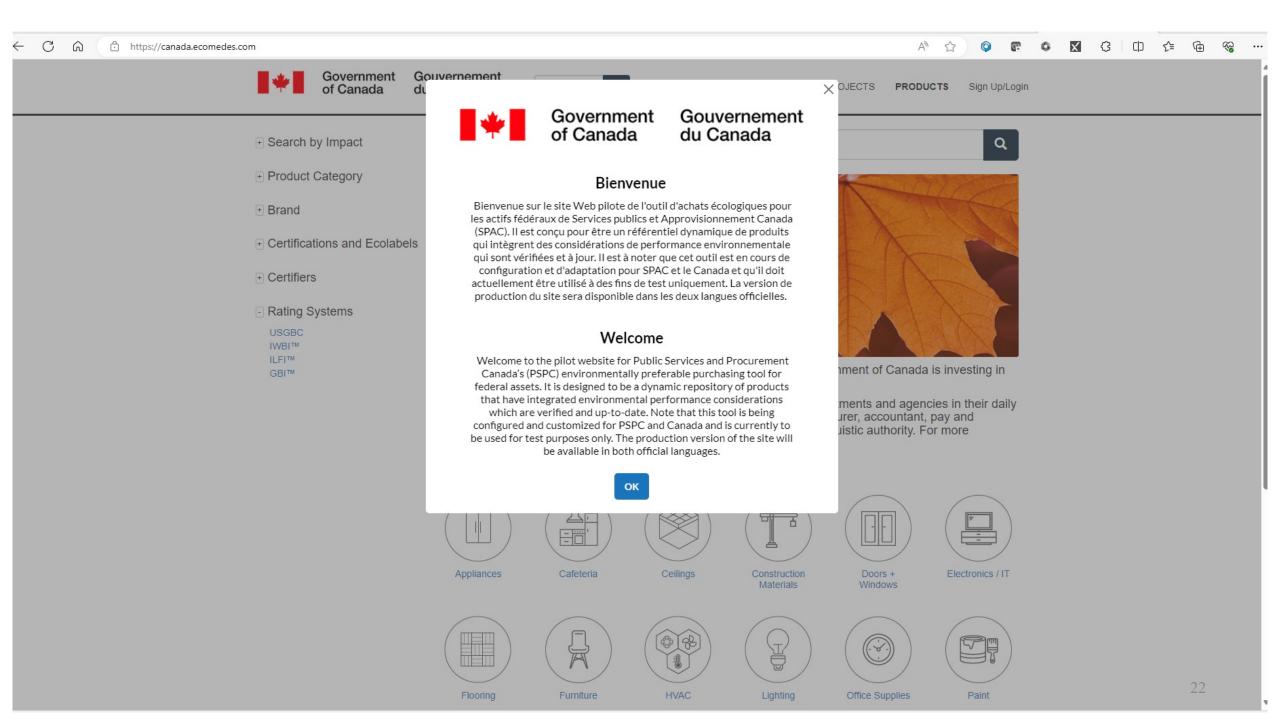
Features

- It will include a "product search" feature which will allow users to easily identify environmentally preferable products
- It will include Canadian federal specifications and relevant environmental certifications, policies, and requirements
- It will include a Manufacturer Enrichment Portal where manufacturers and certifiers can upload product-specific information
- It will facilitate performance reporting on sustainability/greening indicators

Green Product Search Tool cont'd



- Did you know that contracting authorities are required to provide environmentally preferable
 options to client departments and that client departments must buy them if value for money is
 demonstrated?
- PSPC is piloting a new tool to make this requirement easier, and we need your help in testing it:
 Product Search | Canada (ecomedes.com)
- When you are reviewing your client's Statement of Requirements for goods or construction, please ask that they search this database of certified green products to find alternatives.
- Provide PSPC's Green Team with feedback by e-mail on your and your client's experience:
 - Was a desirable product found?
 - Was the product available for purchase in Canada?
 - Was the product on Standing Offer or Supply Arrangement? Were made in Canada products available on the platform?
 - o Was the site easy to use?
 - O Would you find a demo of the site to be useful?





