



## DAY1: September 28, 2021

**#1 ADM Panel:** How is PSPC Renewing, Recharging and Reinventing its Business

Moderator: **Carolyn Montague**, CIPMM President

Panelists:

**Lorenzo Ieraci**, Acting Associate Assistant Deputy Minister, Procurement, Public Services And Procurement Canada

Lorenzo became acting Associate Assistant Deputy Minister of the Procurement Branch on September 4, 2020. In this role, Lorenzo supports the Assistant Deputy Minister, Procurement Branch, in managing a branch of more than 900 employees, which is responsible for delivering the majority of the government's \$18 billion in spending on acquisitions on behalf of over 100 departments and agencies.

Lorenzo oversees the planning and delivery of procurement projects and initiatives to support Public Services and Procurement Canada's mission to deliver high-quality services and programs that meet the needs of federal organizations, while ensuring sound stewardship on behalf of Canadians. Lorenzo directs the development and implementation of procurement modernization initiatives, which aim to make procurement processes easier, faster and more accessible for suppliers and buyers.

**Simon Page**, ADM, Defence and Marine Procurement Branch, Acquisition Program, Public Services and Procurement Canada

Simon Page joined the department as Assistant Deputy Minister of the Defence and Marine Procurement Branch on March 1, 2021.

In his role, Mr. Page supports Canada's military and coast guard operations, heading major air, land and marine procurements, and associated sustainment and support service contracts.

Mr. Page retired from the Canadian Armed Forces (CAF) in December 2019, after more than 35 years of service, to join the public service as a civilian and assume the duties of Associate Assistant Deputy Minister (Materiel) at National Defence.

His long career in the CAF began with his enrolment in the Canadian Forces in 1984 under the Regular Officer Training Plan as a Maritime Engineer. Over the years, Mr. Page progressed through the military ranks. In December 2012, he became the Chief of Staff for the Maritime Equipment Programme Management Division of the Materiel Group. In 2015, Mr. Page was promoted to Commodore, and he was posted to the position of Chief of Staff, Operations and in the Military Personnel Command organization in 2018. In June 2019, he assumed the duties of

Officer Commanding the Command and Deputy Chief of Staff - Materiel, up until his retirement from the CAF.

Mr. Page graduated from the Royal Military College with a Bachelor in Computer Engineering and also holds a master's degree in defence studies at the Canadian Forces College in Toronto.

**Jean-Francois Lyburner**, Acting Associate Assistant Deputy Minister, Real Property Services, Public Services and Procurement Canada

In this role, Jean-François is responsible for providing senior leadership to the Real Property Services operations, including project management, facilities management, real estate services, strategic sourcing, and infrastructure asset management. He is focused on providing excellent client service and using operations to support key government objectives, in particular, greening government operations, modernizing the public service, improving accessibility and advancing Indigenous reconciliation.

Jean-François joined Public Services and Procurement Canada in 2016 as Director General, Client Relationships and Demand Management, Real Property Services, where his focus was on business priorities, strategies and client satisfaction. During the COVID-19 pandemic, he led the establishment and launch of Minister Anand's COVID-19 Supply Council and was tasked with providing advice on building innovative and agile supply chains for personal protective equipment.

Prior to joining Public Services and Procurement Canada, Jean-François served as Director General, Client Relationships and Business Intake, Projects and Client Relationships Branch for IM/IT service transformation at the newly-created Shared Services Canada. Before that, he was Director General of Strategic Infrastructure, Information Management and Research at Treasury Board of Canada Secretariat.

Jean-François holds a bachelor's degree in industrial engineering from École Polytechnique de Montréal, and has completed the Certificate in Public Sector Leadership and Governance, at University of Ottawa.

**Michael Mills**, A/Assistant Deputy Minister, Procurement Branch, Public Services and Procurement Canada

Michael Mills was appointed Acting Assistant Deputy Minister of Procurement Branch at (PSPC) in August 2021. In his role, Michael is the lead on pandemic response procurement, along with assuming responsibility for vaccine procurement and the management and administration of the Branch. Up to recently, Michael was the Associate Assistant Deputy Minister of the Branch's logistics and COVID-19 response teams where he was and still remains responsible for the procurement and delivery of Personal Protective Equipment and Testing supplies for front line and essential workers and procures testing supplies to support Canada's testing strategy. Michael is the Reconciliation Champion, as PSPC is committed to advancing reconciliation, as well as the Champion of the Young Professionals Network.

Michael has worked for a federal Crown corporation called Public-Private Partnerships Canada, previously known as P3 Canada, where he was Vice-President of Investments. Michael and his team assisted clients from all levels of government to structure public-private partnership transactions and to implement successful public-private partnership procurement strategies.

Prior to working at P3 Canada, Michael held various positions with Crown-Indigenous and Northern Affairs Canada, Department of Finance Canada and ISED.

Michael holds a bachelor of arts in political science and economics from the University of Regina and a master of arts in economics from Queen's University.

**Concurrent Session #2:** Equipping the RCMP with Body Worn Cameras & A Digital Evidence Management System - Policing in a Digital World

**Mary Rutledge**, Manager, Procurement Special Projects, Royal Canadian Mounted Police  
Mary began her career in the Federal Public Service in 2009, working with the RCMP in their Financial Crimes Unit. In 2011, a career in Procurement found her and she has continued working in this field for the RCMP since then - an Organization she serves with pride. A former DG once told Mary and her colleagues that Procurement Officers at the RCMP are, “enablers of operations” and Mary is mindful of her role in helping Police Officers do their jobs, each and every day. Mary has worked on a variety of complex procurement files throughout her career at the RCMP, including for more specialized commodities like weapons and ammunition. She was responsible for purchasing all munitions in support of operations for the G7 Leader’s Summit in Quebec, in 2018. Within the past 2 years, Mary has taken on the role of Manager, Procurement Special Projects and has been the RCMP Procurement Lead not only for the Body Worn Cameras Project, but also for the RCMP’s National Cybercrime IT Solution Project. Mary holds an Honours Bachelor of Social Sciences Degree, with a Major in Criminology, from the University of Ottawa.

**Concurrent Session #3:** Professional Program in Materiel Management

**Richard Quinn**, Strategic Supply Chain Advisor, Department of National Defence  
Richard Quinn is a former senior military logistician with over 30 years of experience. As a Logistics Officer he has acquired all-embracing knowledge and experience in supply chain management which includes the acquisition, movement, accounting, storage and disposal of goods, business planning, performance measurement and budget management. He is well versed in the art of networking with departmental managers and executives to implement business objectives. He is an accomplished briefer and instructor. His various employment assignments have provided him with extensive experience in offering advice to senior officials and resolving complex and sensitive issues, either personal or business-related and has often served as the Subject Matter Expert in various fields of study such as Logistics Planning and Support, Change Management, Performance Management and Ethics.

**Geoffrey Herod**, Strategic Advisor, Department of National Defense

Geoff joined the Department of National Defence in 2006 and has held a series of Supervisory and Management roles in Defence Supply Chain in Halifax over the last 15 years. He has participated in numerous National and regional supply chain modernization initiatives and recently completed the Master's Certificate in Supply Chain and Logistics Management from the Schulich School of Business. Currently, Geoff is on assignment as a Strategic Advisor with ADM (Materiel) working on a series of modernization initiatives including the Materiel Management Practitioner Professionalization Project.

