



June 3, 2021

### **Premier Partner Address:**

#### **Major-General M.I.N. Tremblay, CD**

Major-General Nancy Tremblay was born in Normandin, Lac St-Jean, QC and enrolled in the Canadian Armed Forces in 1987.

She served as an Aerospace Engineer in the Royal Canadian Air Force in the following positions: Squadron Aircraft Maintenance Engineering Officer of 438 Tactical Helicopter Squadron, St-Hubert QC; Deputy Commanding Officer of 3 Air Maintenance Squadron, Bagotville QC and Aircraft Maintenance Standards at 1 Canadian Air Division, Winnipeg MB.

Major-General Tremblay commanded 3 Air Maintenance Squadron and worked with the Canadian Special Operations Forces in Ottawa as the Command Headquarters Commanding Officer. During her posting with the Canadian Special Operations Forces Command Headquarters, she had the opportunity to deploy to Jordan to support the capacity building activities with the Jordanian Armed Forces.

She held numerous positions within the Aerospace Equipment Program Management Division of the Materiel Group in the National Capital Region: Integrated Logistics Support Officer within the Utility Tactical Transport Helicopter Project; Aircraft Engineering Officer for the CH-146 Griffon; Director of Fighters and Trainers; Chief of Staff and Director General for over three years.

Major-General Tremblay held other staff appointments, including Analyst for the Director of Force Planning and Program Coordination within the Chief of Program organization; and Executive Assistant to the Chief of the Air Staff at National Defence Headquarters.

She holds a Bachelor degree in Physics and Mathematics from the Collège militaire royal of St-Jean-sur-Richelieu and a Masters of Defence Studies from the Royal Military College of Canada in Kingston. She is a graduate of the Joint Command and Staff Program and the National Security Program, both conducted at the Canadian Forces College in Toronto.

Major-General Tremblay was promoted to her current rank in May 2021. She is married and has two sons and one daughter.

### **Concurrent Session #1: Measuring the Impact of Social Procurement**

**David LePage**, Managing Director, Buy Social Canada

David LePage is the Managing Partner of Buy Social Canada, a network that advocates for and promotes leveraging existing procurement to create community value. Buy Social Canada provides direct support to governments and corporations on social procurement policy, practice and measurement, and offers a third-party Social Enterprise Certification Program.

David LePage is engaged with social enterprise in multiple roles. David serves on several Boards of Directors, including the Social Enterprise World Forum and the Social Enterprise Council of Canada. He was the designer and initial Executive Director of Community Impact Real Estate in Vancouver's Inner City and a founding partner of the Social Enterprise Ecosystem Project. Additionally, David is a Professor for the University of Fredericton MBA program in Social Enterprise Leadership, and author of the book Marketplace Revolution, from Concentrated Wealth to Community Capital.

**Tori Williamson**, Director of Communication, Buy Social Canada

With a passion for understanding the systems around us and working collaboratively on community-centred solutions, Tori believes in people and the power of shifting perspectives and objectives to create monumental change. At Buy Social Canada Tori spearheads engagement and communication, championing the work of social enterprise and social procurement.

## **Concurrent Session #2: Managing Procurement in a Crisis**

**Jean-Claude Azar**, Director, Contracting Division, Canada Revenue Agency

Jean-Claude began his career in the federal public service in 2006 and has held positions of increasing responsibilities during the years that followed. Since 2009, he has held various management and executive positions across Procurement and Materiel Management. He led the transformation of the Procurement at the Department of Fisheries and Oceans Canada is currently the Director of the Contracting Division at CRA. He holds a degree in Commerce and is a graduate of the Canada School of Public Service Leadership Program Direxion.

**Janice LaRose**, Assistant Director, IT Contracting Section, Canada Revenue Agency

Janice has been working in the procurement and project management with the Gov't for 31years. She started with PSCP (then PWGSC) as a procurement officer then progressed to a requirements management specialist before coming to the CRA and settling in as Assistant Director for IT Contracting.

She has worked on a large number of divers procurements such as managing the contracts for Canadian Passports, working with the National Defence on the Major Crown Projects to managing a team of procurement professional within the CRA.

**Tamara Chamberlain**, Assistant Director, Services and Printing Section, Contracting Division, Canada Revenue Agency

Tamara began her career in procurement at Public Works and Government Services Canada in 2001. Between 2001 and 2010, she held roles of increasing responsibility where she gained experience in Informatics Professional Services procurement and led complex procurements which established the initial TBIPS and SBIPS Standing Offers and Supply Arrangements and the 2009 Integrated Relocation Program procurement process. Tamara joined the Canada Revenue Agency in 2011 leading the CRA's Print Services Team. Tamara is a graduate of the Agency Leadership Development Program and is currently the Assistant Director for the Services and Printing Contracting Section in October 2016.

**Paul Wren**, Supply Project Manager, Canada Revenue Agency

Paul has worked with the Contracting Division at CRA since 2008, purchasing a wide variety of goods and services including furniture, general office commodities, mailroom equipment and tax program-related services. He is keenly familiar with the Agency's e-procurement tool. Prior to joining CRA, Paul worked in the telecommunications industry for 13 years as a buyer in international carrier relations. Upon completing his business degrees, Paul settled in Ottawa with his family and enjoys travel and playing golf with them.

### **Concurrent Session #3: Supply Chain Risk Management – Initiatives at DND**

**Marc Lanouette**, Senior Systems Security Engineering and Cyber Supply Chain Risk Policy Analyst

Marc Lanouette is the Senior Policy Analyst for Systems Security Engineering in the Materiel Group at the Department of National Defence and is responsible for Systems Security Engineering and Cyber-Supply Chain Risk Management policies, procedures and training for the Materiel Group. He retired from the Royal Canadian Navy as a Commander after 21 and a half years of service in February of 2019 to take his current role. His final posting was the Lead Systems Security Engineer for the Royal Canadian Navy in the Director General Maritime Equipment Program Management division and the lead for the Materiel Group Cyber Materiel Assurance Program. He served in HMCS Regina, HMCS Iroquois, HMCS Montréal and HMCS St-John's as a Combat Systems Engineer.

### **Concurrent Session #4: Integrated Project Delivery Advisory Services**

**Kelly Fawcett**, Director, IPD Advisory Services, P1 Consulting

Kelly is the Director, IPD Advisory Services with P1 Consulting Inc. She is an accredited project management professional with over 25 years of diverse and progressive experience in project and facilities management and is currently focussing on the alternative method of delivering construction projects. She was actively involved in the revitalization of the historic Chalk River Laboratories (CRL) campus of Canadian Nuclear Laboratories. Collectively, this project represents a capital investment of over \$1.2 billion into the renewal of the scientific facilities, supporting infrastructure and conventional

business operations. Kelly is currently a member of the Board of Directors for the Integrated Project Delivery Alliance and is co-chair of Governance.

## **Concurrent Session #5: Providing COVID-19 Supply Chain Assistance to Ontario**

**Angela Ma**, Partner, Consulting & Deals, PwC

Angela leads PwC Canada's Procurement Advisory practice, assisting many clients across the public sector with transforming their procurement functions to deliver increased and sustainable value to their organizations. This includes leveraging her public sector procurement experience to provide advice on how ESG goals can be further achieved through an organization's procurement and supply management practices and processes.

**Graham Cowan**, Manager, Procurement Advisory practice, PwC

Graham is a Manager in PwC's Procurement Advisory practice, and was one of the stakeholder management leads. Graham oversaw the operations of the help desk, delivered solution training and communications to entity end-users, and managed inventory data and reporting operations among in-scope entities across the province.

## **Activity #1: Zumba**

**Yelitza Garcia**, Zumba Instructor, Be Organic

#coachYeli, began dancing at the age of 4 in her native Venezuela, when she started taking jazz and tap lessons. At the age of 6 she took for the first time an aerobics class and seven years later, when she was 13, she gave her first fitness class.

Since then, she has taught aerobic classes, cardio dance, step, bootcamp and body design classes, as well as Latin dance, tap dance and flamenco classes. She moved to Montreal in 2009 and in a short time she managed to build a name for herself with several dance schools and fitness centers in Montreal, like the Sports Centre of the UQAM, the San Tropez Latin Dance School and the Sports Centre of the University of Montreal, among others.

