

### SPEAKERS' BIOS AND SESSIONS' DESCRIPTIONS

#### **WELCOME REMARKS:**

Carolyn Montague, Partner, Performance Management Network Inc and President, Canadian Institute for Procurement and Materiel Management (Volunteer)

Carolyn is the President of CIPMM as well as a Partner at Performance Management Network Inc, a management consulting firm located in Ottawa. Carolyn started in procurement in 1982 as an Intern Officer at what was called Supply and Services way back then. It is now PSPC. Over her 39 years in procurement, she has procured almost every type of service as well as software, hardware and many types of goods. She has delivered at one point of another all of the courses required for the Procurement and Materiel Management certification program on behalf of CSPS as well as developing and delivering over 35 different courses for various federal departments and agencies.

### **CONCURRENT SESSION #1**

### MANAGING PROCUREMENT TEAMS IN HYBRID ENVIRONMENTS IN 2024

Changes in our workforce management have created opportunities, and also presented some new challenges for effectively engaging our teams and maximizing their potential. Panelists will discuss ways to help manage hybrid workforces, providing methods to work collaboratively regardless of location, and how to deal effectively to help capitalize on strengths and overcome challenges.

### **Moderator:**

Kelly Hartle, Director General, Correctional Service Canada

#### Panelists:

- Tamara McNulty, Director Procurement, Grants and Contributions Branch / Chief Financial Officer Directorate, Parks Canada Agency
- Francis Gosselin, Director, Procurement, Fisheries and Oceans Canada
- Daniel Pilon, Director General, National Accommodations, Domestic Procurement and Asset Management (SPD), Global Affairs Canada

### Kelly Hartle, Director General, Correctional Service Canada

Kelly began her career with the Correctional Service of Canada (CSC) in 1998, working in various frontline and managerial roles at four different federal institutions in Alberta.

Throughout her experience, Kelly has worked at various operational sites covering all security levels with both women and men offenders. In 2015, Kelly transferred to the CSC National Headquarters as the Director General, Women Offender Sector who was responsible for policy and programs related to women offenders under federal correctional jurisdiction across Canada. In April 2017, Kelly commenced as Chief Executive Officer, CORCAN in May 2017. The integration of the program and business mandates in CORCAN are a key focus for activities within CORCAN that is directly responsible for the Employment and Employability Program for federal offenders.

# Tamara McNulty, Director - Procurement, Grants and Contributions Branch / Chief Financial Officer Directorate, Parks Canada Agency

Throughout her 22-year career in federal government procurement, Tamara McNulty has devoted her passion and strategic approaches to operational challenges through functional leadership of various teams providing contracting services for goods, professional services, information technology, construction, as well as architectural and engineering services. Since 2015, in her role as Director, Tamara has led a transformation of Parks Canada's procurement and grants and contributions functions by building a team of over 60 functional experts in the delivery of procurement for goods, services, construction, A&E services, materiel management (including fleet), and transfer payments. Working from as many as 14 locations across Canada, Tamara and her team provide value-added procurement services to support and enable the delivery of Parks Canada's mandate in operating our national parks, national historic sites and national marine conservation areas for visitors to learn about, enjoy and protect for future generations. She began her career at Public Works and Government Services Canada in 2001, moving to Canada Revenue Agency where she spent 11 years before joining Parks Canada Agency. Tamara holds a Bachelor of International Business degree from Carleton University.

### Francis Gosselin, Director, Procurement, Fisheries and Oceans Canada

Francis Gosselin is the Director of Procurement at the Department of Fisheries and Oceans Canada. He has held this position since November 2021. Previously, he held various procurement positions within Courts Administration Services, Department of National Defense, and the Public Health Agency of Canada.

In 2003, Francis obtained a bachelor's degree in business administration with a concentration in Supply Chain Management from the University du Quebec à Montreal.

# Daniel Pilon, Director General, National Accommodations, Domestic Procurement and Asset Management (SPD), Global Affairs Canada

Prior to joining GAC in 2018, Daniel held positions as Director of Contracts and Materiel Management at the Department of Innovation, Science and Economic Development; and Chief of Contracts at the Canadian Nuclear Safety Commission. He started his career in procurement in the late 90's as a Contracts Administrator working for the United States Department of Defense. Daniel was also co-chair of the PSPC Client Advisory Board from 2015 to 2019.

### **CONCURRENT SESSION #2**

### WHAT'S NEW IN AGILE PROCUREMENT AT SHARED SERVICES CANADA?

Participants will learn about the current approach to Agile procurement at Shared Services Canada and have the opportunity to ask questions that they can use to manage their own procurements.

