



Treasury Board of Canada
Secretariat

Secrétariat du Conseil du Trésor
du Canada




Canada

Treasury Board Secretariat Policy Suite Reset

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Objectives of TBS Policy Suite Reset

 Streamline	 Clarify	 Align
<ul style="list-style-type: none">• Remove duplication• Focus on essential requirements	<ul style="list-style-type: none">• Balance principles with prescription• Focus on the user• Articulate clear roles and responsibilities	<ul style="list-style-type: none">▪ Align within and across TBS Policy Centres

To date, the following TB policies have been ‘reset’:

Policy on Communications and Federal Identity

Policy on Results

Policy on Internal Audit

Policy on Financial Management

Current Policy Suite for the Management of Assets and Acquired Services

- Treasury Board policies for the management of assets and acquired services set the direction to ensure that the conduct of these activities provide value for money and sound stewardship

- **Current Policy Suite consists of:**

- 1 framework
- 8 policies
- 6 standards
- 7 directives
- 12 guidelines

34 ASAS policy instruments

- 22 Mandatory
- 12 Non-mandatory

- The Acquired Services and Assets Sector (ASAS) also works to build and maintain vibrant professional communities.



Our Approach

- A review of the current policy instruments identified:
 - Common elements across instruments in areas such as governance and planning
 - Linkages between the functions in supporting life cycle management
- Informed by:
 - The results of the Five-Year Reviews in the areas of Investment Planning, the Management of Projects, Real Property and Materiel
 - Extensive consultations on the draft Policy on Management of Procurement (never approved)
 - Consultations with other policy centres such as the Chief Information Officer Branch and the Expenditure Management Sector

Proposed Policy Suite

Policy on the Management of Assets, Procurement and Projects

Sound stewardship
Open, fair & transparent
Value for money
Life-cycle approach
Support program delivery
Capacity building

Directive on
Management of
Projects

Directive on
Management of
Procurement

Directive on
Management of
Real Property

Directive on
Management of
Materiel

- **Eight existing policies will be integrated into a single policy**
- **Policy is supported by four directives with supporting mandatory procedures**

Proposed Policy on the Management of Assets, Procurement and Projects

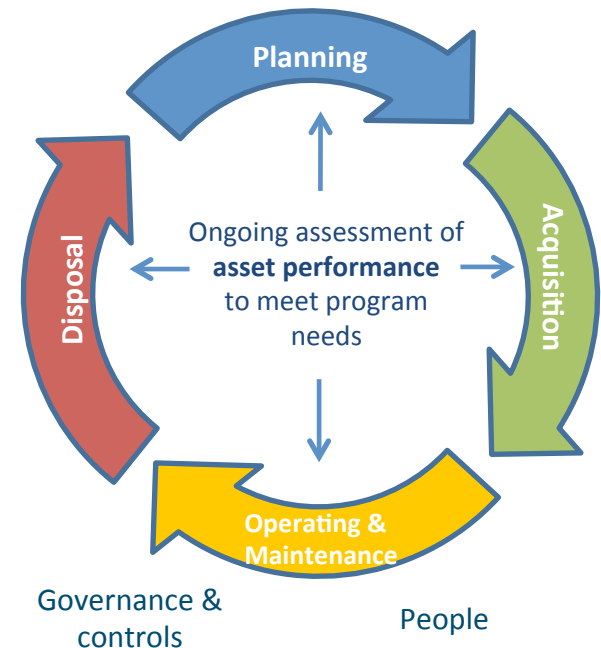
Context

- The Policy communicates the importance of assets and acquired services from the deputy head's perspective
 - Directives, mandatory procedures, and guidance will communicate the “how”

Key Features

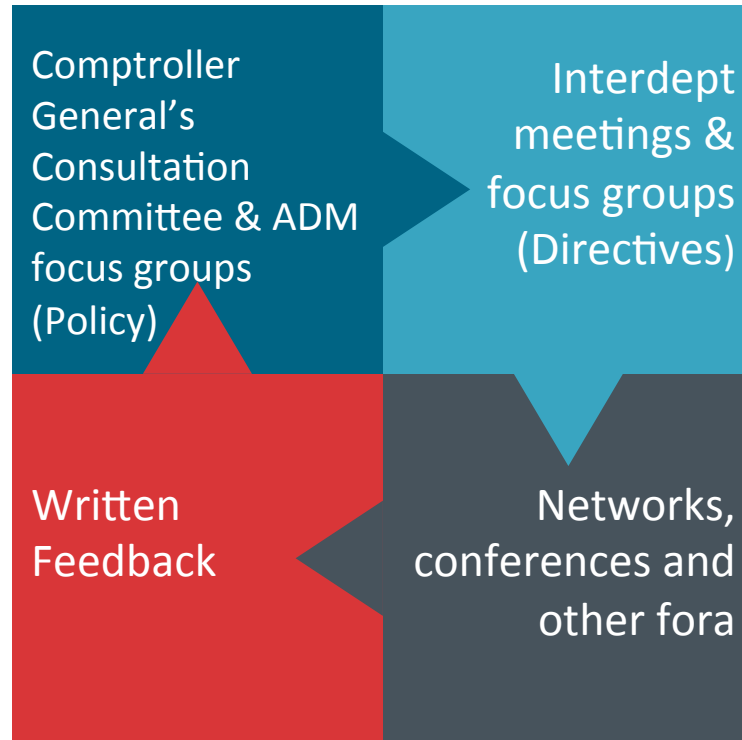
- A single policy is intended to drive more integrated decision-making and reinforce life-cycle management
- Requirement to assign responsibilities to appropriate senior officials
- Combines project, real property and procurement TB approval requirements; provides an opportunity to streamline approvals
- Capacity-building is brought to the forefront of the policy – similar to Financial Management and Internal Audit
- Alignment with the new Policy on Results to support departments' program delivery with a focus on outcomes