**Steve Holland**, Specialist Training Development Officer, Department of National Defense  
Steve Holland recently joined the Materiel Group after serving in the military for 30 years as a specialist Training Development Officer. Having worked for all environmental branches, Steve brings a vast range of experience across the personnel and training readiness spectrum. Whether it is foundational occupation training or the mission-centric task-based variety, Steve has deftly applied 'systems' processes to ensure the most effective and efficient solutions are designed and delivered. The professionalization of Materiel Management Practitioners offers new challenges that will be met by his distinctive systems thinking and commitment to representing the voice of the end-user

**Concurrent Session #4:** Directive On Government Contracts, Including Real Property Leases, In The Nunavut Settlement – Continuing On The Path Of Implementation

**Sara Devillers**, Analyst, Office of the Comptroller General, Treasury Board of Canada Secretariat  
Over the last decade, Sara's been involved in policy development and implementation in the private, non-profit, and public sector. She relishes any opportunity to work on a multidisciplinary team to solve complex issues. Her current portfolio includes the 5% Indigenous procurement target and the Nunavut Directive. Outside of work, Sara is a digital minimalist who spends as much time outdoors as possible hiking, paddle boarding, snowboarding, practicing yoga, and being walked by her dog

**Michelle Cousineau**, Manager, Indigenous Procurement Policy Division, Strategic Policy Sector, Acquisitions Program, Public Services and Procurement Canada  
Michelle Cousineau is the manager of the Indigenous Procurement Policy Division of the Procurement Branch at the department of Public Services and Procurement Canada. Her team developed the Guide on Government Contracts in the Nunavut Settlement Area. This guide assists government contracting officers to implement and comply with the requirements of the directive. Michelle and her team also provide advice and guidance to federal contracting officers on how to meet the procurement measures found in other modern treaties / comprehensive land claims agreements, including how to increase Indigenous participation in government contracts through employment, training and sub-contracting.

**Mike Ricci**, Senior Policy and Program Officer, Business Development, Indigenous Services Canada  
Having worked in the public service since 2011, Mike Ricci joined the Business Development Directorate at Indigenous Services Canada in February 2018. As Senior Program Officer, Mike

provides policy advice and guidance to the federal procurement community, as well as Indigenous business owners looking to do business with the Government of Canada. Mike relentlessly advocates and seeks out opportunities for Indigenous inclusion within federal government contracting.

**Concurrent Session #5:** Fisheries and Oceans/Canadian Coast Guard's SAP S/4HANA Implementation Project

**Cedric Pilon**, A/Director, Financial and Administrative Systems, Fisheries and Oceans Canada  
Cédric Pilon is a procurement functional specialist that has held various management positions with the Treasury Board of Canada Secretariat, the Canada Border Services Agency and the Department of Fisheries and Oceans prior to focusing his energy on leading the procurement and asset lifecycle management stream of DFO's SAP implementation project.

**Hamid Toumi**, Senior Contracting Officer, Fisheries and Oceans Canada  
Hamid joined Procure to Pay (PTP) team of the SAP S/4 Hana implementation project at Fisheries and Oceans Canada in March 2020. Before, he held the position of functional analyst SAP/MM and EAM for more than 10 years at the Treasury Board of Canada Secretariat and Global Affairs Canada. He participated to several SAP implementation and upgrade projects. He has a bachelor's degree in accounting and Certified SAP MM Procurement with SAP ERP 6.0 EHP7

**Concurrent Session #6:** Poisoned by a Decontamination Tent: Lessons in Government Procurement

**Allan Millard**, P.Eng, LLB, Patent & Trade-mark Agent, Senior Intellectual Property Advisor, Directorate Materiel Policy & Procedures (DMPP) 8, Department of National Defence  
Allan Millard is a Senior Intellectual Property Advisor with the Department of National Defence. He has worked exclusively in the field of intellectual property for 24 years in the law firm, corporate and government environments. He was called to the bar of Ontario in 1998 and is nationally certified as a patent agent and trademark agent. He has an undergraduate engineering degree. Prior to entering the legal profession he worked as a communications and electronics engineer with the Canadian Armed Forces serving as a Life Cycle Material Manager and Project Manager in National Defence Headquarters in his final post.

**Concurrent Session #7:** CORCAN: Acquiring Goods, Services and Construction while Contributing to Offenders' Reintegration

**Kelly Hartle**, Chief Executive Officer, Correctional Service of Canada, CORCAN  
Kelly began her career with the Correctional Service of Canada (CSC) in 1998, working in various frontline and managerial roles at four different federal institutions in Alberta. Throughout her experience, Kelly has worked at various operational sites covering all security levels with both women and men offenders. In 2015, Kelly transferred to the CSC National Headquarters as the Director General, Women Offender Sector who was responsible for policy and programs related to women offenders under federal correctional jurisdiction across Canada. In April 2017, Kelly

commenced as Chief Executive Officer, CORCAN in May 2017. The integration of the program and business mandates in CORCAN are a key focus for activities within CORCAN that is directly responsible for the Employment and Employability Program for federal offenders.

**Pierre Carmona**, Director Construction and A/Senior Director, Operations, CORCAN

Pierre graduated from École Polytechnique de Montréal with a Bachelor in Mechanical Engineering (Design and Production). Pierre began his career with CORCAN, Correctional Service of Canada, more than 30 years ago.

Initially responsible for the Quality Management System, Pierre led CORCAN to be the first prison industries in the world to obtain an ISO 9001 certification. In 1995, Pierre was appointed to the position of Senior Engineer, responsible for engineering and new product development at the National Engineering and Technical Support Center. During his career, he also took on several long term assignments such as Director, Corporate Affairs/now Senior Director, Operations. Pierre then began his role as Director Construction; since then, two industrial workshops have opened in the community and 2 more are in development. He also focused on the development of modular construction to help indigenous communities housing program and other federal department prefabricated buildings needs.

**Keynote #8:** The Importance of Teamwork

CFL legend **Michael “Pinball” Clemons**

Few people exemplify the qualities of personal excellence, teamwork, community leadership, and overcoming the odds better than CFL legend Michael “Pinball” Clemons. With boundless energy, Clemons’ talks centre on the potential for each of us to achieve anything we set our minds to. Unabashedly emotional and impactful, he shows audiences how to put heart into everything they do. Clemons joined the National Football League in 1987, and CFL’s Toronto Argonauts in 1989. He was nicknamed “Pinball” because of his running style — his diminutive size and extraordinary balance allowed him to “bounce” between defensive players, drawing comparisons to a pinball machine.

Clemons won the Grey Cup in 1991, 1996, and 1997 with the Argonauts, and was honoured with the CFL’s “most outstanding player” award in 1990, after setting the single-season record for all-purpose yards. He played his last game as an Argonaut in 2000, before becoming head coach of the team in the same year. He led the football club to six consecutive East Division Finals, including the 2004 championship, concluding his coaching tenure with 68 wins — the second highest in the team history.

In 2007, Clemons stepped down as head coach to become the chief executive officer, and in 2009, he was appointed as the vice-chair of the team. In 2019, Clemons was named the 20th general manager of the Toronto Argonauts.

Clemons is also the founder of the Pinball Clemons Foundation, a non-profit organization that empowers youth through education. Since it’s founding in 2007, it’s been responsible for the construction of a hospital in Uganda, over 200 schools in developing countries, two orphanages in Haiti, and locally awarded more than 200 scholarships.

In recognition of his work, Clemons received the Queen Elizabeth II Diamond Jubilee Medal and is a member of the Order of Ontario. He has also been inducted into the Canadian Football Hall of Fame, Ontario Sports Hall of Fame, and Canada's Sports Hall of Fame.

**Panel #9: Let's Learn About How Provincial Organizations Manage Public Procurement**

**Moderator:** **Carolyn Montague**, CIPMM President

**Panelists:** **Chris Mitchell**, Chief Procurement Officer, Department of Internal Services, Government of Nova Scotia

As Chief Procurement Officer and Executive Director, Chris Mitchell leads a team of Supply Chain experts in the delivery of Strategic Sourcing for all provincial procurement, including Health, Transportation and Infrastructure and Goods and Service across all government departments. Responsible for design and modernization of Policy and Procedures, Audit and Compliance, Operations and delivery, in the first year implemented a Category Management approach to administer in excess of \$1.7B in annual government expenditures. With the NS Government's commitment to a Shared Services concept, and the resulting strong linkages to the Nova Scotia Health Association, municipalities and inter-provincial relationships across the Atlantic Provinces, is responsible for implementation of effective Procurement strategies and government overall savings targets.