- · Re-thinking needs
- · Market research into environmental impacts and relevant standards and ecolabels, supplier readiness



Requirement Definition

- Environmental specifications, technical standards and ecolabel criteria
- Performance and functional requirements and life cycle costing approach
- Consider any new production and process methods

Evaluation

- Apply Life-cycle costing calculation to bid evaluation
- Environmental Evaluation criteria
- · Incentive-based weighted scoring

Contract Management

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- Leverage contract amendment(s) to add or update environmental considerations

How Do We Include Green in Procurement?





How Do We Include "Green" in Procurement?

Once we know the minimum standards/certifications, how do we include them in the procurement process?

In the Solicitation:

- Evaluation criteria
 - Mandatory
 - Point-rated
- Certification
- Conditionally Limited Solicitation

In the Contract:

- "Stand-alone" contract clause
- Certification
- Statement of Work/Statement of Requirement
- GHG Calculator Data Collection Pilot (LCPP)

Examples

Remember:

- ✓ Business Owner responsible for including environmental considerations in the SoW/specification
- ✓ Procurement officer responsible to provide recommendations and include in the procurement strategy/instrument.

<u>Directive on the Management of Procurement- Canada.ca</u>

Note: Regulatory Compliance is Assumed

- There are many <u>environmental laws and regulations</u> in Canada that suppliers must follow in the delivery of goods, services and construction.
- Examples include those dealing with hazardous chemicals and toxic waste, and wildlife protection.
- These environmental regulations are administered by other federal departments such as <u>Environment and Climate Change Canada</u>, Department of Fisheries and Oceans, Natural Resources Canada, among others.
- In accordance with PSPC procurement general terms and conditions: Compliance with Laws. The Contractor must comply with all laws applicable to the performance of the Contract. The Contractor must provide evidence of compliance with such laws to Canada at such times as Canada may reasonably request.
- As such, it is not a requirement for procurement to specify individual acts and regulations or require evidence as part of the environmental considerations.
 - The business owner may specify in the Statement of Work/Requirement/Technical Specification if they feel it is warranted to ensure technical compliance.



Example 1 - Summary of Options – PN-157

PN Option	Description	Recommended Usage	Recommended Clauses
1a Mandatory Evaluation Criteria	Bidder/Offeror/Supplier must demonstrate participation in NZC or equivalent.	Competitive solicitations , when there is a high degree of certainty regarding market readiness to meet the criterion. Trade agreements must be taken into consideration.	A3018T A3020C or A3022C
1b Point-rated Evaluation Criteria	Bidder/Offeror/Supplier should demonstrate participation in NZC or equivalent.	Competitive solicitations when there is a moderate to high degree of certainty regarding market readiness to meet the criterion. Intent is to encourage suppliers to participate in NZC (or equivalent) by offering additional points in the evaluation, and not create a barrier to bidding.	A3019T A3020C or A3022C
2a Certification at bid closing	Include clauses to request the bidder to sign a certification that certifies the bidder is participating in the Net-Zero Challenge or equivalent at bid closing.	Competitive or non-competitive solicitations where evaluation criteria or conditionally limited solicitation cannot be used. Intent to encourage suppliers to participate in NZC (or equivalent), and not create a barrier to bidding.	A3017T A3021C
2b Certification precedent to award	Include clauses that require the bidder/offeror/supplier to sign a certification that certifies they are participating in the NZC or equivalent prior to award.	Competitive or non-competitive solicitations where evaluation criteria or conditionally limited solicitation cannot be used. Intent is to encourage suppliers to participate in NZC (or equivalent) and not create a barrier to bidding.	A3017T A3021C
3 Conditionally limited solicitation	Only bids from bidders/ offerors/suppliers participating in the NZC or equivalent are evaluated.	Competitive solicitations where evaluation criteria cannot be used and when there is a high degree of certainty regarding market readiness. Trade agreements must be taken into consideration.	A3016T A3021C
4 Contract clause	Include a contract clause which requires participation in the NZC (or equivalent) initiative before contract award or before the end of the contract period, in conjunction with an incentive clause such as a holdback.	Contracts resulting from competitive solicitations when evaluation criteria, certifications or conditionally limited solicitation cannot be used or contracts resulting from non-competitive procurement strategies. Intent is to encourage suppliers to participate in NZC (or equivalent).	A3020C

