

# EMERGING TRENDS IN MATERIEL MANAGEMENT SYMPOSIUM



## SPEAKERS BIOS AND SESSIONS DESCRIPTIONS DECEMBER 1st, 2022 OTTAWA CONFERENCE AND EVENT CENTRE

### WELCOME REMARKS

**Carolyn Montague and Kelly Hartle, Symposium Co-Chairs**

**Carolyn Montague, Partner, Performance Management Network Inc and President, Canadian Institute for Procurement and Materiel Management (Volunteer)**

Carolyn is the President of CIPMM as well as a Partner at Performance Management Network Inc, a management consulting firm located in Ottawa. Carolyn started in procurement in 1982 as an Intern Officer at what was called Supply and Services way back then. It is now PSPC. Over her 39 years in procurement, she has procured almost every type of service as well as software, hardware and many types of goods. She has delivered at one point of another all of the courses required for the Procurement and Materiel Management certification program on behalf of CSPS as well as developing and delivering over 35 different courses for various federal departments and agencies.

**Kelly Hartle, Chief Executive Officer, CORCAN**

Kelly began her career with the Correctional Service of Canada (CSC) in 1998, working in various frontline and managerial roles at four different federal institutions in Alberta. Throughout her experience, Kelly has worked at several operational sites covering all security levels with both women and men offenders. In 2015, Kelly transferred to the CSC National Headquarters as the Director General, Women Offender Sector who was responsible for policy and programs related to women offenders under federal correctional jurisdiction across Canada. In 2017, Kelly commenced as Chief Executive Officer, CORCAN with the Correctional Service of Canada. The integration of both program and business aspects within CORCAN activities is important to ensure effectiveness and sustainability as CORCAN that is directly responsible for the Employment and Employability Program for all federal offenders. CORCAN delivers interventions and services at over 50 locations across the country resulting in both opportunities and challenges for effective asset management.

### SESSION # 1 - UPDATES TO POLICIES AND PRACTICES

Joseph Oickle of the Procurement, Materiel and Communities Directorate of the Acquired Service and Assets Sector of TBS will provide an update on the implementation of the Directive on the Management of Materiel and test the audience's knowledge of the Directive.

**Joseph Oickle, Senior Director, Enterprise Strategies: Procurement and Materiel Management Procurement, Materiel & Communities Directorate, Acquired Services & Assets Sector, Office of the Comptroller General, Treasury Board of Canada Secretariat**

Joseph (Joe) Oickle has worked in the federal public service for over 21 years fulfilling various roles, primarily in the fields of Procurement and Materiel management.

Joe is currently the Senior Director, Enterprise Strategies: Procurement and Materiel Management at the Treasury Board Secretariat. He is responsible for the Government of Canada's procurement and materiel management policies, supporting the government's target of a minimum of 5% of federal contracts awarded to Indigenous businesses, and strengthening federal procurement policies in relation to environmental, social and governance principles. Prior to that, as Director of Operations Policy, he provided policy advice on Government of Canada procurement matters.

Earlier in his career Joe worked in several procurement and materiel management positions including with Environment Canada and with the Department of National Defence supporting various Navy and Army fleets. He also spent several years in government-to-government acquisitions and represented Canada internationally in NATO Partnership committees.

Joe holds a bachelor's degree from the University of Ottawa, a certificate in Supply Chain Management from Algonquin College, and has completed the NATO Support and Procurement Agency's International Cooperation in Logistics course in Luxembourg.

**SESSION # 2 - WHY MATERIEL MANAGEMENT IS IMPORTANT?**

A panel discussion on materiel management and its importance within departments, agencies and the Government of Canada.