**Heather Tizzard**, Chief Procurement Officer, Public Procurement Agency, Government of Newfoundland and Labrador

Heather was appointed as Newfoundland and Labrador's first Chief Procurement Officer in 2018. Prior to this appointment, Heather served as Assistant Deputy Minister in a number of different portfolios within the provincial government and has been responsible for leading government-wide projects. Throughout her career Heather has been fortunate to have a diversified work experience with the provincial government, working in areas of Finance; Innovation, Trade and Rural Development; Tourism, Culture and Recreation; as well as Treasury Board Secretariat and Cabinet Secretariat.

**Robert O'Neill**, Executive Director, Procurement Services Branch, British Columbia

Robert O'Neill is the Executive Director for Procurement Services Branch in the Ministry of Citizens' Services and has held this position since October 2018. He leads a team of 60 procurement professionals who serve BC government Ministries and Broader Public Sector in \$7 B annual procurement activity. Prior to joining Citizens' Services, Robert held several Executive Director level positions across numerous business lines in multiple Ministries since 2007. Robert's focus has been on client service, business innovation and IMIT solutions in the Social Sector, Attorney General & Public Safety and Solicitor General and Citizens Services. Robert has 30 years of experience as a public servant working across the province of BC and understands the challenges of receiving and providing central services to geographically dispersed work units. Robert has a master's in business administration specializing in Management Consulting from Royal Roads University (2005-2007) and Executive Leadership Development Niagara Institute (2007) as well other specialized training in Change Management, Conflict Resolution, Negotiation and IMIT deployment and sustainment.

## **Wellness Activity #10:** Decoding Chakras - Yoga Class

**Kate W. Mak**, Yoga Teacher and Founder of the MYNAH School of Yoga

Kate is a Calgary based yoga teacher who is a self-proclaimed fun enthusiast that is always seeking to learn, teach, travel and eat.

She believes in living a life that is full, happy and healthy. Living wildly towards all the great things your heart desires and meeting amazing people all along the way. Teaching yoga and getting onto the mat myself is one of the most beautiful and satisfying journeys she has been on and continue to walk along. It is her humble hope that she can encourage and inspire while sharing the pieces of her with every class she teaches.

It is important for her to approach and teach from a place of playfulness while going deeper into the flow and poetry of the practice. In her classes, she strives to blend her background in science with the steeped wisdom that comes from yoga teachings while keeping it lighthearted and fun. It is her intention to awaken within each of you, your ability to act as positive instruments in this world for change. This is powered by love, joy and laughter! In more recent developments, she has founded the MYNAH School of Yoga and offering yoga teacher trainings with the belief that achieving our wildest dreams is done by unwavering support and love of community. The MYNAH faculty becomes that community for our trainees as they generously offer their knowledge and wisdom. It is a heart full offering straight from the soul.

## **Wellness Activity #11:** Sweet Farm: Inspirational Virtual Farm Tour

**Nate Salpeter**, Co-Founder, Sweet Farm

Passionate about giving voice to those without one, Nate Salpeter co-founded Sweet Farm just south of Half Moon Bay, CA with his wife Anna Sweet out of recognition that industrialized farming has had a profoundly negative impact on the lives of billions of animals as well as plant based agriculture. A Ph.D. engineer working in the nuclear industry, Nate brings his analytical mindset to the animal welfare space where he, his wife (Anna Sweet), and an incredible team have built Sweet Farm to be more than only a farm animal rescue, but also to be a place of education, inspiration, and innovation through animal rescue, plant based agriculture, and technology initiatives to scale accessible change in the food system globally. Nate and Anna are active advisors and investors in the alternative protein, agriculture technology, and sustainability sectors.

Post COVID- Sweet Farm created a virtual education program best known as The Goat-2-Meeting program, helping put smiles on people's faces while executing on Sweet Farm's mission to educate and inspire change in the way people think about what's on their plate and how it impacts the planet. Since its inception in March 2020, this program has completed nearly 8,500 virtual visits, educating over 300,000 individuals on how they can make their own personal impact on the environment, animals, and one's own health.

## **Wellness Session #12:** What We Can Learn About Resilience from Spencer, the Rescue Dog

**Al Garlinski**, Regional Trainer, School of Procurement, Business Advisory Services, Western Region, Public Services and Procurement Canada

Al Garlinski is the Regional Trainer for the School of Procurement, Business Advisory Services, Western Region, Public Services Procurement Canada (PSPC). He is a seasoned procurement expert with over 33 years of government procurement experience with a vast array of experience across a number of commodities, all with PSPC. He currently coaches and mentors students under the School of Procurement program, from the University of Alberta, University of Manitoba, Mount Royal University and MacEwan University. He has been nominated twice and awarded the “Mentor of The Year” for the University of Alberta School of Business program in 2019. He is currently a faculty member for the University of Winnipeg and Supply Chain Canada. He earned his professional designation in Supply Chain Management with Supply Chain Canada and was awarded the prestigious Fellowship designation for his lifetime commitment with teaching, coaching and mentoring. He also has a professional designation with the Institute of Supply Management from Tempe, Arizona. Al is a tireless animal rescue advocate, and founder of IRun4rescue, a running team committed to making a difference in the lives of animals. Al is a Canadian long-distance runner. He has run in long-distance running adventures in several countries, and unique locations, including Iceland, The Grand Canyon, trekking the volcanoes of Nicaragua, climbing Mt Jacinto in California, to running across Lake Manitoba. He openly shares his struggles with anxiety and shatters the stigma around mental illness and is an advocate for the mental health community.

#### **Wellness Session #13: How to Thrive in a Crisis**

**Julie Daniluk**, Co-Host of OWN Network’s Healthy Gourmet, Nutritionist, Bestselling Author  
Nutritionist Julie Daniluk has a knack for breaking down complex scientific research into practical, real solutions that everyday people can relate to. The co-host of the Oprah Winfrey Network’s Healthy Gourmet—a reality cooking show that highlights the ongoing battle between taste and nutrition—and a regularly featured health expert on CTV’s The Marilyn Denis Show and on CTV News Network, Daniluk is a trusted source for health related information that can immediately be put to use.

#### **Wellness Session #14: Contributing to a Healthy and Human-focused Team Environment**

**John Medcof**, Lead Faculty, Canada School of Public Service  
John works in the Transferable Skills team at the Canada School of Public Service. His team curates, designs and delivers learning for federal public servants to help them develop portable skills and mindsets that are relevant inside, outside and across government. This includes learning related to Business Acumen, Leadership, and Enabling Skills, to help build a public service that is kinetic, connected and collaborative.

#### **Wellness Session #15: Meet the Ombud, an active partner helping us navigate workplace Mental Health**

**Magalie Brabant**, Mental Health Ombud, Public Services and Procurement Canada

Magalie Brabant is the Ombud for Mental Health at Public Services and Procurement Canada (PSPC). In this role, Magalie provides a safe, independent, neutral and informal space for employees who need to talk openly about situations affecting their mental health. Her office serves as a central point of contact for PSPC's programs and services as well as external resources related to mental health. It also addresses concerns and makes departmental recommendations for improvements to the Deputy Minister regarding mental health.

In her previous role, Magalie was Director General of People Development Services within the Human Resources Branch at PSPC, where she led the modernization of services that support talent development, with a focus on improving the employee experience from hire to retire.

Magalie has extensive experience in human resources (HR), having led programs in a variety of HR disciplines in increasing leadership roles. A strong collaborator who is passionate about people, Magalie has also been heavily involved in working with communities of practice and employee networks over the years. She has served as the President of the National Staffing Council for 4 years.

**Concurrent Session #16:** Computers for school Plus (CFS+) – A greening Government initiative

**Jane Rooney**, Director, Cyber Certification, Tech & Talent, Connected Canada Branch, Innovation, Science and Economic Development Canada

Jane Rooney recently joined ISED's Connected Canada Branch to take on the position of Director, Cyber Certification, Tech and Talent. She manages many of its key programs, specifically Computers For Schools Plus and the Connecting Families Initiative. She brings a wealth of knowledge and experience through positions she has held in the public and private sectors.