In 2015 opened her own Fitness Center in Montreal and in 2016 she became a Master Trainer, which allows her to certify other fitness instructors to teach different types of workouts. Since 2020 she has expanded her offer to not only individuals but also to corporations, where she aims to help to boost the productivity of employees through healthy habits and improved fitness levels. She also used this time to expand her knowledge and has since enhanced her expertise and became a Certified Science Coach as well as Certified Nutrition Coach. Her mission and goal is to combine methods of stress reduction, balanced nutrition, traditional exercise, and sleep habits to help you live a healthier and happier life, while having lots of fun in the process.

## **Activity #2: Neck, Shoulders and the Heart**

**Kate W. Mak**, Yoga Instructor

Kate is a Calgary based yoga teacher who is a self-proclaimed fun enthusiast that is always seeking to learn, teach, travel and eat.

She believes in living a life that is full, happy and healthy. Living wildly towards all the great things your heart desires and meeting amazing people all along the way. Teaching yoga and getting onto the mat myself is one of the most beautiful and satisfying journeys she has been on and continue to walk along. It is her humble hope that she can encourage and inspire while sharing the pieces of her with every class she teaches.

It is important for her to approach and teach from a place of playfulness while going deeper into the flow and poetry of the practice. In her classes, she strives to blend her background in science with the steeped wisdom that comes from yoga teachings while keeping it lighthearted and fun. It is her intention to awaken within each of you, your ability to act as positive instruments in this world for change. This is powered by love, joy and laughter! In more recent developments, she has founded the MYNAH School of Yoga and offering yoga teacher trainings with the belief that achieving our wildest dreams is done by unwavering support and love of community. The MYNAH faculty becomes that community for our trainees as they generously offer their knowledge and wisdom. It is a heart full offering straight from the soul.

## **Concurrent Session #6: What a Fairness Monitor Would Tell Us**

**Stephanie Braithwaite**, Director, Fairness Services, P1 Consulting

Stephanie draws from her diverse experience in healthcare, IT, and procurement sectors to advance the fairness business line. Her Clients can count on receiving relevant advice in support of development of defensible procurement initiatives that are fair, open, transparent that reflect their established objectives.

Using her knowledge and understanding of the public procurement process, procurement policy and legislative requirements, Stephanie supports her Clients in mitigating the risk of a flawed procurement by providing insight and independent perspective.

Stephanie's dedication, along with her ability to build strong relationships based on trust, have been vital in achieving the strong reputation that P1 Consulting has within the industry.

## **Concurrent Session #7: Understanding the Integration between Materiel Management and other Business Process for Success at the Enterprise Level**

**Bronwynn Guymer**, Section Head, DMPP 7, Materiel Policy and Procedures, Department of National Defence

Bronwynn Guymer, a 28 year veteran of the Canadian Armed Forces, is currently the Senior Policy Analyst for Materiel Management in DND and the CAF. She has extensive Materiel Management experience from operational front line units up to corporate oversight and coordination. She has completed the Certified Supply Chain Transformation

Architect Training, is certified in Supply Chain Operations Reference Model and has led multiple change initiatives within DND.

## **Concurrent Session #8: Policy Creation: From Cradle to Grave**

**Samantha Tattersall**, Assistant Comptroller General, Acquired Services & Assets Sector - Treasury Board Secretariat

Samantha Tattersall was appointed to the position of Assistant Comptroller General of the Acquired Services and Assets Sector within the Office of the Comptroller General at Treasury Board Secretariat (TBS) in January 2021. In this role, she provides government wide leadership on administrative policy and community development in procurement, real property, materiel and project management.

Samantha has held various positions in TBS including Assistant Secretary of the Priorities and Planning Sector as well as an Executive Director of the Resources Division within the Program Sector of the Treasury Board Secretariat.

Samantha has spent a good portion of her career working on infrastructure files having held the position of Senior Director with the Global Infrastructure Hub, a G20 initiative based in Sydney, Australia in 2016-17 as well as holding various positions at Infrastructure Canada over a 10 year period, the last one being Director General, Policy and Planning.

Samantha started her career with the Government of Canada in 1997 joining (then) Human Resources and Skills Development Canada. Originally from Toronto Ontario, Samantha holds a Bachelor of Arts Degree in Political Science and Sociology from the University of Toronto, and a Master's Degree in Public Administration from Carleton University.

**Serena Francis**, Executive Director, Procurement Policy and Community Management, Acquired Services & Assets Sector– Treasury Board Secretariat

Serena Francis is the Executive Director of the Procurement, Materiel and Communities Directorate, in the Acquired Services and Assets Sector (ASAS) of the Office of the Comptroller General (OCG) at the Treasury Board Secretariat (TBS), where Serena also previously held the position of Executive Director, Real Property and Materiel Policy. Serena's vast experience includes various executive positions at Health Canada including the lead for Health Canada's Comprehensive Review, Director General Cost Recovery and Investment Planning, and Executive Director Finance Management Advisory Services. Serena's career also includes a stint in TBS' Government Operations Sector as the Director responsible for SSC and PSPCs Real Property portfolio submissions to TB.

Serena has a Bachelor of Science in Chemistry from Mount Alison University, a Master of Business Administration from Saint Mary's University, and holds a CPA-CMA designation.

**Eric Trottier**, Chief Financial Officer – Office of the Public Sector Integrity Commissioner of Canada and Co-Chair of the Small Department and Agencies (SDA) Finance and Administration Network

Eric Trottier is currently the Manager, Financial Services and Chief Financial Officer at the Office of the Public Sector Integrity Commissioner of Canada, where he leads all corporate services activities.

Eric has 20 years of experience in a number of varied positions at the program and corporate services level. He worked in large departments such as Environment and Climate Change Canada, Innovation, Science and Economic Development Canada, Public Services and Procurement Canada and Natural Resources Canada and in small departments and agencies where he has worked for the past 5 years.

Eric is co-chair of the Small Departmental and Agencies (SDA) Finance and Administration Network, whose mandate is to provide information, awareness and advice on the issues, concerns and environment of SDAs.

Eric holds a bachelor's degree in marketing, a Master's of Business Administration and a Chartered Professional Accountant designation.

**Troy Crosby**, Assistant Deputy Minister, Materiel, National Defense

Troy Crosby was appointed Assistant Deputy Minister of the Materiel Group on 11 November 2019, after a 23-year military career and nearly 11 years as a public servant.

His military postings included positions as Senior Maintenance Manager for the CF18 Hornet, Officer-in-Charge of Fixed Wing Flight Test at the Aerospace Engineering Test Establishment, and Weapon System Manager and Project Manager for Tactical and Medium Altitude Long Endurance Unmanned Aerial Vehicles.

Following his military retirement in 2008, Mr. Crosby served as the Director of Operational Services at the Transportation Safety Board of Canada, and then as the Project Manager of the Next Generation Fighter Capability Project at DND. In March 2013 he was appointed Director General, Major Project Delivery (Air), tasked with overseeing project managers charged with the acquisition and delivery of major weapon systems for the Royal Canadian Air Force. Major acquisition projects in support of the Canadian Army were added to his portfolio in September 2015 and the division was renamed Director General Major Project Delivery (Air and Land). In June 2017, Mr. Crosby assumed the role of Director General, Defence Major Projects Sector at Public Services and Procurement Canada.

In April 2018, Mr. Crosby returned to DND as the Associate Assistant Deputy Minister and Chief of Staff of the Materiel Group.

He is a graduate of the Collège militaire royal de St-Jean (BSc), the University of Tennessee (MSc), the Empire Test Pilots' School and the Canadian Forces Command and Staff College.

**Christine Lamarche**, Director General, Procurement, Materiel and Asset Management, Royal Canadian Mounted Police

Christine Lamarche is the incoming Director General, Procurement, Materiel and Asset Management with the Royal Canadian Mounted Police.