# François Legris, A/Director, Agile and Innovative Procurement, Enterprise IT Procurement and Corporate Services Branch, Shared Services Canada

François Legris is a seasoned public procurement professional with 30 years of experience in the field. With his extensive knowledge and expertise, he became a trusted authority in managing complex procurement processes and ensuring compliance with legal and ethical standards. Francois is currently the acting Director of the Center of Expertise in Agile and Innovative Procurement at Shared Services Canada (SSC). Prior to joining SSC, Francois worked at Public Works and Government Services Canada.

#### **CONCURRENT SESSION #3**

## **UPDATE ON: DELEGATION OF PROCUREMENT AUTHORITIES**

Public Services and Procurement Canada (PSPC) is currently reviewing the delegation of procurement authorities it grants to other federal organizations, with the goal of a) increasing the goods delegated authority up to the contracting limits established for department and agencies by the Treasury Board; and b) delegating services procurement authorities, including construction services, up to the Treasury Board limits. To that end, PSPC will bring into force already-approved amendments to its legislative text that will provide the Minister of Public Works and Government Services with exclusive authority over services and construction procurements, in addition to goods.

# Christian Janelle, Manager, Compliance and Integration Directorate, Public Services and Procurement Canada

Christian Janelle began his career in the federal public service in 1998 as a Human Resources Consultant specializing in Change Management at Human Resources Development Canada. He joined the ranks of Public Works and Government Services Canada (PWGSC) in 2000 as a Senior Advisor in Quality and Innovation. In 2002, he became responsible for the Pay Office (Compensation) of PWGSC and in 2004, he took charge of the Crown Assets Distribution Center (CADC). In 2006, he became Regional Procurement Manager for PWGSC, a position he held until March 2022, when he joined the Strategic Policy Sector (SPS).

Christian holds a Bachelor of Arts from the University of Montreal, as well as a Masters in Organizational Development from the École Nationale d'Administration publique du Québec. Before joining the federal public service, Christian worked for five years as a management consultant in a private management consulting firm.

# Rafael Sordili, Policy Advisor, Strategic Policy Development Sector, Public Services and Procurement Canada

Rafael Sordili joined the public service in 2017, where he has worked for the Canadian House of Commons, Health Canada, Crown-Indigenous Relations and Northern Affairs

Canada, and now the Strategic Policy Development Division of Public Services and Procurement Canada.

Rafael holds degrees in Social Sciences and Western Civilization and Culture, a Master's in Political Theology, and graduate certificates in Public Administration and Business Management.

### **CONCURRENT SESSION #4**

# CONTRACT MODERNIZATION INITIATIVE: A LOOK AT PSPC'S NEW MODERNIZED CONTRACTUAL DOCUMENT MODEL AND CONTRACT ASSEMBLY TOOL

This session will provide an overview of the key characteristics of PSPC's new modernized federal contractual documents developed as part of the Contract Modernization Initiative. In addition, a demonstration of PSPC's new contract assembly tool, called the CMI Word Add-in, currently in development will also be provided. The Contract Modernization Initiative (CMI) is part of PSPC's broader procurement modernization agenda.

# Lesley Martin, Procurement Manager, Contract Modernization Operations Division, Procurement Branch, Public Services and Procurement Canada

Lesley Martin has been working for Public Services and Procurement Canada (PSPC) for over 17 years. She has held various procurement positions and has spent most of her career with the Ontario Region PSPC office. During the pandemic she had the opportunity to be the Manager and Contracting Authority for the Vaccine Logistics and support PSPC and PHAC to ensure Canada received vaccines in a timely fashion. She currently works with the Contract Modernization Operations Division which is committed to supporting buyers through the adoption of the Contract Modernization tool.

### **CONCURRENT SESSION #5**

# UPDATED PROCUREMENT COMMUNITY COMPETENCIES - THE ROAD MAP TO YOUR FUTURE SUCCESS

Competencies play a foundational role in career management and professionalization – from identifying development opportunities to qualifying in staffing pools. Join the Treasury Board Secretariat's Community Development Office to learn how the new 2023 Procurement Community Competencies integrate into TBS' new Professional Development Framework for the Acquired Services and Assets communities as well as how understanding and applying them can empower you to take control of your career goals and aspirations in Federal Procurement.

Don't miss this opportunity to help kick your career into high gear by being at the forefront of identifying the skills and knowledge needed to succeed in the Procurement workforce of the future!