Previously, Jane worked as a Senior Advisor to the Commissioner at the Financial Consumer Agency of Canada (FCAC), where she was responsible for providing strategic advice and guidance to the Commissioner regarding consumer protection and financial literacy issues in the financial services sector. Prior to this position, Jane worked as the Financial Literacy Leader at FCAC, where she oversaw its Financial Literacy program, which included the development of tools, resources, content and educational programs, as well as collaborating with stakeholders in the public, private and non-profit to undertake initiatives to strengthen the knowledge, skills and confidence of Canadians to help them make informed financial decisions.

**Alex Meduri**, Acting Manager, Connected Canada Branch, Innovation Science, Economic Development Canada

Alex Meduri is the acting Manager of Innovation, Science and Economic Development's (ISED) Computers for Schools Plus (CFS+) program. He has held a variety of roles in the public service, supporting the delivery of government of Canada economic development programs. With expertise in communications and marketing, Alex has contributed to the rebranding of the CFS+ program in 2019, and helped launch ISED's Connecting Families low-cost Internet initiative.

**Concurrent Session #17:** Principles and Outcome Based Procurement

**Emilio Franco**, Executive Director, Procurement, Materiel & Communities, Office of the Comptroller General of Canada

Emilio is a Public Service Executive, Speaker, Youth Advocate, and Digital Transformer who has dedicated his career to leading projects that modernize government operations and make procurement awesome.

He is responsible for providing functional direction government-wide, assisting federal departments and agencies in providing value for money and exercising sound stewardship in the management of procurement and materiel. He promotes professionalism and excellence for the over 22,000 public service employees who work in Acquired Services and Assets Sector Communities, including delivery of a variety of programs and services for government-wide community and professional development.

He holds a Masters in Electronic Business Technologies and Bachelor of Commerce from the University of Ottawa and is the Treasurer and executive board member of the Association of Professional Executives of the Public Service of Canada (APEX).

**Concurrent Session #18:** Findings from the Procurement Ombudsman's Studies on the Force Majeure Clause and the Role of Chief Procurement Officer

**Alexander Jeglic**, Procurement Ombudsman, Office of the Procurement Ombudsman

Mr. Alexander Jeglic has been named Procurement Ombudsman for a five-year term. Alex is a lawyer by background and most recently served as General Counsel for Private-Public Partnerships Canada Inc., a federal Crown Corporation, where he was involved in the procurement processes for large infrastructure projects. He previously held positions of increased responsibility in the United States and Canada including at the Canadian Commercial Corporation as Senior Legal Counsel and the Australian Trade Commission as Business Development Manager and International Trade Advisor in Washington (DC). Throughout Alex's legal and professional career, he has focused primarily on procurement, contracting and dispute resolution which will serve him well as Procurement Ombudsman. Alex graduated from Carleton University in Ottawa with a Bachelor of Arts (Law) with a concentration in Business Law in 2000. In 2001, he completed the Cornell Law School Paris Summer Institute program in international and comparative law and in 2003 completed a Juris Doctor (JD) degree from Loyola University Chicago School of Law in Chicago, Illinois with a certificate in International Law. Alex has also been teaching procurement law at Carleton University (Ottawa) since 2010. Alex and his wife Shelley have four children.

**David Rabinovitch**, Deputy Procurement Ombudsman, Office of the Procurement Ombudsman  
Mr. Rabinovitch has been a member of the Federal Public Service since 1998, and has over 24 years of private and public sector experience leading and managing teams. Prior to joining the public sector, he lived and worked in the Kansai region of Japan for 5 years, first teaching English as a second language, and then founding a small company that developed curriculum and provided training to Japanese business executives in preparation for overseas postings. Upon returning to Canada, Mr. Rabinovitch obtained Civil and Common Law degrees from McGill University in Montréal, and was called to the Bar of Ontario in 1998. Since joining the Federal

Public Service, he has specialized in the areas of investment analysis, policy development, client service, financial management, strategic and business planning, and communications. Mr. Rabinovitch previously worked at the Office of the Procurement Ombudsman (OPO) as the Director of Communications and Corporate Management, prior to joining the Department of Fisheries and Oceans as Senior Director of National Portfolio Strategy. He rejoined OPO as Deputy Procurement Ombudsman in April 2017.

#### **Concurrent Session #19: New Directions for Software Procurement**

**Nadine Clement**, A/Senior Director, Application & Software Procurement Directorate, Business and Technology Solutions Sector, Public Services and Procurement Canada  
Nadine Clément has been working in the procurement and contracting field for over 15 years within various department including the House of Commons. Nadine rejoined PSPC in March 2020 where she was the Director, Procurement System and is currently the Acting Senior Director, Application and Software Procurement Directorate since June 2021. Nadine has an executive MBA and is a Certified Federal Specialist in Procurement. While at the House of Commons, Nadine led the procurement reorientation of the negotiated RFP and also played a major role implementing the requisition and purchasing module of the new financial system.

**Elizabeth Quenville**, Supply Team Leader, Public Services and Procurement Canada  
Elizabeth has been working in the software procurement directorate at PSPC for 13 years, and is currently leading the team responsible for the development of the SaaS Protected B Supply Arrangement for the GC.

#### **Concurrent Session #20: The Translation Bureau – Your Partner**

**Guy Gravelle**, Director, Business Development, Translation Bureau  
Guy holds a Bachelor of Business Administration from the University of Ottawa. In 1989, he joined the Federal Public Service in the field of Human Resources. Since 1995, he has held various positions within Public Services and Procurement Canada (PSPC), most notably in the areas of real property and procurement. Among other positions, he was Director of Space Programs responsible for major procurement projects for the Canadian Space Agency. Guy has held the position of Director, Business Development at the Translation Bureau since 2019.

**Nanci Bourget**, Deputy Director, Client Relations, Translation Bureau  
Nanci is currently completing a Master's degree in Public Administration – Management profile at the National School of Public Administration.  
She began her career in the public service in 1999 in the field of facilities. Since then, she has held a number of positions at various levels within Employment and Social Development Canada/Service Canada, the Canada School of Public Service, and Public Services and Procurement Canada. Since February 2020, she has been the Deputy Director of the Translation Bureau's Client Relations team.

#### **Concurrent Session #21: Social Procurement Policy, Moving At The Speed Of Light For Good**

**Sandra Charles**, Associate Director, Acquisitions Program, Public Services and Procurement Canada

Sandra Charles is the Associate Director of the Strategic Policy Sector, in the Procurement Branch at PSPC. Her portfolio includes a variety of files including Green Procurement, Accessible Procurement and the socio-economic and diversity file, where she leads PSPC work on social procurement, including the development of a departmental Policy and Program on Social Procurement.

**Ian McMillan**, Policy Analyst, Social Procurement team at Public Services and Procurement Canada

Ian MacMillan is a policy analyst on the Social Procurement team at Public Services and Procurement Canada. Having joined the team in May, Ian has been a key player in developing the Program on Social Procurement. Prior to this role, Ian helped lead the research and development of a professionalization program for PSPC's contracting authorities. Ian also has an academic background in Canadian defence procurement

### **Social Event - Comedy Hour**

**Steve Patterson**, Host of CBC's The Debaters, Award-Winning Comedian

Familiar to hundreds of thousands of Canadians as the host of CBC Radio One's hit show The Debaters, Steve Patterson's material combines razor sharp wit and meticulously crafted, up-to-the-moment social commentary, with a measure of musicality thrown in where appropriate.

## **DAY2: September 29, 2021**

### **#22 Comptroller General Address**

**Roch Huppé**, Comptroller General of Canada

Roch Huppé was appointed Comptroller General of Canada effective October 23, 2017. As Comptroller General, he is responsible for government-wide direction and leadership for financial management, internal audit, federal assets and acquired services (project management). He also leads the Financial Management Transformation initiative within the Government of Canada.