Christine joined the Public Service in 1999. She has spent her career in procurement in various roles at Public Services and Procurement Canada, the Privy Council Office, the Immigration and Refugee Board of Canada, Canada Border Services Agency and is now working at the RCMP. Christine graduated from the University of Ottawa with a Bachelor's degree in Administration.

### **Concurrent Session #9: Circular Economy**

**Nick Xenos**, Executive Director, Centre for Greening Government, Treasury Board Secretariat

Nick Xenos is the Executive Director of the Centre for Greening Government within the Treasury Board Secretariat of the Government of Canada. The Centre is working with federal departments and agencies towards low-carbon, sustainable and climate-resilient government operations including greening real property, energy and procurement. Previous to this position Mr. Xenos has worked on climate change impacts and adaptation, Arctic science policy and infrastructure policy. Mr. Xenos has a Master's in Business Administration from Dalhousie University and a Bachelor of Commerce from the University of Ottawa.

### **Concurrent Session #10: Increasing Indigenous Innovation, Engagement and Inclusion in Canada**

**Kelly Lendsay**, President and CEO, Indigenous Works

Kelly Lendsay is an entrepreneur who is internationally recognized as one of Canada's foremost innovators and organizational development experts in workplace inclusion systems, models and corporate/indigenous partnerships. His dynamic communications style and passion for innovation has earned him the reputation as an engaging thought leader and effective bridge-builder fostering trusted partnerships for workforce and economic development across Canada, USA, Australia and abroad.

He was honored by the University of Saskatchewan (U of S) as one of their "100 Alumni of Influence" in the last century whose accomplishments have been recognized for influencing the growth and development of the university, the province, and the world during the last century. A proud Canadian Indigenous leader of Cree and Métis ancestry, he moves seamlessly between both worlds fostering economic inclusion, well-being and prosperity in Canada and abroad.

### **Concurrent Session #11: GC Digital Core – A New Approach for Government of Canada**

**Michel Turbide**, Director, Design Authority at Treasury Board of Canada Secretariat

Michel has been involved in supporting Government of Canada functionality in SAP for over 15 years. He has worked in various departments as well as held a role of manager at



the IFMS Program Office. Prior to joining the Digital Comptrollership Program in January 2020, Michel worked on PSPC's e-Procurement Solution.

## **Concurrent Session #12 : Social Procurement at PSPC**

**Toby White**, Manager, Social Procurement, Strategic Policy Sector, Public Services and Procurement Canada

Toby White is the manager of the Social Procurement team at Public Services and Procurement Canada (PSPC). His team is building a social procurement framework for PSPC's Acquisitions Program. Toby has been with PSPC for two years, working on green, accessible, and social procurement, as well as the department's COVID-19 response. He was previously at Employment and Social Development Canada where he oversaw innovative contract management approaches for the Canada Student Loans Program.

## **Concurrent Session # 13: Getting to Know the New CanadaBuys Suite of Online e-Procurement Services**

**Jennifer Creighton**, Project Leader, Public Services and Procurement Canada

Jennifer Creighton has 18 years in the federal government, driving through the Government of Canada's vision by leading transformations with Public Service and Procurement Canada. Jennifer is Data-driven, and highly analytical, she brings experience through business analytics and is able to influence corporate strategies through fact-based, data-driven insights and analysis. Jennifer leads, complex initiatives ranging from implementations, communications and divestitures to Sigma-based process improvements, organizational restructuring and launch proposals. Jennifer is the EPS Onboarding and Deployment Lead, for change management within the Acquisitions Branch and is responsible to implement the new Electronic procurement solution. Throughout, her career she has led the development and implementation of national strategies, change initiatives and approaches that promote and foster partnership and strategic relations with other government organizations.

Jennifer has been a member of Public Service and Procurement Canada's Managers Community Network since June 2016. Jennifer joined the Managers Community Network to learn and to share knowledge with other managers. She strives to build a strong management community by focusing on professional development and by teaching others. She is a council member with the PSPC Psychological Health and Safety Board for the national working group, she is engaged to provide networking opportunities, and promote workplace well-being.

**Nathalie Mendonca**, Manager, Public Services and Procurement Canada

Nathalie Mendonça has over 10 years of experience in marketing communications and technology services industries, planning digital product deployments and Web operations, and leading multidisciplinary and cross-departmental teams in the delivery of modern digital solutions. Over the course of her career, she's worked with a broad range

of private and public sector organizations, including the National Gallery of Canada and several federal government agencies, the United Nations, Rogers Wireless, , a number of Canadian Universities, a few large US-based not-for-profits and several major financial institutions. Today, Nathalie works at Public Services and Procurement Canada as CanadaBuys & Service Design Manager, where she leads a team of user experience researchers and service designers responsible for delivering a new online tendering service for CanadaBuys in addition of offering procurement resources to Canadians and GC Procurement community. In her current mandate, Nathalie is working towards establishing the role of human-centered service design within the public sector, to build engaging end-to-end services with the goal of enabling holistic and meaningful online service improvements for Canadians across the Government of Canada.

## **Concurrent Session #14: Striking the Right Balance, Between Financial And Non-Financial Aspects of Tender Evaluation**

**Drew Schlosser**, Senior Procurement Consultant, Commerce Decisions

Drew Schlosser works for Commerce Decisions, where he is the Senior Procurement Consultant for Canada, responsible for consulting services and training delivery for the North America Sector. Since joining Commerce Decisions in 2019, Drew has provided thought leadership and expert advice to several DND Major Crown Projects, including Future Aircrew Training, Remotely Piloted Aircraft Systems, and Logistics Vehicle Modernization.

Drew is a 23-year veteran of the Royal Canadian Navy, where he was responsible for managing a number of materiel management programs and procurement projects, including bid evaluation design for the Canadian Surface Combatant, one of Canada's largest procurements to date.

Drew resides in Ottawa where you can find him on his cross-country skis in the winter or in a canoe during the summer.

**Mike Ross**, Principal Consultant and International Services Capability Lead, Commerce Decisions

An experienced Principal Consultant with over 35 years' IT based experience. Now providing professional consultancy services for Commerce Decisions with a focus on international clients and global expansion of Services Delivery.

With Commerce Decisions Mike has had extensive experience in the development of evaluation strategies, evaluation modelling and the deployment of AWARD® and has led on the procurement processes for many high-profile projects from around the world, including the Future Fighter Capability Project (FFCP) and a number of other current Canadian DND projects.

**Peter Marshall**, Professional Services Director & Principal Consultant, Commerce Decisions

An experienced Principal Consultant and Professional Services leader with 20 years' strategic public sector procurement experience and prior to that, 10 years' experience of training and consulting in the software process improvement and requirements management industries.

Since co-founding Commerce Decisions, Peter has been a thought-leader in the innovation of new methods and thinking used by public sector strategic procurement projects to design effective evaluation scoring mechanisms, secure value for money and perform sensitivity analysis, as part of a coherent and robust procurement assurance process. Peter has supported many high-profile procurement projects around the world including the Canadian Surface Combatant (CSC) and a number of other current Canadian DND projects.

### **Concurrent Session #15: Supply Chain Analytics – Implementing Data Intelligence**

**Eric Belisle**, Acting Supply Chain Analytics Manager, Department of National Defence  
Eric currently serves as the Acting Supply Chain Analytics Manager, a portfolio that encompasses the establishment of an Enterprise Supply Chain Performance Measurement Framework and Analytics solution for National Defence.

Eric has spent his career in service to Canada's Defence Supply Chain both in deployed and continental settings. He recently managed the disposal of several major fleets such as the Sea King helicopter, which included the concurrent removal of 1.4M items from several warehouses across Canada.

Eric Bélisle is a graduate of the Royal Military College of Canada with a degree in Business Administration and holds a Master's Degree in Business Administration from Queen's University. He is certified as a Project Management Professional.

### **Panel #16: Complexities: How Are those Managed?**

**Eve Corbin**, Procurement Manager, Transport Canada

After a decade in private sector, Ève joined public service in 2002 in an entry level position (CR-04), first working in administrative services (AS) and worked her way up the ladder. In 2008, Ève started her "Procurement Jedi" training at the National Defence, where she managed and provided oversight for procurements of increasing complexity (Expeditionary Force Enhancement, Air Force, IT projects, Navy), provided policy advice, represented DND on interdepartmental working groups, and provided departmental oversight for the remediation of contracting irregularities.