**Moderator:**

**Joseph Oickle, Senior Director, Enterprise Strategies: Procurement and Materiel Management Procurement, Materiel & Communities Directorate, Acquired Services & Assets Sector, Office of the Comptroller General, Treasury Board of Canada Secretariat**

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#### **Panelists:**

##### **Jean-Daniel Bourret, Director, Materiel Management, Fisheries and Oceans Canada**

Jean-Daniel has been working in the field of Procurement and Materiel Management at the federal government since 2003. Working in multiple departments, Jean-Daniel contributed to a variety of projects and initiatives such as the International Polar Year, H1N1 pandemic response, contaminated sites remediation, and Centre Block rehabilitation. Jean-Daniel is currently the Director of Materiel Management at Fisheries and Oceans where he supported Big Bar landslide response, greening of the vehicle fleet and bringing innovative approaches to Procurement and Materiel Management functions. He has been in executive positions for the past 12 years, managing teams of up to 100 employees across Canada. Jean-Daniel has a bachelor's in business administration from Laval university, with a minor in operations and logistic. He holds the Supply Chain Management Professional (SCMP) and Certified Federal Specialist in Procurement (CFSP) designations.

##### **Bronwynn Guymmer, Section Head DMPP 7, Department of National Defence**

Bronwynn Guymmer, a 28-year veteran of the Canadian Armed Forces, is currently the Section Head for Materiel Management in DND and the CAF. She has extensive Materiel Management experience from operational front-line units up to corporate oversight and coordination. She has completed the Certified Supply Chain Transformation Architect Training, is certified in Supply Chain Operations Reference Model and has led multiple change initiatives within DND.

##### **Mike Rainville, Manager, Planning & Accounting Section, Uniform & Equipment Program, Royal Canadian Mounted Police**

Mike started his career in the Federal Public Service in 2008 as a warehouse technician in the RCMP's Uniform & Equipment Program. He then moved to a client services representative role and also worked within the Program's Design & Technical Authority Section. In 2011, Mike began to take a particular interest in the procurement and material management aspects of UEP and worked closely with the Planning & Accounting Section manager prior to her retirement. After successfully winning the competition for the position, Mike has continued in this critical role which includes material forecasting for all RCMP uniform supplied by UEP, managing the Program's budget, initiating requisitions for competitive solicitations and engaging in low dollar value purchases for both operations & maintenance and uniform. Additionally, Mike has worked intimately across multiple modules with the RCMP's instance of SAP, TEAM, and gained extensive knowledge in material management.

### **SESSION # 3 - GCSURPLUS MATERIEL MANAGEMENT AGILITY**

What does Materiel Management Agility mean in a practical sense? Join us for an interactive discussion on current trends and their practical applications.

#### **Josee Doucet, Senior Director, GCSurplus, Public Services and Procurement Canada**

Josée Doucet joined the public service in 2009 following a full and rewarding career in the Canadian Armed Forces. She worked within the Department of National Defence as a Senior Policy Analyst and advisor in the area of Materiel Management and as a Senior Procurement Authority responsible for the management of a variety of contracts including Optimized Weapon System Management, Repair and Overhaul and Foreign Military Sales. Josée joined Public Services and Procurement Canada in 2014 as the manager responsible for the divestment of surplus controlled goods and specialized assets. Josée was appointed GCSurplus Senior Director in March 2020 and takes great pride in GCSurplus's increased leadership role in Materiel Management.

### **SESSION # 4 - MATERIEL MANAGEMENT RISK MANAGEMENT IN STOCKTAKING – CONSIDERATIONS AND FACTORS**

This session will explore considerations when executing an effective stocktaking program.

#### **Julia Pinheiro, Manager, Inventory Management Operations, Department of National Defence**

Julia Pinheiro is currently Manager Inventory Management Operations at Department of National Defence, working for DND since 2008. She provides guidance to internal stakeholders and facilitates ongoing materiel management and materiel accountability improvements. The Department's commitment to effective materiel management processes and improving its supply chain directly supports CAF operations. Julia is also the Project Director for 2 initiatives in the Department's Management Action Plan aimed to improve materiel accountability, National Stocktaking Program and Inventory Management Modernization and Rationalization Project.

### **SESSION # 5 - DEVELOPING ASSET LIFECYCLE STRATEGIES THAT MAXIMIZE VALUE REALIZATION**

Organizations invest in assets with an expectation that they deliver value. In times of increasing resource competition and financial scrutiny, it is essential that asset intensive organizations think beyond traditional asset management practices and systems. Maximizing the value of an asset requires a focused strategy that goes beyond a 'buy and hold' approach, but instead derives value over an entire expected lifecycle and even beyond.