Mr. Huppé entered the public service in 1992 when he joined Global Affairs Canada where he held various positions within the Financial Services Division. Prior to being appointed Comptroller General, he occupied the role of Chief Financial Officer and Assistant Commissioner, Finance and Administration Branch at the Canada Revenue Agency. He has also been the Chief Financial Officer at Fisheries and Oceans Canada, where he ensured sound financial management and provided leadership on all corporate planning, risk management and evaluation functions.

Mr. Huppé holds a bachelor's degree in Finance from the Université du Québec and a master's in Public Administration from l'École nationale d'administration publique de Gatineau. He is a Certified General Accountant as well as a Chartered Professional Accountant (CPA). He also has the designation of "Fellow to the Ordre des comptables professionnels agréés du Québec," which is an honor awarded to CPAs who bring distinction to the accounting profession and serve as role models to others through their outstanding career achievements and contributions to the community.

Committees the Comptroller General sits on:

- Deputy Minister Committee on Strategic Procurement (DMCSP)
- Deputy Minister Committee on Inclusive Growth (DMIG)
- Deputy Minister Task Force on Diversity and Inclusiveness (TF-D&I)
- Public Service Management Advisory Committee (PSMAC)
- Deputy Minister Network on Public Service Renewal (DM-NPSR)
- Deputy Ministers Accessibility Group (DMAG)
- Deputy Heads Committee Electronic Procurement Solution (DM-EPS) – co-chair
- Deputy Minister Pay Modernization Committee (DM-PMC)
- Sub-Committee on Pay System Stabilization and the Development of the Next Generation Pay Solution
- Deputy Minister Committee on Enterprise Priorities and Planning (DM CEPP)
- TBS Deputies Portfolio Committee (DPC)
- Small Departments Audit Committee (SDAC)
- Treasury Board Secretariat Audit Committee (TBSAC) Comptroller General Consultation Meeting (CGCM) – chair
- Performance Measurement and Evaluation Committee (PMEC) – chair
- Chief Financial Officer Talent Management Advisory Committee – chair
- Horizontal Fixed Asset Review Deputy Minister Committee – chair
- Chief Financial Officer Committee on Litigation Management (CFO-LM) - Chair

**Keynote #23:** What It Takes: A Story of Purpose, Strength, and Laughter

**Zahra Al-Harazi**, Leadership Expert

The road to real leadership is rarely a straight one. Among Canada's most successful entrepreneurs, few have faced more obstacles than Zahra Al-Harazi. With a no-holds-barred attitude, Al-Harazi helps people and organizations realize their potential for success through finding their purpose. She draws on her experience as a pioneering woman in the business world with a unique approach to attitude, leadership, and success, as well as her experience as a refugee, immigrant, entrepreneur, and community-builder.

A survivor of two civil wars, Al-Harazi immigrated to Canada with her three children in 1996. She had no higher education or connections and very little understanding of the business world, but her entrepreneurial spirit quickly led her to start her first company Foundry Communications, an internationally recognized Canadian creative powerhouse.

Al-Harazi is currently co-founder of the startup, Skillit, which is a marketplace for sharing knowledge and building skills. She is also a consultant who has worked with thousands of leaders on employee engagement, navigating disruption, leading change, shifting stakeholder values, corporate social responsibility, and brand transformations.

In recognition of her many accomplishments, Al-Harazi has been named one of Calgary's Top 40 Under 40, Woman Entrepreneur of the Year by *Chatelaine* magazine, and one of Canada's 100 most powerful women by WXN. She has also received the Queen Elizabeth II Diamond Jubilee Medal for contributions to Canada, and the RBC Top 25 Immigrants to Canada Award.

As a speaker, Al-Harazi has spoken to audiences in more than 20 countries, inspiring leading institutions such as Fortune 500 companies, entrepreneurs, government agencies, and professional organizations. Her clients have included The Royal Bank of Canada, Entrepreneurs' Organization, Ernst & Young, Young Presidents Organization, WXN, PricewaterhouseCoopers, Great West Life, Telus, University of Toronto, and the Government of Canada, among many others. Her specialty is in understanding the complexities required for building a smart, skilled multi-generational workforce.

Al-Harazi is a former Canadian Ambassador to UNICEF. She currently sits on the board of directors for *The Walrus*, and is the author of *What it Takes*, published January 2020.

#### **Panel #24:** Where is Professional Services Procurement Going in the Future

Moderator: **Carolyn Montague**, CIPMM President

Panelists: **Jason Storm**, Senior Director Procurement of the professional Services Procurement Directorate Acquisitions program, Public Services and Procurement Canada

Jason is a Senior Director in the Procurement Branch of PSPC and is in charge of buying a wide range of professional services procurements. He leads a large team of procurement professionals that buy services on behalf of federal departments and this includes IT professional services and solutions, learning services, auditing, project management, banking and financial services, etc. Jason has been working in PSPC for close to 30 years and has also worked in the Canadian International Development Agency and Global Affairs Canada, also buying on behalf of those organizations. Jason lives in Ottawa and is originally from Nova Scotia.

**Nicholas Lukach**, Director of Contracts and Materiel Management, Innovation Science and Economic Development

Nick Lukach has experience in what was formerly called the Department of Supply and Services, DSS, (now PSPC), and also in the private sector teaching procurement to employees in the federal government and doing special projects related to federal government contracting. He was subsequently employed in the RCMP, Health Canada, Natural Resources Canada (approx. 13 years), and, since retiring, employed in Administrative Tribunals Support Service Canada and in Innovation, Science and Economic Development Canada. He has worked as a contracting officer, trainer, manager and director.

**John Caves**, Acting Executive Director, Procurement, Employment and Social Development Canada

John Caves has held numerous positions in Procurement since joining the Federal Government in 2002. He was a Procurement Specialist at Statistics Canada for seven years before moving to ESDC in 2009.

At ESDC, John is the Senior Manager responsible for leading the Procurement Planning and Advisory Services team who supports complex projects and programmes through the departmental investment process. John also oversees the majority of the large-scale strategic procurement processes undertaken by ESDC.

**Jamie Madden**, Director, Procurement and Materiel Management, Transport Canada

Jamie Madden is the Director of Procurement and Materiel Management at Transport Canada. Jamie joined the Public Service in 2008, starting as a Contracting and Procurement Officer (PG-01) for the Transportation Safety Board of Canada. She subsequently held procurement roles at the Public Prosecution Service of Canada and the Canadian Intellectual Property Office. Later at Immigration, Refugees and Citizenship Canada, she oversaw manufacturing and inventory control for the Canadian Passport Program as the Assistant Director of Supply Chain Management. Before joining Transport, Ms. Madden was acting as Director of Contracts and Materiel Management at the Department of Innovation, Science and Economic Development Canada. Jamie strives to stay at the leading edge of innovation and new practices in the world of procurement: since 2019, she is also the co-chair of the PSPC Client Advisory Board (CAB) for procurement. Jamie holds a Bachelor of Arts degree in Political Science from Laval University.

**Concurrent Session #25:** Buying Together - The Canadian Collaborative Procurement Initiative

**David Boivin**, Manager, Collaborative Procurement, Public Services and Procurement Canada

Newly arrived this year in the Federal, Provincial, Territorial and International Relations Directorate, within Public Services and Procurement Canada (PSPC), David is mainly working on the collaborative procurement. He is a manager, and researcher at the same time, in charge of a small team of professionals who are mainly dedicated to implement and do outreach related to the Canadian Collaborative Procurement Initiative.