Ève is passionate about procurement and new trends, and loves to share her knowledge; she was also a coach for DND's procurement officers' onboarding program.

Since 2019, Ève has been working at Transport Canada as a Senior Manager for Procurement Policy, Governance, and Reporting. She was also appointed to CIPMM's Board of Directors, and as Chair of Learning Events Committee.

Ms. Corbin studied Philosophy (college), Social Science (UQAM), and post-graduate short program in Public Management (ÉNAP).

On a personal note, Ève is a “performing arts junkie”. When the National Arts Centre and theatres shut down due to the pandemic, Ève spend all her now free evenings and weekends into volunteering for CIPMM: she mitigated the "performing arts" withdrawal symptoms by rechanneling her energy in CIPMM's Webinar Wednesdays Committee and the Virtual Summit.

You may have heard of her secret identity “PG”, or “Procurement Girl”.

See you on LinkedIn! ([www.linkedin.com/in/%C3%A8ve-corbin-56794223/](http://www.linkedin.com/in/%C3%A8ve-corbin-56794223/))

**Jamie Madden**, Director, Procurement and Materiel Management, Transport Canada

Jamie Madden is the Director of Procurement and Materiel Management at Transport Canada. Jamie joined the Public Service in 2008, starting as a Contracting and Procurement Officer (PG-01) for the Transportation Safety Board of Canada. She subsequently held procurement roles at the Public Prosecution Service of Canada and the Canadian Intellectual Property Office. Later at Immigration, Refugees and Citizenship Canada, she oversaw manufacturing and inventory control for the Canadian Passport Program as the Assistant Director of Supply Chain Management. Before joining Transport, Ms. Madden was acting as Director of Contracts and Materiel Management at the Department of Innovation, Science and Economic Development Canada. Jamie strives to stay at the leading edge of innovation and new practices in the world of procurement: since 2019, she is also the co-chair of the PSPC Client Advisory Board (CAB) for procurement. Jamie holds a Bachelor of Arts degree in Political Science from Laval University.

**Daniel Pilon**, Director General, National Accommodations, Domestic Procurement and Asset Management (SPD), Global Affairs Canada

Daniel Pilon has over 23 years of experience in the procurement field. Prior to joining GAC in 2018, Daniel held positions as Director of Contracts and Materiel Management at the Department of Innovation, Science and Economic Development; and Chief of Contracts at the Canadian Nuclear Safety Commission. He started his career in procurement in the late 90's as a Contracts Administrator working for the United States Department of Defense. Daniel was also co-chair of the PSPC Client Advisory Board from 2015 to 2019. Daniel enjoys decorating his office with Star Wars trinkets, growing especially spicy hot peppers, and brewing his own home-made beer.

**Robert Ashton**, Director, Procurement and Contracting Services, Chief Procurement Officer, Elections Canada

Robert has a strong passion for procurement spanning 25 years. Robert was instrumental in revitalizing Elections Canada's procurement function – transforming to a client-centric approach, strong procurement planning and supplier engagement focus. Robert is a champion for early engagement, doing things differently, creativity, being a conceptual thinker, service design and energized by the increasing importance and future of procurement in a digital landscape. For him, procurement rocks!

**Josee Doucet**, Senior Director, GCSurplus, Public Services and Procurement Canada

Josée Doucet joined the public service in 2009 following a career in the Canadian Armed Forces. She worked within the Department of National Defence as a Senior Policy Analyst and advisor in the area of Materiel Management and as a Senior Procurement Authority responsible for the management of a variety of contracts including Optimized Weapon System Management, Repair and Overhaul and Foreign Military Sales. Josee joined Public Services and Procurement Canada in 2014 as the GCMil Manager responsible for the divestment of controlled goods and specialized assets. Josée has been in leadership roles throughout her career and took on the role of Senior Director in March 2020.

### **Concurrent Session #17: Procuring for a Pandemic – Opportunities, Challenges and Lessons Learned**

**Martin Montreuil**, Director, Procurement Branch, Public Services and Procurement Canada

Upon completing his Bachelor's Degree in Accounting and a CPA – CMA designation, Martin joined the Public Service in 1993 as a Financial Analyst at the House of Commons. The following years included pit stops at the Export Development Corporation and Innovation, Science and Economic Development Canada.

In 2001, he joined Public Works and Government Services Canada where he was assigned to assist multiple procurement processes for the different Sectors of the Procurement Branch and assisting foreign nations procuring goods and services from Canadian contractors.

In 2007, Martin benefited from a 3-year assignment in internal audit at Canadian Heritage.

From 2011 to 2019, he continued his career at PSPC as Manager and Sr. Manager of the Price Advisory Group, assisting procurement officials efficiently manage financial risks, including assessing contract pricing for complex and high-value procurement programs.

In 2019, Martin became Director of the Specialized Professional Services Procurement Directorate. His team of procurement professionals acquire services such as Security Services, Temporary Help Services, Relocation services and Linguistic Services.

When the COVID-19 Pandemic hit the world in March 2020, Martin was assigned to the Pandemic Response Sector. He led a team of 15 procurement officers that bought over 4 billion units of PPE for the Canadian health care system.

Since April 2021, he is the Director of the Pharmaceuticals Procurement Directorate, responsible for the acquisition of vaccines, drugs, medical supplies and scientific equipment.

His objectives are to foster a high-quality and efficient client service culture, create a healthy and stimulating workplace where employees succeed, and create strong networks of professional practitioners that share similar objectives and benefit from sharing ideas.

**Richard Goodfellow**, Manager, Procurement Branch, Public Services and Procurement Canada

Richard joined the Public Service in 1990 as a Supply Officer with the Department of National Defence. He managed various contracts for the Airforce, including multiple repair and overhaul contracts, and was the procurement lead on two major projects: the Air Operations Centre and the North Warning System Office.

In 2000, he joined Public Works and Government Services Canada in Professional Services Procurement directorate in order to manage complex contract requirements for services. This included being the contract lead for the Canada's Student Loan program.

In 2003, he became a Supply Manager responsible for management of the Integrated Relocation program, and managed the Project Delivery Services division responsible for multiple services contracts for major projects including: the Household Goods Moving Services, Temporary Help Services, Corps of Commissionaire, security guards, Insurance, Aerial Surveillance, Fingerprinting, and Expert Witness.

When the COVID-19 Pandemic hit the world in March 2020, our division put the contracts in place with the Canadian Red Cross to repatriate Canadians from China, Japan, and California to 8 Wing Trenton and the Nav Centre in Cornwall in order to provide humanitarian and support services (including nurses) for Canadians during their 14-day quarantine period. This included separate contracts for security guards. These contracts have evolved over the past year to include multiple locations (including the PHAC Designated Quarantine Sites), the in-person verification visits, and the land borders. There is a National RFP in-progress on-behalf of PHAC in order to contract out the quarantine sites and services to third party service providers across Canada, and a second one on-behalf of IRCC for Asylum Seekers.

His objectives are to lead the best-team ever within Professional Services, which will find solutions for clients in ensuring delivery of high-quality and efficient services, while obtaining best value for Canada. We are a dedicated team consisting of a wide-range of experiences and expertise that will work together to ensure service delivery. We are happy to help!

### **Concurrent Session #18: The Value of a Diverse Supply Chain to Canada's Procurement Program**

**Deidre Guy**, Founder, Inclusive Workplace and Supply Council of Canada

Deidre recognized the gap in official certification for both Veteran owned and disabled owned businesses in Canada and has taken on the challenge of increasing representation for Diverse Suppliers within Canadian supply chains through the formation of the IWSCC. The IWSCC certifies Veteran owned as well as disabled owned companies in Canada in order to create access to purchasing opportunities they may not have had otherwise.

### **Concurrent Session #19: Proactively Identifying and Managing Questions of Conflict of Interest and Unfair Advantage in the Procurement Process**

**Steve Johnston**, Managing Director, RFP Solutions

Steve Johnston is the Managing Director of RFP Solutions Inc., specializing in providing procurement and fairness support to all levels of the public sector in Canada.