# Derek Bizewski, Senior Advisor, Acquired Services and Assets Sector Community Development Office, Treasury Board of Canada Secretariat

As a senior member of the Communities Development Office, Derek is a Subject Matter Expert in Federal Procurement and Materiel Management, supporting the Professional

Development of those communities from competency and training development, to providing community demographic studies. Derek is also the Vice President of Advocacy and Outreach for the Canadian Institute for Procurement and Materiel Management, helping the organization grow and develop relationships with various stakeholders.

#### **CONCURRENT SESSION #6**

### TAKING CARE OF YOUR WELL-BEING IN THE FUTURE

There are 3 key themes to "taking care of your well-being in the future". Firstly, your future well-being really starts with your well-being at this very moment. If you are struggling on one or more of the dimensions of wellness, your wellbeing in the future is really a moment by moment situation. Secondly, if you are already balanced on your dimensions of wellness, now is the time to establish good habits (good self-stewardship) that well position you for the future. Finally, I will take a look at six trends that will affect how we take care of our well-being in the future.

# Scott Graham, Acting Corporate Management Officer – Atlantic, Royal Canadian Mounted Police

Dr. Graham is a seasoned public servant with over 30 years of experience. He's worked in the Canada Revenue Agency, Border Services, Fisheries and Oceans and most recently the Royal Canadian Mounted Police. His work experience includes human resources, operational (CBSA), internal audit, finance and administration, information technology, project management, procurement, asset management, real property and environment. He has held executive positions since 2004.

Dr. Graham completed a BA in Psychology at the University of Western Ontario, a Masters of Business Administration from Simon Fraser University and a Doctorate in Business and Management from the University of Nottingham.

#### **CONCURRENT SESSION #7**

DISPUTE RESOLUTION MECHANISMS FOR VENDOR PERFORMANCE MANAGEMENT: REFLECTIONS FROM THE OFFICE OF THE PROCUREMENT OMBUD (OPO)

This session will explore the implementation of Public Services and Procurement Canada (PSPC)'s Vendor Performance Management (VPM) Policy and the importance of formal dispute resolution mechanisms as a key component of the framework.

The Office of the Procurement Ombud (OPO) will present its Knowledge Deepening and Sharing (KDS) research study on the topic which explores mechanisms within these frameworks for resolving disputes between vendors and government organizations regarding vendor performance scores or ratings.

More details will also be provided regarding OPO's Alternative Dispute Resolution services (ADR) which will be crucial in the implementation of the framework as they will provide a fair and impartial recourse mechanism in the vendor performance management context.

# Alexander Jeglic, Procurement Ombudsman, The Office of the Procurement Ombudsman

Mr. Alexander Jeglic has been re-appointed as Procurement Ombudsman for another five-year term.

Alex is a lawyer by background and previously served as General Counsel for Private-Public Partnerships Canada Inc., a federal Crown Corporation, where he was involved in the procurement processes for large infrastructure projects. He also held positions of increased responsibility in the United States and Canada including at the Canadian Commercial Corporation as Senior Legal Counsel and the Australian Trade Commission as Business Development Manager and International Trade Advisor in Washington (DC). Throughout Alex's legal and professional career, he has focused primarily on procurement, contracting and dispute resolution which has served him well as Procurement Ombudsman.

Alex graduated from Carleton University in Ottawa with a Bachelor of Arts (Law), with a concentration in Business Law, in 2000. In 2001, he completed the Cornell Law School Paris Summer Institute program in international and comparative law and in 2003 completed a Juris Doctor (JD) degree from Loyola University Chicago School of Law in Chicago, Illinois with a certificate in International Law.

# David Rabinovith, Deputy Procurement Ombudsman, The Office of the Procurement Ombudsman

David Rabinovitch has been a member of the Federal Public Service since 1998, and has over 30 years of private and public sector experience leading and managing teams.

Prior to joining the public sector, he lived and worked in the Kansai region of Japan for 5 years, first teaching English as a second language, and then founding a small company that developed curriculum and provided training to Japanese business executives in preparation for overseas postings.

Upon returning to Canada, David obtained Civil and Common Law degrees from McGill University in Montréal, and was called to the Bar of Ontario in 1998. Since joining the Federal Public Service, he has specialized in the areas of investment analysis, policy development, client service, financial management, strategic and business planning, and communications.

David previously worked at the Office of the Procurement Ombudsman (OPO) as the Director of Communications and Corporate Management, prior to joining the Department of Fisheries and Oceans as Senior Director of National Portfolio Strategy. He rejoined OPO as Deputy Procurement Ombudsman in April 2017.