**Concurrent Session #26:** Contractual Arrangements

**Danielle Aubin**, Director, Strategic Policy, Office of the Comptroller General of Canada, Treasury Board of Canada Secretariat

Danielle has been working at the Treasury Board Secretariat in the Procurement Policy Division since 2013. She has been the Director of Strategic Policy since 2017. She is responsible for the development of new procurement policies and guidance material, including the Directive on Government Contracts, Including Real Property Leases, in the Nunavut Settlement Area, and she coordinates advice and briefings on procurement issues. Danielle has worked in strategic policy positions at Veterans Affairs, Public Safety and the Privy Council Office. She started her career at TBS in the program sector, gaining valuable experience on defence-related files. Danielle holds a Masters of Arts in Public Administration and a Bachelor of Arts in Canadian Studies from Queen's University.

## **Concurrent Session #27: Client Engagement Strategies at PSPC**

**Alexandre Tremblay**, Account Manager, Public Services and Procurement Canada

Alex Tremblay is a procurement professional with 20 years of experience at PSPC. Mr. Tremblay stands out for the versatility of his procurement profile. He owns experience in procurement operations, training, policies development, quality control and client engagement. After working as a procurement specialist in Real Property procurements at the beginning of his career, he transitioned to PSPC's training section in procurement. Mr. Tremblay had the opportunity to collaborate in a United Nations initiative by providing procurement training in Nigeria in 2006. In his years of experience in the development of policies, Mr. Tremblay had the opportunity to initiate the Vendor Performance Corrective Measures Policy at PSPC. Since January 2019, he has been an Account Manager at the Client Engagement Directorate of the Acquisitions Program of PSPC where he helps client departments to understand and navigate the sometimes complex procurement processes of PSPC.

**Tyler Edgar**, Policy Analyst, Client Engagement Directorate, Procurement Access Canada, Public Services and Procurement Canada

Tyler Edgar is an analyst within PSPC who focuses on performance and data analysis. He joined PSPC's Acquisitions Program's Client Engagement Directorate in 2015. Prior to joining PSPC, Mr. Edgar worked in Finance Canada, contributing to the regulations imposed on financial service companies and evaluating debt capacities of Canada's Crown Corporations. He also worked for the Financial Transactions and Reports Analysis Centre, conducting data analysis and reviewing policy pertinent to money laundering and terrorist financing in Canada.

**Etienne Sevigny**, Account Manager, Client Engagement Directorate, Procurement Access Canada, Public Services and Procurement Canada

Etienne Sevigny holds a bachelor's degree from the HEC and has since worked in fields related to customer service. He was an account manager for Nortel and Unibroue, as well as a tennis coach for the city of Chambly and for the Club de Tennis de Hull, where he also held the role Vice-President for 6 years. Etienne has spent 20 years in federal procurement in various fields such as professional services, research and development, military goods, construction services and procurement training. Etienne joined the Client Engagement Coordination Directorate in March 2020.

## **Concurrent Session #28: Material Management During a Pandemic**

**Nathalie Guilbault**, Director, Materiel and Moveable Assets, Royal Canadian Mounted Police

Nathalie joined the Public Service in 2012 after having spent a combination of 28 years of service with the Canadian Armed Forces Reserve and Regular Force as an Army Logistician. She occupied various roles since 2012 with the RCMP including Regional Manager for Real Property, Executive Assistant to the Director General Workforce Programs and Services in Human Resources as well as Special Projects within Materiel and Assets Management before assuming her current role in 2016. Nathalie graduated from Carleton University with a Bachelor's degree in Psychology.

**Concurrent Session #29:** Avoiding Delivering Yesterday's Technology Tomorrow: Canadian Army Procurement Challenges

**LCol Tom McMullen**, Director Land Requirements 4 (C4I and EW Systems), Canadian Army, Canadian Armed Forces

Lieutenant-Colonel Tom McMullen is the current section head within the Canadian Army's Directorate of Land Requirements responsible for the major capital procurement of command systems modernization projects. He is a Signals Officer by trade with over twenty years of experience in the Canadian Armed Forces. Prior to his current role, Lieutenant-Colonel McMullen also served as a Project Manager for the Land Command Support System Life Extension major capital project within DND's ADM (Material) in 2017.

**Concurrent Session #30:** Effective Criteria Writing – Reinventing Evaluation Practices to Achieve Your Best Possible Outcome

**Drew Schlosser**, Senior Procurement Consultant, Commerce Decisions

Drew Schlosser works for Commerce Decisions, where he is the Senior Procurement Consultant for Canada, responsible for consulting services and training delivery for the North America Sector. Since joining Commerce Decisions in 2019, Drew has provided thought leadership and expert advice to several DND Major Crown Projects, including Future Aircrew Training, Remotely Piloted Aircraft Systems, and Logistics Vehicle Modernization. Drew is a 23-year veteran of the Royal Canadian Navy, where he was responsible for managing a number of materiel management programs and procurement projects, including bid evaluation design for the Canadian Surface Combatant, one of Canada's largest procurements to date. Drew resides in Ottawa where you can find him on his cross-country skis in the winter or in a canoe during the summer.

**Dani Moore**, Commerce Decisions

**Concurrent Session #31:** Integration of Materiel Management and Procurement

**Bronwynn Guymer**, Section Head, SMPP 7, Materiel Policy And Procedures, Department of National Defence

Bronwynn Guymer, a 28 year veteran of the Canadian Armed Forces, is currently the Senior Policy Analyst for Materiel Management in DND and the CAF. She has extensive Materiel Management experience from operational front line units up to corporate oversight and coordination. She has completed the Certified Supply Chain Transformation Architect Training, is certified in Supply Chain Operations Reference Model and has led multiple change initiatives within DND.

**Concurrent Session #32** GCSurplus, Moving Government E-Auctions into the future

**Dale Ducharme**, IT Manager, Systems Division, GCSurplus

Dale joined the Public Service in 2001 after spending 14 years in the private sector as a Mechanical Technologist, and Computer Hardware Specialist. Since 2001, Dale has managed several teams who have provided a range of IT support services from direct desktop support,

computer hardware provision, and Novell administration. Within GCSurplus, Dale manages his team who are responsible for the day to day operation, maintenance, and betterment of GCSurplus' organizational application CASS (Crown Assets Support System), and its public facing website e-auction system.

**Cedric Grenon**, Systems Division Coordinator, GCSurplus, Receiver General and Pensions Branch  
Cedric joined the Public Service in the fall of 2019 after spending more than 20 years in the retail industry as both a manager and president of company. Since joining GCSurplus, Cedric has held different roles such as a supply specialist, finance and HR team lead as well as IT Team Lead. As the current team lead for the project planning and development of GCSurplus' IT suite of applications, Cedric and his team of developers see to the day to day operations of our systems as well as the continuing betterment and modernization of our IT infrastructure.

**Claude Prévost**, Team Lead, Operations Division, GCSurplus, Receiver General and Pensions Branch

Claude joined the public service in 2003 as a procurement officer at the Canadian Food Inspection Agency and then moved to Agriculture Agri-Food Canada as a contracting officer for several years, then became AAFC's National Fleet Manager for over five years. In 2013, he joined the GCSurplus team as a Procurement Specialist working with the GCMil team, which was responsible for the sale of controlled goods. Claude evolved within the GCSurplus group as an operations coordinator several years later and, in April 2021, became the National Operations Team Lead. Drawing on the experience gained throughout his career, Claude regularly lectures at the Canada School of Public Service as part of the courses on Surplus Crown Moveable Assets Disposal and Investment Recovery, and has represented GCSurplus and PSPC at numerous trade shows and events across Canada.

**Concurrent Session #33:** Looking Beyond Data – An Innovative Strategy for Procurement with Indigenous Industry

**Roland G. Dimitriu**, Manager and Departmental Coordinator for Procurement with Indigenous Business, Strategic Governance, Departmental Procurement policy, modernization and leadership, Real Property and Commercial Acquisitions Sector, Acquisitions Branch, Public Services and Procurement Canada

Roland G. Dimitriu, is a Procurement and Materiel Management specialist with more than thirty years of work experience in both the private and public sector. Much of his private sector experience was gained at Kuehne and Nagel International, a global freight forwarding, logistics, warehousing and customs brokerage. His experience at K&N provided a strong foundation in both freight and assets management as well as procurement in support of branches across Quebec and eastern Ontario.