The Net-Zero Challenge and Equivalent Initiatives						
Initiative		Demonstrated Evidence in Bid/Offer/Arrangement Submission (e.g. certificate)	Validation Method			
Net-Zero Challenge		Signed participant letter from Environment and Climate Change Canada.	Website listing participants: The Net-Zero Challenge - Canada.ca - See who has taken the challenge			
<u>United Nations Race to Zero</u>	RACE TO ZERO	Certification/certificate, participant letter, screenshot from Race to Zero website, or any other official correspondence from Race to Zero confirming participation by the bidder/offeror/supplier	Website listing participants: Who's in Race to Zero? UNFCCC			
Science-Based Targets Initiative (SBTI): Business Ambition Stream for 1.5C SBTI "regular" stream SCIENCE BASED TARGETS DRIVER AMETICAL COMPONE CAMPE ACTION		Certification/certificate, participant letter, screenshot from SBTI website, or any other official correspondence from SBTI confirming participation by the bidder/offeror/supplier	Website listing participants in downloadable .xls file: Companies taking action - Science Based Targets			
Carbon Disclosure Project	DISCLOSURE INSIGHT ACTION	Certificate, CDP score, participant letter, screenshot from CDP website, or any other official correspondence from CDP confirming participation by the bidder/offeror/supplier AND a company statement or policy, signed by the bidder/offeror/supplier's CFO, declaring GHG reduction targets.	Website listing participants: Supply chain - CDP			
International Organization for Standardization: ISO 14064-1:2018 ISO 14064-3: 2019 ISO 14065:2020 ISO 14066:2011		ISO Certificate demonstrating compliance with ISO 14065:2020 completed by an independent, accredited third-party verifier AND a company statement or policy, signed by the bidder/offeror/supplier's CFO, declaring GHG reduction targets.	Search via Website <u>IAF Certification Validation - IAF</u> <u>CertSearch (operated by International Accreditation Forum)</u>			

Example 2 - Point-rated Evaluation Criteria

- i. Bidder/Offeror/Supplier should demonstrate participation in NZC or equivalent.
 5 points
- ii. The bidder should demonstrate in their bid how single-used plastics will be eliminated in the completion of the deliverables. 10 points
- iii. The bidder should demonstrate that products are EPEAT certified. 5 points

More examples here: File:Environmental point-rated criteria.docx - GCpedia

Example 3: Certification

Vehicles RFSO:

- 5.2.3 Additional Certifications Precedent to Issuance of a Standing Offer
- 5.2.3.1 Manufacturer's Commitment to the Environment
- The Offeror must complete the following certification:
- A) The Offeror certifies that the Offeror is registered or meets ISO 14001.

Offeror's authorized representative Signature Date

Example 4: Deliverable under the Statement of Work

- 3.1 Scope of Work
- 3.3 Deliverables Examples
 - i. The Contractor must provide evidence that the Contractor is participating in the Net-Zero Challenge or equivalent during the period of the contract. This evidence may be a copy of a participation letter, certificate, or other official correspondence from the issuing organization and may be submitted by e-mail.
 - ii. The monitors delivered must be Energy Star certified.

iii. The paper provided under contract must be FSC certified.

Examples cont'd – Greening Standing Offers and Supply Arrangements (SOSAs)

- ✓ Agreements with suppliers offer goods and services on an "if and when requested" basis
- ✓ Main procurement instrument used by PSPC and many other government departments (OGDs) and provinces, territories, municipalities, academic and health organizations (MASH sector)
- ✓ Large spend
- ✓ PSPC establishes new SOSAs strategically and opportunistically
- ✓ Used as a key performance indicator (KPI) to measure greening progress for Sustainability reporting to Treasury Board (e.g. DSDS, DRR)
 - # of SOSAs with green criteria

10 Mandatory Commodities



N84: Clothing, Individual quipment and Insignia



N58: Communication,
Detection, and Coherent
Radiation Equipment



N91 Fuels/Lubricants



N71 Office Furniture & Seating



N70: General Purpose Automatic Data Processing Equipment (e.g hardware & software)



N23 Vehicles



D3: Information Processing and Related Telecommunication Services



N74: Office Machines, Text Processing Systems and Visible Record Equipment



N75 Office Supplies and Devices



R: Professional, Administrative and Management Support Services

Greening SOSAs cont'd



Available Green Instruments

Continuous engagement with PSPC procurement teams to making it easier for government departments to access environmentally preferable goods and services.