Prior to joining RFP Solutions in 2010, Steve enjoyed a career in the Federal Public Service for more than 35 years. Steve is the former Corporate Secretary for Indian and Northern Affairs Canada (now Indigenous Services Canada and Crown-Indigenous Relations and Northern Affairs). As a member of the department's Senior Executive Committee, he was responsible for providing executive support and planning to the Minister's and Deputy Minister's offices, as well as for the corporate management of the department's Access to Information and Privacy and Indian and Inuit Art Centre programs. Steve established the department's Centre for Integrity, Values and Conflict Resolution and served as Senior Integrity Officer. In this role, Steve was the Departmental liaison to the Procurement Ombudsman on fairness, and was also responsible for conducting investigations and reviews into procurement and fairness issues.

Prior to his appointment as Corporate Secretary, Steve served as INAC's Director of Administrative Services for nine years where he was responsible for a wide range of support services, including the management of the department's procurement program and management of departmental assets and property. During this time, Steve was a very active member of the federal procurement and real property communities, serving on various interdepartmental fora. He was a member of CIPMM's Board of Directors for many years and served both as President for three (3) terms and as past president. He was also a founding member of the Real Property Institute of Canada. In 2012, Steve

received the Queen's Diamond Jubilee Medal in recognition of his contributions to the Federal Public Service.

**Cathryn Kallwitz**, Director, Operations, RFP Solutions

Cathryn Kallwitz is RFP Solutions' Director, Operations, managing all aspects of our operations as well as leading the development of procurement process methodologies and standards. As a member of RFP Solutions' team, she provides strategic and transactional advice and assistance to clients in the planning, development and execution of complex strategies, risk assessments, RFX requirements, organizational asset management and procurement requirements and the design, development and implementation of qualitative and quantitative research strategies, information management and evaluation methodologies and document standards.

Drawing upon her experience from over 700 projects for over 130 federal departments, agencies, and crown corporations, provincial and territorial governments and MASH organizations, she and her team work to support both corporate administrative staff and program personnel within the client organization.

Cathryn is also responsible for the design and management of the development and operation of Setaside Solutions' C5 Expert® software-system which assists public sector organizations and Indigenous Nations in identifying procurement obligations under Comprehensive Land Claims Agreements.

Cathryn possesses over seventeen (17) years' experience in the field of strategic procurement and asset/materiel management including extensive experience in the procurement of IM/IT goods and services, engineering and environmental services, capital construction projects, equipment and related goods and services, a wide-range of professional and operational services, and process design and implementation for a variety of alternative service delivery, grants and contributions and related funding proposal processes.

**Concurrent Session #20: Managing Complex Supply Chains in DND**

**Chris Zimmer**, Director General for Strategic Support, BGen, National Defence

BGen Zimmer has over 30 years with the Canadian Armed Forces and is currently the Director General for Strategic Support. A Logistics Officer with a varied history of command, leadership and operations he is a champion of the Defence Supply Chain and its transformation requirements towards modernization, digitization and improved agility.

**Concurrent Session #21: Environment – Social – Governance (ESG) in the Supply Chain**

**Angela Ma**, Partner, Consulting & Deals, PwC

Angela leads PwC Canada's Procurement Advisory practice, assisting many clients across the public sector with transforming their procurement functions to deliver increased and



sustainable value to their organizations. This includes leveraging her public sector procurement experience to provide advice on how ESG goals can be further achieved through an organization's procurement and supply management practices and processes.

**Janice Noronha**, Partner, Sustainability and Climate Change, PwC

Janice started her career interning at the United Nations Environmental Program (UNEP), and today holds a Masters of Resource Management from Dalhousie University in Halifax, Nova Scotia; a postgraduate degree in Public Administration; and undergraduate honors degrees in Political Science and Earth Science. She brings more than 25 years of experience in the field, including helping numerous organizations define and deliver on various aspects of their ESG procurement visions, policies, objectives and initiatives.

### **Concurrent Session #22: Applying Agile to Pricing Schedules and Basis of Payment in Professional Supply Arrangements**

**John Seguin**, Principal, Procurement, LuminaIT

Mr. Seguin graduated from the University of Ottawa with a BA and is Six-Sigma – Black Belt Certified. He served just shy of ten years in the military and after that was a director in a system integration firm Cognicase before becoming a procurement consultant. He has been a bilingual procurement consultant for the past 18 years and has worked on all aspects of procurement from procurement strategies, policy, process mapping, training, tools development, crown projects, corporate procurement governance – contract review framework, corporate service delivery design, advising, creating standing offers and supply arrangements including developing RFP's, statement of works, evaluation and selection criteria's, evaluation and drafting contracts for low to high complexity managed service procurement. He specialises in difficult and complex procurement requiring innovative solutions.

### **Concurrent Session #23: Empowering Continuous Improvement In An Increasingly Complex Work Environment**

**Stewart Campbell**, Vice President Supply Chain, DIRT Environmental Solutions

Stew is passionate about all things Supply Chain. His role in his current company is to bring strategic supply chain vision and repeatable high quality tactical execution to the organization. This involves materiel acquisition, contract formation/execution, sourcing, procurement, materials management, and logistics. Born in Oshawa Ontario, Stew has lived and worked both internationally and across various Canadian locations for most of his career. Stew had a long career in the Canadian Armed Forces as a Logistics Supply Chain officer. After leaving the military, Stew jumped into the business sector and has worked for many years in manufacturing, oil & gas (O&G), and banking. His employment has taken him to Asia, Europe, the Middle East and Mexico.

## **Concurrent Session #24: Contract Law Considerations in Large Innovation Procurements**

### **Marie-José Régimbal, Lawyer, Ambercrest Law**

Marie-José (M-J) Régimbal has been a practicing lawyer for over 20 years. Her first 5 years were spent practicing commercial law with one of Canada's large national law firms. Following this she joined the Department of Justice where her practice focused mainly on procurement and contracting law, and the privatization and divestiture of government assets and responsibilities.

### **Procurement and Contracting**

The breadth of M-J's experience in procurement law is without parallel. Her most recent role on Justice Canada's procurement team was as lead counsel for the RCN's acquisition of a new fleet of warships to replace Canada's aging frigates. M-J spent 2 years shepherding this complicated \$60B transaction — one of Canada's largest and most complex procurements to date. Prior to the acquisition of Canada's new warships, M-J had provided legal advice in respect of a number of multi-billion dollar defence procurements, including contracts in support of Canadian flight training services and facilities required by NATO countries whose geographical size is not sufficient for effective flight training. M-J has also provided strategic legal advice on other important DND projects. This considerable experience in defence procurement has given M-J an extensive understanding of national security issues.

In addition to her experience in the world of defence procurement, M-J spent a considerable number of years providing legal advice to Elections Canada in connection with its commercial and procurement issues, including the acquisition of goods and services required for federal elections, and the leasing of office space for returning officers and facilities required for polling stations across Canada. This work involved the review and negotiation of many large contracts, including sole-source contracts for the provision of telecom services required by returning officers, and the drafting of procurement documents for Elections Canada's first web-hosting contract. Marie-José's initiative in creating a robust institutional framework for procurement at Elections Canada, was recognized by the OPO.

### **Privatization and Divestitures**

M-J's experience while at the Department of Justice included providing legal advice in connection with the federal government's divestiture of significant assets and privatization of government operations that took place in the '90s. These divestitures and privatizations were implemented through a variety of legal structures, and resulted in the transfer of Canada's civil air navigation responsibilities to NAV Canada, establishment of the St-Lawrence Seaway Management Corporation to assume responsibility for the operation and maintenance of the St. Lawrence Seaway, and the winding-up of the Canada Ports Corporation which entailed the transfer of Canada's major operating ports

to not-for-profit corporations, and many of its smaller ports to municipalities. More recently, M-J was lead counsel with respect to the restructuring of operational responsibility for Atomic Energy Canada Limited's nuclear facilities and programs, which was conducted and completed by way of an innovative, long-term procurement transaction.