Starting his Public Service career with the RCMP in 2000, he spent most of the next decade learning the craft of Federal Government procurement and policy in a complex and asset rich organization directly serving Canada within all three coasts. Supporting the RCMP's uniform and

equipment program allowed Roland to experience, first-hand, the complete procurement and assets management life cycle.

Moving to PSPC in 2009 had him assume the role of Departmental Procurement Strategy for Aboriginal Business (PSAB) co-ordinator and Manager of departmental procurement operations guiding and supporting departmental stakeholders in the National Capital and across the country.

Roland now leads the department's Departmental Acquisitions Services Policy unit through establishing and maintaining the department's Contract Management Control Framework and related policy instruments. This work includes implementation of a departmental procurement leadership model at PSPC as well as the development of a comprehensive departmental strategy on procurement with Indigenous industry and other social procurement strategies.

His key motivators as a Public Servant are service, innovation, continuous improvement and bringing common sense to the bureaucracy. He currently lives in Ottawa with Diane, his wife of more than 20 years.

#### **Concurrent Session #34: GC Digital Core - A New Approach for Government of Canada**

**Michel Turbide**, Director, Design Authority, Treasury Board Secretariat of Canada

Michel has been involved in supporting Government of Canada functionality in SAP for over 15 years. He has worked in various departments as well as held a role of manager at the IFMS Program Office. Prior to joining the Digital Comptrollership Program in January 2020, Michel worked on PSPC's e-Procurement Solution.

**Jeff Johnson**, Director, Financial Management Transformation, Digital Comptrollership Program Management Office, Treasury Board of Canada Secretariat

Jeff is a 25 year veteran of the public service. After a stint as a Tax Auditor, Jeff jumped into the FI Stream where he rose through the FI ranks eventually becoming Director of Financial Management Advisors at Global Affairs. Jeff has spent the last 2 1/2 years at TBS, helping advance the Digital Comptrollership Program.

#### **Concurrent Session #35: Public Services and Procurement Canada's Contract Security Program and You**

**Alexandre Parent**, Senior Client Relations Officer, Public Services and Procurement Canada, Contract Security Program

Alexandre Parent is a Senior Client Relations Officer within Public Services and Procurement Canada's Contract Security Program with over 7 years of experience within the Program. His career has been geared towards facilitating and bridging the gap between industry and government clients whilst providing support to Canada's public safety, security, and global security priorities.

As a Senior Client Relations Officer, Alexandre has an extensive client service background with both industry and government services. One of his main responsibilities is to provide training to security officials on the Contract Security Program's mandate and raise awareness on the role they play in protecting Canada's sensitive information, assets and work sites. In addition to his duties, Alexandre assists with the development and implementation of policies and strategies related to safeguarding sensitive information belonging to the Government of Canada.

**Concurrent Session #36:** Overview of the Pandemic Response Sector and its contribution to the Government of Canada efforts during the pandemic

**Desiree Bilsky**, Acting Director, Pandemic Response Sector, Public Services and Procurement Canada

Desiree Bilsky, acting director, Pandemic Response Sector. Desiree joined the Public Service in 2003 and spent most of her career at the Canada Border Services Agency before joining PSPC in May 2019 to work on accessible procurement. Since May 2020, she has been contributing to PSPC's pandemic response responsible by overseeing the Essential Services Contingency Reserve (ESCR) and the OGD PPE Task Force.

**Dan Fitzpatrick**, Acting Director, Personal Protective Equipment (PPE), Pandemic Response Sector, Public Services and Procurement Canada

Dan Fitzpatrick, acting director, Personal Protective Equipment (PPE), Pandemic Response Sector. Dan joined the Public Service in 1990 and spent most of her career at Correctional Service Canada before joining PSPC in 2015 as a Manager within the Real Property Contracting Directorate. Since December 2020, Dan has been contributing to PSPC's pandemic response by directing the team responsible for the procurement of all PPE requirements for the government of Canada.

**Concurrent Session #37:** Logistics for the Distribution of COVID Vaccines to Canadian Mission Network

**Marc Richard**, Director of Global Logistics, Global Affairs Canada

Marc is an accomplished Director with over 33 years of experience in cross-functional competencies such as staff management, operations planning, and financial management. He is passionate about supply chain management, specifically with transportation and distribution logistics, warehousing and materiel management. Other than public service, he worked for Coca-Cola, MBNA Canada. He holds a Masters Certificate in Public Sector Leadership (2018) Sprott School of Business; Masters Certificate in Supply Chain and Logistics Management (2016) Schulich School of Business and is a Certified Professional Logistician (P.LOG.2012).

**Concurrent Session #38:** Procurement Planning 101 - Identifying Requirements and the Benefits of Establishing a Departmental Procurement Plan

**Robert Ashton**, Director, Procurement and Contracting Services - Chief Procurement Officer, Elections Canada

Robert has a strong passion for procurement spanning 25 years. Robert was instrumental in revitalizing Elections Canada's procurement function – transforming to a client-centric approach, strong procurement planning and supplier engagement focus. Robert is a champion for early engagement, doing things differently, creativity, being a conceptual thinker, service design and energized by the increasing importance and future of procurement in a digital landscape. For him, procurement rocks!

**Adrian Bennett**, Assistant Director, Procurement and Contracting Services, Elections Canada  
Adrian Bennett is the Assistant Director of Procurement and Contracting Services (PCS) at Elections Canada. He leads the PCS team to plan, initiate, and manage procurements, contracts and supplier engagements in close collaboration with Elections Canada business owners to enable them to successfully deliver on our mandate to ensure Canadians can exercise their charter rights to vote and be a candidate. Before he joined Elections Canada, Adrian spent 13 years at Public Services and Procurement Canada, and managed contracts for some of Canada's most prestigious real property assets, including the design and the construction for the rehabilitation of the Parliamentary Precinct including the new Senate of Canada Building; East Block; West Block; and Centre Block. Adrian has a passion for procurement and building strong teams, particularly in innovation, engagement, and client service, and he has repeatedly advanced unique solutions to very complex situations with positive outcomes!

**Concurrent Session #39:** The New Directives on the Management of Procurement and Materiel

**Danielle Aubin**, Director, Strategic Policy, Office of the Comptroller General of Canada, Treasury Board of Canada Secretariat

Danielle has been working at the Treasury Board Secretariat in the Procurement Policy Division since 2013. She has been the Director of Strategic Policy since 2017. She is responsible for the development of new procurement policies and guidance material, including the Directive on Government Contracts, Including Real Property Leases, in the Nunavut Settlement Area, and she coordinates advice and briefings on procurement issues. Danielle has worked in strategic policy positions at Veterans Affairs, Public Safety and the Privy Council Office. She started her career at TBS in the program sector, gaining valuable experience on defence-related files. Danielle holds a Masters of Arts in Public Administration and a Bachelor of Arts in Canadian Studies from Queen's University.

**Concurrent Session #40:** Client Relationship Management

**John Caves**, Acting Executive Director, Procurement, Employment and Social Development Canada

John Caves has held numerous positions in Procurement since joining the Federal Government in 2002. He was a Procurement Specialist at Statistics Canada for seven years before moving to ESDC in 2009.

At ESDC, John is the Senior Manager responsible for leading the Procurement Planning and Advisory Services team who supports complex projects and programmes through the

departmental investment process. John also oversees the majority of the large-scale strategic procurement processes undertaken by ESDC.

**Pascale Lafontaine**, Senior Procurement Specialist, Employment and Social Development Canada  
Pascale Joined the Federal Government in 2015 as a casual procurement officer at Shared Services Canada where she was able to stand out and climb the ladder quickly. Pascale joined ESDC in 2018 as a Senior Procurement Specialist where she supports complex projects and programmes (e.g. Benefits Delivery Modernization) through the departmental investment process. She regularly provides Procurement Awareness Sessions to a variety of clients across the department.