>50% of our 7000 SOSA agreements have environmental criteria



Civilian Audio-Visual Equipment

Minimize packaging waste Waste is reused or recycled Extended producer responsibility programs Mandatory environmental questionnaire 0-3 Star rating used to ID "green" SO holders



Office Paper

Must meet or exceed the Standard for Sustainability of Paper Products (UL-2771) Paper manufactured from agricultural or wood from forestry or agricultural operations that have Sustainably Managed Forest certification.



Fuels/Lubricants

Contains Bio-diesel, ethanol, low sulphur and alternative fuel options to reduce CO₂ emissions



Commercial Tires

Establish long term firm-level Greenhouse Gas (GHG) emissions reduction targets; and Provide product specific examples that address GHG, waste or plastics reduction, or hazardous materials; or



Office Furniture

100% recycled fabric for panels, tack boards and seated cushions.

Wood used in products must originate from a sustainably managed forest

Blanket wrapping must be used for short distances of 100 km or less



Office Supplies

Must identify all items that contain environmental attributes Minimize waste/bulk packaging Recycled material in packaging Environmental Ad Hoc Usage Reports



Office Seating

Registered or meets ISO 14001

Upholstery must be manufactured from 100% recycled material or from other environmentally appropriate materials.

ANSI/BIFMA e3 Furniture Sustainability Standard minimum of Level® 1 certified.

All plastic components must be recyclable at the end of their life



Vehicles

Supplier is ISO 14001 certified Fuel consumption and GHG emission calculation included in financial evaluation



Translation Services

Environmental Criteria was not included in the RFSO however, the service is green by nature, and everything is done electronically



Services publics et

Greening SOSAs cont'd





Available Green Instruments

Continuous
engagement with
PSPC procurement
teams to make it
easier for
government
departments to
access
environmentally
preferable goods
and services.

Summary of Results of the 2021 SOSAs analysis

"Green"

Less than half the SOSAs tagged include green considerations and where they do, environmental considerations are often related to encouraging teleconferencing, recycled content in paper, and booking eco-rated accommodations for consultants.

Mostly Optional

Where environmental considerations are cited in SOSAs, most are optional not mandatory.

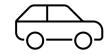
No Net-zero

The term 'net zero' does not appear in any of the SOSAs.

Need to integrate relevant and impactful environmental considerations in SOSAs

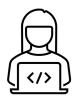
This is your superpower!

Commercial Tires SOSA



- The Offeror must select and complete one of the following two certification statements:
 - 1- ISO 14001 Certification: the Offeror certifies that the Offeror is registered or meets ISO 14001; or
 - 2 Product specific examples of addressing environmental considerations: GHG emissions reduction, waste reduction (including plastics) or hazardous waste alternatives.
 - Low Rolling Resistance: All products offered must indicate if they are rated for low rolling resistance and if they have other environmental features on the price list.

Cloud Services SOSA



- Contractors must have science-based Greenhouse Gas (GHG) Reduction targets set in-line with the Paris Agreement and verified by an independent third-party.
- A certification from an independent third party, or a letter attesting to the verification, that they have Science-Based GHG reduction targets set in-line with the Paris Agreement, or Net-Zero targets set for 2050 or before, must be provided.