## **Concurrent Session #25: Addressing Human Trafficking in Public Procurement**

**Leticia Hernandez Frias**, A/Manager, Strategic Policy Sector, Public Services and Procurement Canada

Leticia Hernandez is acting Manager of the Ethical Procurement team in Public Services and Procurement Canada, where she is responsible for implementing work under the National Strategy to Combat Human Trafficking. Previously, Leticia occupied different policy positions in Public Safety Canada, including policy advisor in the Serious and Organized Crime division, where she specialized in human trafficking. Leticia holds a Master of Arts in Public Administration from Carleton University and a Bachelor of Arts in International Studies from Universidad de Monterrey

## **Social Hour**

**Kevin Blake**, Magician, Illusionist, Mentalist, Wizard

As seen on America's Got Talent, Penn & Teller: Fool Us, Thrillist, in his critically acclaimed sell-out show Magic Man, Empire's YouTube series Street Magic, and on stages around the world, Kevin Blake is a San Francisco-based, worldwide-performing magician, mentalist, and illusionist who blends genres of magic and sleight of hand with spoken word, music, and comedy to create unforgettable moments of wonder.

Aside from TV appearances and live shows, Kevin is a favorite regular entertainer at the private events thrown by Silicon Valley titans such as Google, Facebook, YouTube, Salesforce, and Square, but also for agencies, startups, celebrities, billionaires, and Fortune 500 corporations, both on and off the stage. Blake creates lasting, interactive moments of wonder with mind-reading, impossible coincidences, and exhibitions of world class blink-and-you'll-miss-it sleight of hand.

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**Keynote # 27: GRIT: Developing Resilience, Endurance and Enthusiasm For The Long Haul.**

**Bruce Kirkby**, Acclaimed Explorer, Writer, Photographer

Bruce Kirkby lives life on the edge. An acclaimed explorer, travel writer, and television host (with a degree in engineering physics), he uses his incredible adventures across the globe to provide real-world, practical lessons on risk management and change leadership. Kirkby's travels have taken him to the tip of the highest mountain and to the centre of the driest desert. He draws on these experiences to offer simple strategies to help people confront their fears and learn how to embrace change and growth to see lasting success, both personally and professionally.

With journeys spanning more than 80 countries and 2000 days, Kirkby's accomplishments include the first modern crossing of Arabia's Empty Quarter by camel, a raft descent of Ethiopia's Blue Nile Gorge by raft, sea kayak traverse of Borneo's northern coast, and a coast-to-coast Icelandic trek. He also spent six months travelling to and living in a Himalayan Buddhist monastery with his young family — an experience that was chronicled on Travel Channel's Big Crazy Family Adventure. Kirkby is also the former host of CBC's No Opportunity Wasted.

Kirby is the bestselling author of two travel books and a regular columnist for The Globe and Mail. A multi-National Magazine Award winner, Kirkby has also had his writing appear in The New York Times, EnRoute, Huffington Post, Explore, and Canadian Geographic. He is also the winner of a prestigious Western Magazine Award, and his photography was selected by National Geographic as among "the most compelling adventure images of the decade."

### **Concurrent Session # 28: Vaccine Distribution Logistics within the Context of Canada's COVID-19 Immunization Campaign**

**Chris Read**, Director of Logistics Programs, Strategic Joint Staff, Canadian Armed Forces  
LCol Chris Read has been an Army Logistics Officer in the Canadian Armed Forces for 20 years. He is currently the Senior Fuel Advisor at the Strategic Joint Staff where the focus is on the automation of fuels management and sourcing low carbon fuels. From November to April he was seconded to the Public Health Agency of Canada as the Lead Logistics Planner for the Vaccine Rollout Task Force.

### **Concurrent Session # 29: How to Step Up Your Game in Business Acumen**

**Al Garlinski**, Regional Trainer, School of Procurement, Business Advisory Services, Western Region, Public Services and Procurement Canada

Al Garlinski is the Regional Trainer for the School of Procurement, Business Advisory Services, Western Region, Public Services Procurement Canada (PSPC). He is a seasoned procurement expert with over 33 years of government procurement experience with a vast array of experience across a number of commodities, all with PSPC. He currently coaches and mentors students under the School of Procurement program, from the University of Alberta, University of Manitoba, Mount Royal University and MacEwan

University. He has been nominated twice and awarded the “Mentor of The Year” for the University of Alberta School of Business program in 2019. He is currently a faculty member for the University of Winnipeg and Supply Chain Canada. He earned his professional designation in Supply Chain Management with Supply Chain Canada and was awarded the prestigious Fellowship designation for his lifetime commitment with teaching, coaching and mentoring. He also has a professional designation with the Institute of Supply Management from Tempe, Arizona. Al is a tireless animal rescue advocate, and founder of IRun4rescue, a running team committed to making a difference in the lives of animals. Al is a Canadian long-distance runner. He has run in long-distance running adventures in several countries, and unique locations, including Iceland, The Grand Canyon, trekking the volcanoes of Nicaragua, climbing Mt Jacinto in California, to running across Lake Manitoba. He openly shares his struggles with anxiety and shatters the stigma around mental illness and is an advocate for the mental health community.

**Tammy Okemaysim**, Manager, Public Services and Procurement Canada, Business Advisory Services, Western Region

Tammy Okemaysim is an Acting Procurement Manager within Western Region Public Services and Procurement Canada (PSPC). With twenty year’s experience at PSPC she has a wealth of knowledge in finance and various procurement roles such as the Giant Mine Remediation Project, British Army Training Unit Suffield (BATUS) Lead, and strategic planning. Her diverse background has provided a unique perspective on Business Acumen and the role it has in all levels of decision making.

**Michael Dong**, Client Engagement Officer, Public Services and Procurement Canada, Business Advisory Services, Western Region

Michael Dong is a currently Procurement Team Leader within Western Region Public Services and Procurement Canada (PSPC). He started as a Co-Op Student in 2002 and has held various positions over his career. He has worked through Commercial Goods and Services, Real Property Contracting, Project Lead with the purchase of utilities commodities, and now currently sits with the Business Advisory Services with PSPC as a Client Relations Advisor. With over 19 year's experience as a buyer with PSPC, he brings his experience and knowledge to the panel for discussion on the subject of Business Acumen and discusses the challenges of navigating through the various roles in his career.

**Rana Saboungi**, Supply Specialist, Public Services and Procurement Canada, Business Advisory Services, Western Region

Rana Saboungi is a Procurement Officer within Western Region Public Services and Procurement Canada (PSPC). She started as a Procurement Assistant in 2015 and began her Procurement Officer role in 2017. She has been working mainly on Commercial Goods and Services files and has recently began working on Furniture and Material Management Procurement. She brings her experience and knowledge to the panel for discussion on the subject of Business Acumen.

## **Concurrent Session # 30: Transferable Skills**

**John Medcof**, Director General, Canada School of Public Service

John works in the Transferable Skills team at the Canada School of Public Service. His team curates, designs and delivers learning for federal public servants to help them develop portable skills and mindsets that are relevant inside, outside and across government. This includes learning related to Business Acumen, Leadership, and Enabling Skills, to help build a public service that is kinetic, connected and collaborative.

**Karen Dove**, Director, Community Development Office, Treasury Board Secretariat

Karen is the Director, Community Development, Acquired Services and Assets at Treasury Board Secretariat. She and the Community Development team support capacity building, community development and professional recognition in the Government of Canada project management, material management, procurement and real property functional communities. She is passionate about making public sector comptrollership a career of choice in the federal public service.

## **Concurrent Session # 31: Employee Orientation – Effective Onboarding**

**Jordan Komery**, Senior Contracting Officer, Communications Security Establishment

Jordan has been working in the procurement field, in the Government of Canada, since 2015. Jordan has gained valuable procurement experience working for the Canada Border Services Agency and (formerly known as) the Indigenous Northern Affairs Canada. In these departments Jordan had worked on various Goods and Services Contracts and specialized in IT procurement. Jordan has been with CSE since 2019 as a senior contracting officer, working on various contracts in support of CSE's mandate.