### **CONCURRENT SESSION #8**

### FEDERAL INDIGENOUS PROCUREMENT - EFFECTING POSITIVE CHANGE

Get ready for an engaging session with Moderator and Speaker, Danielle Aubin, as she takes you on a journey through the dynamic world of Federal Indigenous Procurement.

Discover the latest changes happening in this field and gain valuable insights from a panel of Industry leaders. Brace yourself for a captivating discussion that delves into their personal stories, highlighting both the triumphs and challenges they've encountered in federal government procurement. Moreover, this interactive session will explore innovative ways for Federal Government buyers and technical authorities to be more daring and successful in their Indigenous Procurement endeavors. Don't miss out on this opportunity to broaden your horizons and make a meaningful impact!

# Danielle Aubin, Sr. Director, Transformative Indigenous Procurement Strategy, Indigenous Services Canada

Danielle has led the Transformative Indigenous Procurement Strategy Directorate at Indigenous Services Canada since 2021. For 9 years prior to that, she was responsible for the development, consultation, negotiation and implementation of new procurement policies for the Government of Canada as the Director of Procurement and Materiel Policies at Treasury Board Secretariat in the Office of the Comptroller General. Danielle holds a Masters of Arts in Public Administration and a Bachelor of Arts in Canadian Studies from Queen's University.

### David Carrière-Acco, President and Owner, Acosys Consulting Service Inc.

David Carrière-Acco, is a member of the Peter Ballantyne Cree Nation in Saskatchewan. He holds an MBA (International Business Concentration), as well as graduate degrees in Marketing, eCommerce and Business Analysis. Since launching Acosys in 2006, David has established himself and Acosys as a premier Indigenous-led consulting firm specializing in facilitating constructive and respectful Indigenous engagement on behalf of governments, corporate clients, and non-governmental organizations. David has worked with Indigenous communities and organizations across Canada, garnering extensive experience in the design, implementation, and facilitation of successful Indigenous engagement initiatives.

In 2008 David, together with Julie Lepage, created an Indigenous Internship Program which provides the opportunity for Indigenous people to work and be mentored on their client projects. This has earned Acosys numerous awards and newsworthy media articles. The program has been very successful to create opportunity to Indigenous people but also bring greater workplace diversity. David believes that the critical part of Canada's path to reconciliation with its Indigenous people is dependent inclusion in Canadian economy and workforce within a spirit of Nation-to-Nation relationship.

August 2023, David joined McGill university as an Assistant Professor / Academic Program Coordinator, Certificate in Indigenous Business Management at the Management and Entrepreneurship Domain, School of Continuing Studies.

David is passionate about the use technology combined with Indigenous Traditional Knowledge to develop environmental protection and climate adaptation solutions for all of Canada and continues his work to build Indigenous capacity especially in STEM professions. He also is a proud member of the Canadian Armed Forces Reserves as an

officer in the Air Cadet program promoting development of Canada's youth and interest in the aviation and aerospace.

# Darrell Brown, Business Owner, President, Kisik Commercial Furniture and Kisik Clean Energy

Darrell Brown is a Cree business owner based in Winnipeg. Darrell is President of Kisik Commercial Furniture and Kisik Clean Energy. He is a founding member and past chair of the Aboriginal Chamber of Commerce based in Manitoba. He holds an Advanced Diploma in International Business from Red River College in Manitoba and a Certificate of Indigenous Leadership, Governance and Management Excellence from the Banff Centre. Darrell holds the designation of ICD.D from The Rotman Directors Education Program through The Institute for Corporate Directors. Darrell also holds a certificate in the 20/20 Catalyst program focusing on the Indigenous Renewable Energy Sector. He is past chair of the Indigenous Clean Energy Network. This national social enterprise promotes and supports indigenous renewable energy projects in Canada.

#### SESSION #9

### IT'S ALL ABSOLUTE: CHALLENGING THE STATUS QUO IN VALUE FOR MONEY

Commerce Decisions will highlight a number of techniques that can be used to increase the value for money in our procurements, provide an opportunity for delegates to participate in breakout sessions and then provide a summative review on the topic.

## Drew Schlosser, Deputy Professional Services Director, Commerce Decisions Canada

Drew is a 23-year veteran of the Royal Canadian Navy, where he was involved in the procurement of a number of strategic projects, including the Canadian Surface Combatant. Since joining Commerce Decisions in 2019, Drew has provided thought leadership and expert advice to several multi-billion-dollar DND projects as well as training and evaluation design support to smaller projects in Defence, PSPC, and Crown Corporations. As Deputy Professional Services Director, he is responsible for leading Service Delivery across our global hubs in Ottawa, Canberra Australia, and Oxfordshire UK.