**Concurrent Session #41:** Practical Effects of Canada's Government Procurement Obligations in Trade Agreements

**Spencer Burton**, Manager, Trade Agreements Unit, Public Services and Procurement Canada  
Spencer has led the Trade Agreements Unit (TAU) at Public Services and Procurement Canada since late 2019. The TAU is a small team of subject matter experts on the procurement obligations of Canada's trade agreements. The TAU supports the negotiation of the government procurement chapter of trade agreements and is also responsible for implementing the procurement obligations of any new trade agreements at their Department.

**Concurrent Session #42:** Enabling Business Transformation Through the Procurement Process

**Steve Johnston**, Managing Director, RFP Solutions

Steve Johnston is the Managing Director of RFP Solutions Inc., specializing in providing procurement and fairness support to all levels of the public sector in Canada.

Prior to joining RFP Solutions in 2010, Steve enjoyed a career in the Federal Public Service for more than 35 years. Steve is the former Corporate Secretary for Indian and Northern Affairs Canada (now Indigenous Services Canada and Crown-Indigenous Relations and Northern Affairs). As a member of the department's Senior Executive Committee, he was responsible for providing executive support and planning to the

Minister's and Deputy Minister's offices, as well as for the corporate management of the department's Access to Information and Privacy and Indian and Inuit Art Centre programs. Steve established the department's Centre for Integrity, Values and Conflict Resolution and served as Senior Integrity Officer. In this role, Steve was the Departmental liaison to the Procurement Ombudsman on fairness, and was also

responsible for conducting investigations and reviews into procurement and fairness issues.

Prior to his appointment as Corporate Secretary, Steve served as INAC's Director of Administrative Services for nine years where he was responsible for a wide range of support services, including the management of the department's procurement program and management of departmental assets and property. During this time, Steve was a very active member of the federal procurement and real property communities, serving on various interdepartmental fora. He was a member of CIPMM's Board of Directors for many years and served both as President for three (3) terms and as past president. He was also a founding

member of the Real Property Institute of Canada. In 2012, Steve received the Queen's Diamond Jubilee Medal in recognition of his contributions to the Federal Public Service.

**Cathryn Kallwitz**, Director Operations, RFP Solutions

Cathryn Kallwitz is RFP Solutions' Director, Operations, managing all aspects of our operations as well as leading the development of procurement process methodologies and standards. As a member of RFP Solutions' team, she provides strategic and transactional advice and assistance to clients in the planning, development and execution of complex strategies, risk assessments, RFX requirements, organizational

asset management and procurement requirements and the design, development and implementation of qualitative and quantitative research strategies, information management and evaluation methodologies and document standards.

Drawing upon her experience from over 700 projects for over 130 federal departments, agencies, and crown corporations, provincial and territorial governments and MASH organizations, she and her team work to support both corporate administrative staff and program personnel within the client organization.

Cathryn is also responsible for the design and management of the development and operation of Setaside Solutions' C5 Expert® software-system which assists public sector organizations and Indigenous Nations in identifying procurement obligations under Comprehensive Land Claims Agreements.

Cathryn possesses over seventeen (17) years' experience in the field of strategic procurement and asset/materiel management including extensive experience in the procurement of IM/IT goods and services, engineering and environmental services, capital construction projects, equipment and related goods and services, a wide-range of professional and operational services, and process design and implementation for a variety of alternative service delivery, grants and contributions and related funding proposal processes.

**Concurrent Session #43: The Art of Strategic Execution**

**Paul Emanuelli**, General Counsel and Managing Director, Procurement Advisory Office

Paul Emanuelli is an internationally known author and procurement lawyer with over twenty years experience in public procurement. He has an extensive track record of public speaking, publishing and training and was recognized by Who's Who Legal as one of the top ten public procurement lawyers in the world.

Paul's portfolio focuses on major procurement projects with an emphasis on technology and public infrastructure. He has in-depth experience advising public bodies on the legal and strategic aspects of institutional governance and supply chain management, developing tendering formats and negotiating commercial transactions.

Paul is currently the Program Director of Osgoode Professional Development's Certificate in Public Procurement Law and Practice and the Advanced Certificate in Procurement Law and Practice and an instructor with the University of West Indies Faculty of Law. He is the author of multiple publications, including the leading textbook Government Procurement (Lexis Nexis-Butterworths, 4th ed. 2017).

Before launching the Procurement Office, Paul practiced for over ten years as Crown Counsel with the Ontario Attorney General at the Management Board Secretariat and Crown Law Office Civil, and headed the Government of Ontario's Procurement Lawyers Group.

### **A Culinary Adventure and Baking Class with Anna Olson**

**Anna Olson**, Culinary Master, Host of Bake with Anna Olson

Anna Olson is Canada's baking sweetheart. With her positive and common-sense approach in the kitchen, she has become one of the country's most recognizable television chefs. Hosting the Food Network's Bake with Anna Olson, Fresh with Anna Olson, and Sugar, she has earned a loyal following in over 190 countries worldwide. Whether demonstrating and teaching her cooking methods or sharing a keynote on topics such as the importance of eating local, Olson never fails to impress.

### **Speakers' Lounges:**

#### **September 28:**

### **Supply Chain Industry 4.0 Tools for the Future**

**Vincent Dixon**, Partner, Management Consulting, Supply Chain Solutions, KPMG Canada

Vincent is a Partner within KPMG Management Consulting Canada, supporting Supply Chain Advisory services. He has 30 years of industry experience having held senior and executive level supply chain positions in the Aerospace, Automotive, Energy and Oil & Gas industries where he has led initiatives resulting in millions in cost savings and process improvements through the implementation of industrial supply chain leading practices. He holds both the SCMP and CPIM designations and is a key contributor to the Supply Chain Canada association, previously serving as President of his regional institute.

#### **September 29:**

### **Update on Green Procurement in the Canadian Government**

**Jane Keenan**, Director, Treasury Board Canada

### **Agile Procurement Journey: A PSPC perspective**

**Syed Hasan**, A/Director, Acquisitions Program, Public Services and Procurement Canada

Syed Hasan is the Director of the Innovation and Agile Procurement Directorate (IAPD) at Public Services and Procurement Canada (PSPC). IAPD supports PSPC's Minister's mandate to modernize procurement practices for the Government of Canada by providing support to Acquisitions Program contracting officers, through the development and provision of Agile Procurement guides, tools and training opportunities.

In the past, he managed the Modernization of Procurement for Professional Services Initiative, the development and implementation of the Artificial Intelligence Source List, worked on other initiatives related to innovation and procurement, managed the Office of Small and Medium Enterprises National Program, and has worked at a number of other government departments including Indigenous Services Canada and the Department of National Defense.

**Lynn Levesque**, Supply Team Leader, Acquisitions Program, Public Services and Procurement Canada

Lynn Levesque is Team Lead within the Innovation and Agile Procurement Directorate at Public Services and Procurement Canada. In her current role she is responsible for client engagement and participates in providing support to Acquisitions Program contracting officers and their clients in the delivery of Agile procurement processes, through the development and provision of Agile Procurement guides, tools and training opportunities. Lynn has 22 years experience working in the Federal Government and has held various roles over the span of her career, including 15 years experience providing procurement services and training at Canadian Heritage, Global Affairs Canada and Public Services and Procurement Canada.

**Luc Laplante**, Team Lead, Innovation and Agile Procurement Directorate, Public Services and Procurement Canada

Luc Laplante is Team Lead within the Innovation and Agile Procurement Directorate at Public Services and Procurement Canada. In his current role, the key objective is to provide support to sector procurement officers and their clients in the implementation of Agile procurement processes through the development and provision of Agile Procurement guides, tools and training opportunities. Luc has 19 years experience working in the Federal Government including 10 years providing training and support to clients as the TBIPS/SBIPS help desk.