**Lauren Devereux**, Supervisor, Contracting & Procurement, Communications Security Establishment

Lauren has been in the procurement field with the Government of Canada since 2008. She is a graduate of the Officer Development Program at DND and gained over 10 years of valuable experience at DND in a variety of procurement teams, including services contracting and supporting military operations in Transportation Contracting. Lauren has been at CSE since 2018 and supervises the procurement team who specializes in all types of procurements to support the mission.

## **Concurrent Session # 32: Managing Supply Chain Complexities Post-Pandemic**

**Jerome Thirion**, National Lead Supply Chain, KPMG Management Consulting

Jérôme is leading the supply chain & procurement management consulting team at KPMG Canada, he is a permanent steering committee member of the Global Center of

Excellence. Prior to joining KPMG, Jérôme held supply chain management positions in the industry. He is helping his clients to digitize their operations, and to position the supply chain as a strategic lever for growth. As a trusted advisor to senior leadership, Jérôme takes a pragmatic approach to gain alignment and increase adoption of new practices from the within and the supplier community.

**Mimi Vu**, Senior Manager Procurement Advisory, KPMG Management Consulting  
Mimi is a Senior Manager with KPMG Canada in Supply Chain (SC) Advisory. She has over 15 years of procurement transformation, supply chain and process improvements experience in both industry and management consulting. Her industry experience public sector procurement.

Mimi was an integral part of the team that implemented the operating model for KPMG's global Supply Chain Advisory Center of Excellence (CoE) working across all geographies to bring together global leading practice and local insights.

### **Concurrent Session # 33: Successful Delivery of Complex Projects: Procurement, Risk, and Governance**

**Stephane Tywoniak**, Associate Professor of Complex Project Management, Telfer School of Management, uOttawa

Dr Tywoniak is associate professor of complex project management at the Telfer School of Management, University of Ottawa. Since 2016, he has been the academic advisor to Telfer's complex project leadership programs.

Prior to joining Telfer, he has held academic positions at Curtin University (Perth, Australia), Queensland University of Technology (QUT, Brisbane, Australia), and La Rochelle Business School (La Rochelle, France). Whilst at QUT, he was a founding member of the Executive Master of Business in Complex Project Management (2007) and Academic Director of the program from 2012 to 2015.

A/Prof. Tywoniak has extensive experience in designing, leading, and delivering corporate education programs in strategic management and complex project leadership. His research focuses on the management of complexity in projects. He has published in leading international scholarly journals, including: International Journal of Project Management, Project Management Journal, Construction Management and Economics, Organization, Journal of Management and Organization, Managerial Decision and Economics. He serves as the associate editor for project management at Systems Research and Behavioural Science, and Journal of Management and Organization.

Dr Tywoniak is a French national and is bilingual in both Canadian official languages.  
Contact details:

stephane.tywoniak@telfer.uottawa.ca  
<https://telfer.uottawa.ca/en/directory/stephane-tywoniak/>

### **Concurrent Session # 34: Coaching your Way Forward**

**France Hutchison**, Free Agent, Treasury Board Secretariat

France Hutchison is a free agent with the Treasury Board Secretariat and a member of the faculty of the Canada School of Public Service. She is a manager and coach in leadership development program, as well as, the principal founder of the Government of Canada's Coaching Network. She specializes in coaching managers and their teams to adopt coaching-inspired techniques to better deal with complexity, change and human relationships.

France offers her time coaching leaders to help them find the courage to lead authentically. Her human side, her values, as well as, her desire to contribute to the emergence of a coaching culture within the public service led her to develop collaborative projects during the pandemic. For the first time, the International Coaching Week event held in May 2020 and the Coaching Summit that took place in December 2020, were a great success. More than 1600 public servants received individual and virtual coaching services from a community of more than 300 participating coaches.

An agile trainer, an outstanding communicator, and an inspiring author, France's talents and leadership transformation tool box also include: working with psychometric tools; visualization methods; meditation; yoga; and, mentoring.

**Karen Dove**, Director, Community Development Office, Treasury Board Secretariat

Karen is the Director, Community Development, Acquired Services and Assets at Treasury Board Secretariat. She and the Community Development team support capacity building, community development and professional recognition in the Government of Canada project management, material management, procurement and real property functional communities. She is passionate about making public sector comptrollership a career of choice in the federal public service.

### **Concurrent Session # 35: Professionalization Program in Materiel Management**

**Geoffrey Herod**, Materiel Control Officer, Base Logistics Halifax, Department of National Defence

Geoff joined the Department of National Defence in 2006 and has held a series of Supervisory and Management roles in Defence Supply Chain in Halifax over the last 15 years. He has participated in numerous National and regional supply chain modernization initiatives and recently completed the Master's Certificate in Supply Chain and Logistics Management from the Schulich School of Business. Currently, Geoff is on assignment as a Strategic Advisor with ADM (Materiel) working on a series of modernization initiatives including the Materiel Management Practitioner Professionalization Project.



## **Keynote #36: Built to Fly**

**Kellylee Evans**, Juno Award-Winning Singer-Songwriter, Motivational Speaker

Internationally acclaimed Juno Award-Winning singer songwriter Kellylee Evans has been making waves around the world with her energy-charged performances. She shares her inspirational journey of recovery, and showcases the importance of self-care and finding your superpower. Evans' keynotes resonate with anyone who has ever had their life interrupted by an illness or a setback.

With multiple albums to her name and a gruelling touring schedule, Evans experienced a life altering event in 2013 when she was struck by lightning while washing dishes in her home. For several months, she worked to regain her health, stamina, and balance, however, in 2015, she suffered a devastating concussion that left her unable to tour. For the next two years, this mother of three dedicated herself to recovery so she could get back to making and sharing her music.

In the summer of 2017, Evans triumphantly returned to the stage, and in 2018 her album *Come On* was nominated at the Juno Awards for Vocal Jazz Album of the Year.

When she's not on tour, Evans also takes the stage to share her story in hopes of inspiring others to find their superpower even in the face of adversity. Combining storytelling with music, she creates a memorable experience for all audiences.

## **Concurrent Session #37: Certification Program Renewal: Update from the Communities Management Office**

**Derek Bizewski**, Senior Analyst, Treasury Board of Canada Secretariat

Derek is the newest addition to TBS' Acquired Services Assets Sector (ASAS) Communities Management Office (CMO), joining in late 2016 as a Subject Matter Expert in Materiel Management. Having spent over 10 years' with the Canada Border Services Agency (CBSA), Derek brings a wealth of experience to the Materiel Management community. Starting his career in the Public Service managing radio communications systems at CBSA, Derek soon moved into a more central Materiel Management role for the agency, gaining experience in drafting asset management plans, writing policy, managing supply chains, as well as addressing some of the CBSA's more unique Materiel Management challenges such as seized, abandoned and forfeited property. Derek has a BA from the University of Ottawa.

**Karen Dove**, Director, Community Development Office, Treasury Board Secretariat

Karen is the Director, Community Development, Acquired Services and Assets at Treasury Board Secretariat. She and the Community Development team support capacity building, community development and professional recognition in the Government of Canada

project management, material management, procurement and real property functional communities. She is passionate about making public sector comptrollership a career of choice in the federal public service.

### **Concurrent Session #38: Managing Anxiety During a Global Pandemic**

**Mark Antczak**, Registered Clinical Counsellor and Clinical Educator, Anxiety Canada

Mark Antczak is a Registered Clinical Counsellor with Anxiety Canada, who's role serves as the Clinical Anxiety Educator to facilitate workshops and trainings, in addition to being the lead facilitator for non-profit's online Anxiety therapy groups. Mark also works in private practice where he utilizes his extensive training in Cognitive Behavioural Therapy to treat anxiety disorders, with specific focus on obsessive compulsive disorder, phobias, health anxiety, and sleep disorders.

### **Concurrent Session #39: Mentoring 101**

**Caroline Landry**, Executive Director in the Strategic Policy Sector, Procurement Branch, Public Services and Procurement Canada

Caroline hails from Atlantic Canada and joined the federal public service in 2000 after a successful career in the regional economic development field. In 2008, she moved to Ottawa to join Public Services and Procurement Canada (PSPC), Acquisitions Branch and has held various leadership roles in the Procurement Branch, including Regional Director, Senior Director, Account Executive and now currently is an Executive Director within the Strategic Policy Sector at PSPC. Caroline holds a Bachelor's degree in Economics from Dalhousie University, Halifax, Nova Scotia.