#### **Cory Bourke, Senior Account Executive, DoD - Supply Chain, Gartner**

Cory is experienced with helping clients with some of the largest supply chains in the world optimize their business processes using industry best practices. He has been with Gartner for 10 years supporting executives within various business domains such as supply chain, logistics, information technology, sales and marketing and digital commerce. Cory currently supports several executive leaders in DND.

**Leo Creger, Senior Director and Analyst, Gartner**

Leo Creger is currently a Senior Director and Analyst with Gartner which he joined in 2021. He is a retired US military Naval Logistics Officer with over 30 years of service. He holds a BSc in Electrical Engineering and an Executive MBA. Leo's military career included staff and command appointments and deployment tours tied to planning, coordinating and executing logistics support. He has extensive knowledge and experience in the domains of supply chain strategy, technology integration, transportation, warehousing, maintenance, repair and overhaul, spare parts provision and asset availability and management.

**SESSION # 6 - HOW TO BUY FOR MATERIEL MANAGEMENT SUCCESS**

In this session we will cover some of the key considerations during the procurement process to help ensure materiel management success.

**Bronwynn Guymer, Section Head DMPP 7, Department of National Defence**

Bronwynn Guymer, a 28-year veteran of the Canadian Armed Forces, is currently the Section Head for Materiel Management in DND and the CAF. She has extensive Materiel Management experience from operational front-line units up to corporate oversight and coordination. She has completed the Certified Supply Chain Transformation Architect Training, is certified in Supply Chain Operations Reference Model and has led multiple change initiatives within DND.

**SESSION # 7 - SHEDDING LIGHT ON SUPPLY CHAIN RISKS**

The global supply chain system is fraught with risks that have been exacerbated during COVID-19. Suppliers are subject to financial, geo-political, transportation and security issues that can lead to disruptions of the supply chain, challenging our expectations of timely delivery of quality goods and services. The intertwined nature of the global supply chain exponentially increases the likelihood that risks will materialise into issues. This presentation will present DND's efforts to illuminate its supply chains in order to better understand its risks and determine how to mitigate these risks to ensure the CAF is able to deliver on its core missions.

**Marc Lanouette, Strategic Advisor for Supply Chain Resiliency and Systems Security Engineering in the Materiel Group, Department of National Defence**

Marc Lanouette is the Strategic Advisor for Supply Chain Resiliency and Systems Security Engineering in the Materiel Group at the Department of National Defence. He is responsible for Systems Security Engineering and Supply Chain Risk Management policies, procedures and training for the Materiel Group. He retired from the Royal Canadian Navy as a Commander after 21 and a half years of service in February of 2019 to take his current role. His final posting was the Lead Systems Security Engineer for the Royal Canadian Navy in the Director General Maritime Equipment Program Management division and the lead for the Materiel Group Cyber Materiel Assurance Program. He served in HMCS *Regina*, HMCS *Iroquois*, HMCS *Montréal* and HMCS *St-John's* as a Combat Systems Engineer.

## **SESSION # 8 - PERFORMANCE MEASUREMENT IS CRITICAL AND DATA IS THE KEY TO SUCCESS**

Establishing Enterprise Performance Measurement is not an easy endeavour given the organizational complexity of government entities. This session will help unpack how simple the journey can be especially when leveraging data.

### **Eric Bélisle, MBA, PMP, Supply Chain Analytics Manager, Performance Management, Defence Supply Chain Operations 8, Department of National Defence**

Eric currently serves as the Supply Chain Analytics Manager, a portfolio that encompasses the establishment of an Enterprise Supply Chain Performance Measurement Framework and Analytics solution for National Defence.

Eric has spent his career in service to Canada's Defence Supply Chain both in deployed and continental settings. He recently managed the disposal of several major fleets such as the Sea King helicopter, which included the concurrent removal of 1.4M items from several warehouses across Canada.

Eric Bélisle is a graduate of the Royal Military College of Canada with a degree in Business Administration and holds a master's degree in Business Administration from Queen's University. He is certified as a Project Management Professional.