### **CONCURRENT SESSION # 10**

#### CAREER DEVELOPMENT AND PROCUREMENT

Your career in procurement, any questions you have on how to develop yourself to meet your objectives? Whether it is getting promoted, finding interesting work, getting the training you wish to enrol into, having better work-life balance, or any other related items you wish to ask.

We have a panel of seasoned executives and managers from four Departments who are glad to share with you their thoughts and tips, and answering your questions.

#### Moderator:

Minh-Khai Trinh, Director, International Procurement, Policy and Community Development (AAO), Global Affairs Canada

#### Panelists:

- Josee Doucet, Senior Director, GCSurplus, Public Services and Procurement Canada
- Robert Ashton, Senior Director Procurement, Facilities and Workplace Innovation, Elections Canada
- Kofi Asare, Assistant Director, Canada Revenue Agency
- Daniel Pilon, Director General, National Accommodations, Domestic Procurement and Asset Management (SPD), Global Affairs Canada

# Minh-Khai Trinh, Director, International Procurement, Policy and Community Development (AAO), Global Affairs Canada

Minh Khai Trinh has 20 years of professional experience in procurement, assets and fleet management. As a Director of international procurement, policy and community development at Global Affairs Canada (GAC), Khai currently leads a division mandated to provide Real Property and Security Services procurement in support of GAC's vast Missions network. Prior to joining GAC, Khai had worked at CIDA, DND and PSPC (PWGSC) where he had the opportunities to lead and be involved in major IM/IT procurement initiatives and Defence projects/programs including the CF-188, the Snowbirds and the ammunition programs. Khai holds a science degree from l'Université de Montréal and a mini-MBA from McGill.

## Josee Doucet, Senior Director, GCSurplus, Public Services and Procurement Canada

Josée Doucet joined the public service in 2009 following a full and rewarding career in the Canadian Armed Forces. She worked within the Department of National Defence as a Senior Policy Analyst and advisor in the area of Materiel Management and as a Senior Procurement Authority responsible for the management of a variety of contracts including Optimized Weapon System Management, Repair and Overhaul and Foreign Military Sales. Josée joined Public Services and Procurement Canada in 2014 as the manager responsible for the divestment of surplus controlled goods and specialized assets. Josée was appointed GCSurplus Senior Director in March 2020 and takes great pride in GCSurplus's increased leadership role in Materiel Management.

## Robert Ashton, Senior Director - Procurement, Facilities and Workplace Innovation, Elections Canada

Robert is the Senior Director of Procurement, Facilities and Workplace Innovation, Chief Procurement Officer at Elections Canada. He has a strong passion for procurement, material management and real property spanning 25 years. Robert was instrumental in revitalizing Elections Canada's procurement function – transforming to a client-centric approach with emphasis on planning and supplier engagement. A champion for early engagement, doing things differently, creativity, being a conceptual thinker, service design and energized by the increasing importance of procurement, material management and real property in digital government. Robert is also the Future of Work Champion responsible for establishing a flexible hybrid work model and the Senior

Designated Official for the Prevention and Resolution of Workplace Harassment and Violence at Elections Canada.

## Kofi Asare, Assistant Director, Canada Revenue Agency

Kofi is an Assistant Director at the Canada Revenue Agency with 15 years of experience in Procurement and Supply Chain Management. He served as a Combat Engineer with the Canadian Forces Reserves from 2002 to 2012. He has a Master of Science degree in Project Management and is passionate about the success factors for leading transformation.

# Daniel Pilon, Director General, National Accommodations, Domestic Procurement and Asset Management (SPD), Global Affairs Canada

Prior to joining GAC in 2018, Daniel held positions as Director of Contracts and Materiel Management at the Department of Innovation, Science and Economic Development; and Chief of Contracts at the Canadian Nuclear Safety Commission. He started his career in procurement in the late 90's as a Contracts Administrator working for the United States Department of Defense. Daniel was also co-chair of the PSPC Client Advisory Board from 2015 to 2019.

#### **CONCURRENT SESSION #11**

### INITIATIVES AND TRENDS IN GREEN PROCUREMENT

The Government of Canada is the largest public procurer in Canada and can play a leadership role in greening its procurement. This presentation will provide an overview of the larger policy context of greening government procurement, specific initiatives under way and emerging trends in greening procurement.