**Daniel Pilon**, Director General, National Accommodations, Domestic Procurement and Asset Management (SPD), Global Affairs Canada

Daniel Pilon has over 23 years of experience in the procurement field. Prior to joining GAC in 2018, Daniel held positions as Director of Contracts and Materiel Management at the Department of Innovation, Science and Economic Development; and Chief of Contracts at the Canadian Nuclear Safety Commission. He started his career in procurement in the late 90's as a Contracts Administrator working for the United States Department of Defense. Daniel was also co-chair of the PSPC Client Advisory Board from 2015 to 2019. Daniel enjoys decorating his office with Star Wars trinkets, growing especially spicy hot peppers, and brewing his own home-made beer.

**Jacquelyn Stevenson**, Contracting Specialist, Public Services and Procurement Canada

Jacquelyn Stevenson is a PG04 with Public Services and Procurement Canada working with their Canadian Embassy offices in Washington D.C. in Foreign Military Sales. She has been with the Government of Canada for 13 years with 8 of those in procurement – which she professes to be the best job at PSPC! Jacquelyn is an advocate for social enterprise and a life-long volunteer. In her personal life, she is a Dame in the Order of St. George and

for the last four years has been Board Chair for the Halifax and Region Military Family Resource Center.

**Dan Ellsworth**, Senior Procurement Officer, Data Network Services, Shared Services Canada

Dan Ellsworth is an Acting Team Leader in Shared Services Canada's Procurement and Vendor Relations (PVR) Directorate. He spent 25 years in the Private Sector before joining the Federal Government. In 2017, he joined PVR as a Senior Procurement Officer and has spent the last three and a half years as a Contract Authority for some of the government's largest Data Network Services contracts. He is currently pursuing his Acquired Services and Asset Sector – Communities Management Office, Level I Certification in procurement.

#### **Session #40: Leadership Panel - "Career Edition"**

**Vincent Robitaille**, Director General, Centre of Excellence on Strategic Investments, Transport Canada

Past-President – Canadian Institute for Procurement and Materiel Management (Volunteer) Since 2018, Vincent Robitaille is Director General – Centre of Excellence on Strategic Investments at Transport Canada. He leads a team responsible commercial policy elements of major investments, alternative financing arrangement and Covid19 measures in the transportation sector including the VIA Rail High Frequency Rail project and the Government response to Covid19 in the air sector. From 2016 to 2019, Vincent served as President of the Canadian Institute for Procurement and Materiel Management. From 2015 to 2018, he held the positions of Executive Director - Central Agencies, Parliamentary Operations and Crown Corporations Directorate and Director General – Procurement Modernization Integration Team at the Treasury Board of Canada Secretariat. In these roles, he first led a team that provided advice to Treasury Board Ministers on Crown Corporations, Shared Services Canada and Central Agencies and subsequently led a team that coordinated ambitious initiatives to modernize talent management in the field of procurement and streamline simple procurement. From 2010 to 2015, he held executive positions at Public Services and Procurement Canada, notably serving as Director General, Commercial and Alternative Acquisitions Management Sector. He provided leadership for the acquisition of a wide range of goods and services with value exceeding \$15B ranging from vaccines to the construction of the new Champlain Bridge in Montreal. He previously held positions at the Public Health Agency of Canada and Global Affairs Canada. Mr. Robitaille holds a Chartered Financial Analyst (CFA) designation, a Project Management Professional (PMP) designation, a Certified Director designation, and a Master of Business Administration (MBA) degree from the University of Ottawa.

**Alexander Jeglic**, Ombudsman, Office of the Procurement Ombudsman

Mr. Alexander Jeglic has been named Procurement Ombudsman for a five-year term. Alex is a lawyer by background and most recently served as General Counsel for Private-Public

Partnerships Canada Inc., a federal Crown Corporation, where he was involved in the procurement processes for large infrastructure projects. He previously held positions of increased responsibility in the United States and Canada including at the Canadian Commercial Corporation as Senior Legal Counsel and the Australian Trade Commission as Business Development Manager and International Trade Advisor in Washington (DC). Throughout Alex's legal and professional career, he has focused primarily on procurement, contracting and dispute resolution which will serve him well as Procurement Ombudsman. Alex graduated from Carleton University in Ottawa with a Bachelor of Arts (Law) with a concentration in Business Law in 2000. In 2001, he completed the Cornell Law School Paris Summer Institute program in international and comparative law and in 2003 completed a Juris Doctor (JD) degree from Loyola University Chicago School of Law in Chicago, Illinois with a certificate in International Law. Alex has also been teaching procurement law at Carleton University (Ottawa) since 2010. Alex and his wife Shelley have four children.

**David Rabinovitch**, Deputy Procurement Ombudsman, Office of the Procurement Ombudsman

Mr. Rabinovitch has been a member of the Federal Public Service since 1998, and has over 24 years of private and public sector experience leading and managing teams. Prior to joining the public sector, he lived and worked in the Kansai region of Japan for 5 years, first teaching English as a second language, and then founding a small company that developed curriculum and provided training to Japanese business executives in preparation for overseas postings. Upon returning to Canada, Mr. Rabinovitch obtained Civil and Common Law degrees from McGill University in Montréal, and was called to the Bar of Ontario in 1998. Since joining the Federal Public Service, he has specialized in the areas of investment analysis, policy development, client service, financial management, strategic and business planning, and communications. Mr. Rabinovitch previously worked at the Office of the Procurement Ombudsman (OPO) as the Director of Communications and Corporate Management, prior to joining the Department of Fisheries and Oceans as Senior Director of National Portfolio Strategy. He rejoined OPO as Deputy Procurement Ombudsman in April 2017.

**Judith Bennett**, Director General Materiel Systems and Supply Chain, Department of National Defence

Judith Bennett is a graduate of the Royal Military College of Canada with a degree in Civil Engineering. After completing military service, Judith joined the Public Service of Canada. Judith currently serves as the Director General, Materiel Systems and Supply Chain; a multifaceted portfolio dedicated to meeting the high expectations of Canadian Armed Forces members and Canadians for sound and effective materiel planning and supply chain management. Judith has spent her career in service of both defence and asset management interests of Canada. She has managed numerous complex files, such as the legacy of chemical and biological warfare agents in Canada, decommissioning military bases and stations, and on returning the former Camp Ipperwash to the Kettle and Stoney Point First Nation. Prior to her recent appointment, Judith was the Senior Director for a

\$5-billion portfolio of seventeen (17) major engineering assets across the country, such as bridges, dams, 835km of the Alaska Highway and the Esquimalt Graving Dock, an open-access, dry dock ship repair facility. In this role, she managed a cross country team that delivered essential services to Canadians – by keeping Canada’s assets safe and operational. Judith also served as the Director, Implementation for the Carling Campus Project - a large-scale office accommodations project to transform National Defence Headquarters into today’s modern, collaborative work environment. Judith holds a Master’s Degree in Complex Project Leadership from the University of Ottawa. She is certified as a Professional Engineer and Project Management Professional. She is married to Patrick Boisselle, and now drinks coffee thanks to her two enthusiastic children, ages 14 and 11. The family enjoys cottaging, outdoor life, and travel, often associated with competitive Irish dance.

**Josee Doucet**, Senior Director, GCSurplus, Receiver General and Pensions Branch, Public Services and Procurement Canada / Government of Canada

Josée Doucet joined the public service in 2009 following a career in the Canadian Armed Forces. She worked within the Department of National Defence as a Senior Policy Analyst and advisor in the area of Materiel Management and as a Senior Procurement Authority responsible for the management of a variety of contracts including Optimized Weapon System Management, Repair and Overhaul and Foreign Military Sales. Josee joined Public Services and Procurement Canada in 2014 as the GCMil Manager responsible for the divestment of controlled goods and specialized assets. Josée has been in leadership roles throughout her career and took on the role of Senior Director in March 2020.