Resources ~ Ressources

Policy/Politique

Policy on Green **Procurement**

Politique d'achats écologiques

PN157-Standard on the Disclosure of Greenhouse Gas Emissions and the Setting of Reduction Targets

AP157-Norme sur la divulgation des renseignements liés aux émissions de gaz à effet de serre et l'établissement des cibles de réduction

PN-158 - Environmentally Preferrable Packaging

AP-158 Emballage écologiquePreferrable Packaging

Training/ Formation Canada School of Public Service

École de la fonction publique du Canada COR405 CHC111

CHC101 CHC102 CHC103

PSPC Alto course

Course ID: 0000010462

Formation à Alto

Information sessions Séances d'info

Tools/Outils

Standing Offers & Supply Arrangements

Application sur les offres à commandes et arrangements en matière d'approvisionnement

LCPP-PAFEC (in development-en cours)

GPPT (in developmenten cours)

Product Search | Canada (ecomedes.com)

(SM)- Chapter 1 -Resources/ Environmental Ressources

Considerations Politique d'achats écologiques

PSPC Supply Manual

Green Procurement Website

Outils d'achat de produits écologiques

GCpedia - Green Procurement

Achats écologiques — **GCpedia**

Green procurement tools

Resources and procedures for government departments and industry to minimize the environmental impacts of procurement and accelerate the global transition to a net-zero, circular economy

Mebsite changes are happening

Throughout 2023, Public Services and Procurement Canada (PSPC) will adopt the Canada.ca look for its web content. This may impact you as content will be reorganized, old content will be removed and all page addresses (URLs) will be changed. You may need to update your bookma

Green procurement planning

Guide to help develop green procur

Applying the Policy on Green

apply the policy

About green procurement in government

Green and clean technology

Mandatory criteria

Environmental criteria for contractino

Green language for procurement

mpilation of wording used in pr

Publications and resources

Policies, resources and documents related to green procurement.

Greening achievements and

contribute to enhancing Canada's economic prosperity and resilience while protecting its

Outils d'achat de produits écologiques

Ressources et procédures permettant aux services gouvernementaux et à l'industrie d'atténuer les répercussions environnementales de l'approvisionnement, et accélérer la transition mondiale vers une économie circulaire à zéro gaz à effet de serre.

Planification des achats écologiques Guide pour l'élaboration de plans d'acha

écologiques.

Application de la Politique d'achats écologiques Des conseils et des outils pour aider les

autorités contractantes, les ministères clients et les fournisseurs à appliquer la politique

passation de marché.

Réalisations et contributions en d'écologisation Les réalisations de la fonction p

résilience du Canada tout en protégeant se

À propos des achats écologiques au sein du gouvernement

Publications et ressources

aux achats écologiques.

Acheter des biens et des services ayant un

Politiques, ressources et documents relatifs

Achats écologiques et technologies

Ce que nous faisons et comment

Espace québécois de concertation sur les PAR pratiques d'approvisionnement responsable https://www.ecpar.org/

Socio-economic Lenses of Federal Public Procurement

•Comprehensive Land Claims

Agreements: specific obligations
related to procurement

Procurement Strategy for
Indigenous Business: "set-aside" for
Indigenous suppliers
5% objective
Indigenous Participation Plans
(IPP)

• <u>PSPC Policy on Social</u> <u>Procurement</u>

- Supplier diversity: increasing the number of underrepresented suppliers participating in PSPC bid solicitations:
 - <u>Accessible Canada Act</u> <u>Accessibility in Procurement</u>

n Plans
Indigenous
Procurement

Social Procurement

Safeguard
federal procurement
supply chains from forced labour,
child labour and human trafficking,
and ensure that it does business with
ethical suppliers

Ethical Procurement

Green Procurement

- •Reduce the environmental impacts of government operations, by integrating environmental considerations in the procurement process
 - •<u>Greening Government</u> <u>Strategy: A Government of</u> <u>Canada Directive</u>

• <u>Policy on Green Procurement-</u> <u>Canada.ca</u> (2006, 2018)

- <u>Protecting human rights in federal supply chains</u>
- Requirements for the ethical procurement of apparel

Conclusion



Conclusion – Will You be a Green Procurement Superhero?

- What have you learned today that you didn't know before?
- **How** do you think you will apply what you have learned today in your day-to-day work?



- Examples:
 - Do you work on categories where including environmental considerations can be reasonably accomplished?
 - If yes, how?
 - Will you raise environmental considerations proactively in conversations with clients or with your manager?
- Set three work objectives for yourself for the next year based on your answers to the above.
- Write them down on a piece of paper, seal them in an envelope, and open it in one year's time.



Thank You!

SPAC.PAAchatsEcologiques-APGreenProcurement