# Nick Xenos, Executive Director, Centre for Greening Government, Treasury Board of Canada Secretariat

Nick Xenos is the Executive Director of the Centre for Greening Government within the Treasury Board Secretariat of the Government of Canada. The Centre is working with federal departments and agencies towards low-carbon, sustainable and climate-resilient government operations including greening real property, energy and procurement.

Previous to this position Mr. Xenos has worked on climate change impacts and adaptation, Arctic science policy and infrastructure policy. Mr. Xenos has a Master's in Business Administration from Dalhousie University and a Bachelor of Commerce from the University of Ottawa.

#### **CONCURRENT SESSION # 12**

## FUTURE DIRECTIONS FOR PROCUREMENT AND CLOSING REMARKS

Delegates will have an opportunity to ask their own questions or share their thoughts with three senior procurement executives who will speak on the future trends they see in procurement in terms of what we procure; how we procure; what technologies such as AI might bring to procurement in the federal government; and even what will be the skills set and training we will need in the future for procurement officers.

#### Moderator:

 Carolyn Montague, Partner, Performance Management Network Inc and President, Canadian Institute for Procurement and Materiel Management (Volunteer)

### Panelists:

- Jean-Claude Azar, Director General, Administration Directorate, Finance and Administration Branch – Canada Revenue Agency
- Andrea Andrachuk, Director General, Services and Innovation, Acquisitions Sector, Public Services and Procurement Canada
- Patrick Comtois, Director General, Enterprise IT Procurement, Shared Services Canada

# Carolyn Montague, Partner, Performance Management Network Inc and President, Canadian Institute for Procurement and Materiel Management (Volunteer)

Carolyn is the President of CIPMM as well as a Partner at Performance Management Network Inc, a management consulting firm located in Ottawa. Carolyn started in procurement in 1982 as an Intern Officer at what was called Supply and Services way back then. It is now PSPC. Over her 39 years in procurement, she has procured almost every type of service as well as software, hardware and many types of goods. She has delivered at one point of another all of the courses required for the Procurement and Materiel Management certification program on behalf of CSPS as well as developing and delivering over 35 different courses for various federal departments and agencies.

# Jean-Claude Azar, Director General, Administration Directorate, Finance and Administration Branch – Canada Revenue Agency

Jean-Claude began his career in the federal public service in 2006 as the head of Contracting with the Pest Management Regulatory Agency.

Since 2009, he has held various management and executive positions across Procurement and Materiel Management in various departments. In 2012, he led the major business transformation of the procurement business model at Fisheries and Oceans Canada before joining the Canada Revenue Agency in 2015 as the Director of the Contracting Division. On April 3rd 2023 he was appointed to the position of Director General, Administration Directorate in the Finance and Administration Branch.

He holds a degree in Commerce and is a graduate of the Canada School of Public Service Leadership Program Direxion as is an alumni of the Queen's University Public Executive Program.

# Andrea Andrachuk, Director General, Services and Innovation, Acquisitions Sector, Public Services and Procurement Canada

Andrea Andrachuk is a director general in the Procurement Branch of Public Services and Procurement Canada. Andrea was previously a project manager for major equipment acquisitions for National Defence and served for 14 years in the Canadian Armed Forces

as an Aerospace Engineering Officer. She has a Bachelors of Mechanical Engineering from the Royal Military College of Canada.

Andrea is married with three teenage children, and enjoys sports, especially hiking.

## Patrick Comtois, Director General, Enterprise IT Procurement, Shared Services Canada

Patrick is presently Director General of Enterprise IT Procurement at Shared Services Canada (SSC). He is no stranger to SSC as he previously held the position of Senior Director of Procurement Policy, Governance, Engagement and Training (PGET) between 2017 and 2020.

In Patrick's last position at the Department of National Defence he was Director of Major Procurement where he was responsible for Major Services contracts. He previously occupied a number of positions at the Department of National Defence, including Director Soldier System Program, Project Manager for the Joint Unmanned Aircraft System Surveillance and Target Acquisition System, and System Engineering Manager on the Canadian Integrated Soldier System Project.

Patrick started his professional career as a signal officer with the Canadian forces. Following his military career and before joining the public service in 2008, Patrick spent 10 years working in private industry and as an independent consultant in the field of System Engineering and Project management on Command & Control and tactical communication systems. Patrick has a degree in Electrical Engineering from Ecole Polytechnique of Montreal and a Master of Systems Science from Ottawa University.