Asset Management Life-Cycle



Government-wide consultations

- Senior-level focus groups on requirements for Deputy Heads
- Instruments posted on GCpedia
- Written feedback submitted by departments to TBS



- Working group meetings to discuss draft directives
- Focus groups with practitioners on specific topics
- Presentations to build awareness (e.g. Real Property Institute of Canada, Small Agencies' Administrators Network)

Feedback on Policy Proposals

Integrated governance

- Support for the idea of integration
- Should bring about greater efficiencies, streamlined internal processes and promote greater collaboration

Planning

- Support for Deputy Head requirements for the Investment Plan and for strengthening integration through the plan

Supporting Enterprise-wide approaches

- Collaboration should be enabled throughout the policy suite; may need additional processes or agreements to operationalize this requirement
- Suggested that central agencies would need to play a role to facilitate this

Alignment

- Renewed TB Policies: Policy on Results, Policy on Financial Management, as well as those under development
- Centre for Greening Government, Pan Canadian Framework for Climate Change
- Project Management Strategy, Fixed Asset Review
- Commitment to reconciliation with Indigenous Peoples

Directive on the Management of Procurement

Rescinding

Contracting Policy
Policy on Decision Making in Limiting Contractor Liability in Crown Procurement Contracts
Procurement Review Policy

Maintaining

Treasury Board oversight – calibrated to risk

Key Changes

- Sets out requirements for technical authorities, senior officials responsible for procurement, and contracting authorities
- Simplify and streamline requirements
- Increase and streamline entry limits
- Strengthen TB oversight of large non-competitive contracts
- Facilitate early TB engagement on procurement strategies
- Allow for greater integration of procurement with investment planning and materiel management functions, eliminates redundancies with other policies
- Bring procurement community development to the forefront

Directive on the Management of Procurement –

What we have heard

General Support

- Streamlined and simpler policy tool
- Proposed increases to basic limits
- Better defining and separating the responsibilities of technical authorities and contracting authorities

Intent or language not clear

- Expected results, Limitation of Liability, Removal of amendments column, Ministerial approval of contracts with former public servants

Flexibility

- Request for the right balance of prescription vs principle-based (too much flexibility creates uncertainty)

Socio-economic

- New framework being developed

Guidance

- Crown Procurement Agreements (Contractual Arrangements), Sole source contracting (includes ACAN), CLCAs, Reporting, Information on contract file, Limitation of Liability, TAs vs CAs responsibilities

Directive on the Management of Materiel

Rescinding

Policy on Management of Materiel
Directive on Disposal of Materiel
Controlled Goods Directive
Directive on Fleet Management: Light Duty Vehicles
Directive on Fleet Management: Executive Vehicles

Maintaining

Life-cycle approach, core requirements and principles

Key Changes

- Simplifying and streamlining requirements; clarifying language
- Updating definitions
- Modernizing requirements related to executive vehicles; adding electric vehicles to standard
- Facilitating donation of unused heritage assets to recognized institutions
- Removing requirement for appraisal of assets prior to disposal for assets that have exceeded their useful life (standard table to be developed and provided in guidance)
- Direction on the termination of programs

Directive on Management of Materiel –

What we have heard

Disposal of surplus materiel

- Support for proposed requirements to eliminate red tape

Fleet

- Modernizing language (e.g. green/environmental specifications; technology such as GPS)
- Proposed revision regarding transfer of executive vehicles – agree with intent but raised additional questions

Controlled goods

- Clarity regarding roles and responsibilities; precision of language
- Guidance to be developed (no previous guidance in this area)

Definitions

- Focus group on definitions provided useful clarity as to how these terms are used in practice; ensure alignment with terms used in financial management suite

Guidance

- Written consultations identified issues to be expanded upon in guidance
- ‘Useful life’ for various classes of assets to facilitate disposal
- Departments seeking guidance for deployment of electric vehicles and installation of charging stations

Next steps



**Revision and
review**



**External-to-
government
consultations**



Approvals



**Guidance
development and
preparation for
implementation**

Questions?